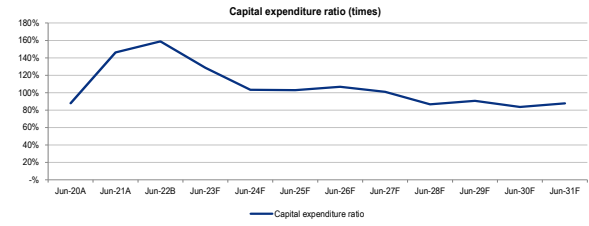
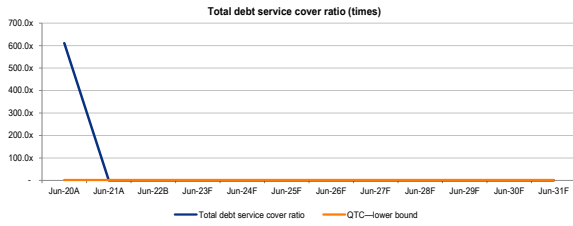
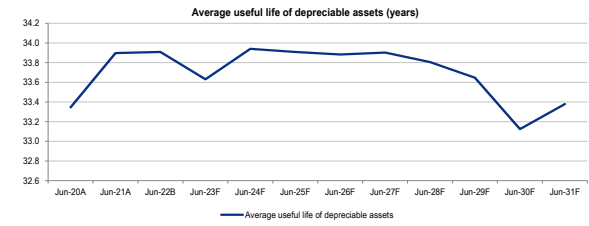
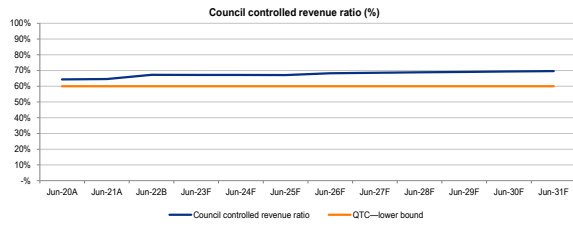
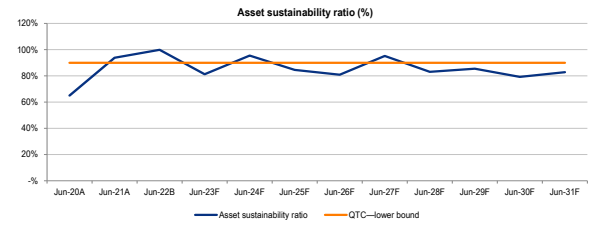
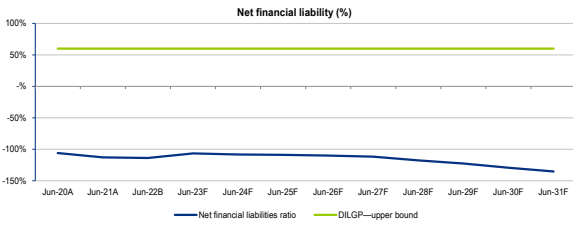
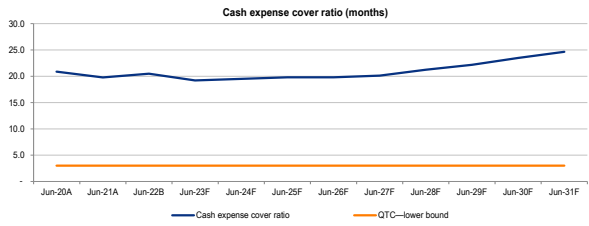
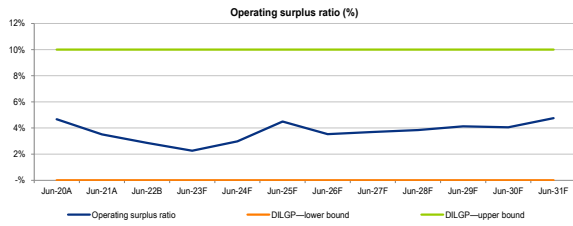




Western Downs Regional Council
Dashboard Summary



Key financial sustainability metrics	Target	Actual					Budget	Forecast								
		Jun-17A	Jun-18A	Jun-19A	Jun-20A	Jun-21A		Jun-22B	Jun-23F	Jun-24F	Jun-25F	Jun-26F	Jun-27F	Jun-28F	Jun-29F	Jun-30F
Operating surplus ratio	0% to 10%	10.9%	9.7%	10.0%	4.7%	3.5%	2.9%	2.3%	3.0%	4.5%	3.5%	3.7%	3.8%	4.1%	4.1%	4.8%
Cash expense cover ratio	> 3 months	11.6	17.0	17.2	20.9	19.8	20.5	19.2	19.5	19.8	19.8	20.1	21.2	22.2	23.5	24.7
Asset sustainability ratio	> 90%	98.5%	70.6%	79.0%	65.0%	93.8%	98.8%	81.2%	95.5%	84.5%	80.9%	95.2%	83.1%	85.5%	79.2%	82.8%
Average useful life of depreciable assets		33.0	35.9	35.5	33.3	33.9	33.9	33.6	33.9	33.9	33.9	33.9	33.8	33.6	33.1	33.4
Net financial liabilities ratio	<= 60%	-51.8%	-76.7%	-84.2%	-106.0%	-112.9%	-113.9%	-106.6%	-108.2%	-108.8%	-109.9%	-111.7%	-117.7%	-122.5%	-129.3%	-135.3%
Council controlled revenue ratio	> 60%	60.1%	65.2%	62.9%	64.3%	64.6%	67.3%	67.2%	67.2%	67.1%	68.2%	68.6%	68.9%	69.1%	69.4%	69.6%
Total debt service cover ratio	> 2 times	53.9x	16.0x	46.0x	611.3x	na	na	na	na	na	na	na	na	na	na	na
Capital expenditure ratio		1.5x	1.1x	1.3x	0.9x	1.5x	1.6x	1.3x	1.0x	1.0x	1.1x	1.0x	0.9x	0.9x	0.8x	0.9x