

## **Ordinary Meeting of Council**

***Held at Western Downs Regional Council's  
Chinchilla Corporate Office***

**On Wednesday, 18 January 2023**

Commencing at 9:30am

**J. Taylor  
CHIEF EXECUTIVE OFFICER**

**18 January 2023**

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# Ordinary Meeting of Council Agenda

Location: **Chinchilla**  
**63 Heeney Street, Chinchilla**

Pages

1. **DECLARATION OF MEETING OPENING**
2. **OPENING PRAYER AND MINUTE SILENCE**
3. **APOLOGIES**
4. **CONGRATULATIONS**
5. **CONFIRMATION OF MINUTES**
  - 5.1 **Adopt Ordinary Meeting of Council Minutes 07 December 2022** 1

The Purpose of this Report is for Council to adopt the Minutes of the Ordinary Meeting of Council held on Wednesday, 07 December 2022
6. **BUSINESS ARISING FROM THE MINUTES OF PREVIOUS MEETINGS**
7. **DECLARATIONS OF CONFLICTS OF INTEREST**
8. **PRESENTATION OF PETITIONS BY COUNCILLORS**
9. **MAYORAL UPDATE**
  - 9.1 **Executive Services Mayoral Report December 2022** 21

The purpose of this Report is to provide Council with significant meetings, forums and delegations attended by the Mayor during the month of December 2022.

**10. CONFIDENTIAL ITEMS**

*Section 254J of the Local Government Regulation 2012 in relation to Closed meetings provides:*

*(1) A local government may resolve that all or part of a meeting of the local government be closed to the public.*

*(2) A committee of a local government may resolve that all or part of a meeting of the committee be closed to the public.*

*(3) However, a local government or a committee of a local government may make a resolution about a local government meeting under subsection (1) or (2) only if its councillors or members consider it necessary to close the meeting to discuss one or more of the following matters—*

*(a) the appointment, discipline or dismissal of the chief executive officer;*

*(b) industrial matters affecting employees;*

*(c) the local government's budget;*

*(d) rating concessions;*

*(e) legal advice obtained by the local government or legal proceedings involving the local government including, for example, legal proceedings that may be taken by or against the local government;*

*(f) matters that may directly affect the health and safety of an individual or a group of individuals;*

*(g) negotiations relating to a commercial matter involving the local government for which a public discussion would be likely to prejudice the interests of the local government;*

*(h) negotiations relating to the taking of land by the local government under the Acquisition of Land Act 1967;*

*(i) a matter the local government is required to keep confidential under a law of, or formal arrangement with, the Commonwealth or a State.*

*(4) However, a local government or a committee of a local government must not resolve that a part of a local government meeting at which a decision mentioned in section 150ER(2), 150ES(3) or 150EU(2) of the Act will be considered, discussed, voted on or made be closed.*

*(5) A resolution that a local government meeting be closed must—*

*(a) state the matter mentioned in subsection (3) that is to be discussed; and*

*(b) include an overview of what is to be discussed while the meeting is closed.*

*(6) A local government or a committee of a local government must not make a resolution (other than a procedural resolution) in a local government meeting, or a part of a local government meeting, that is closed.*

## 10.1 EXECUTIVE SERVICES

- 10.1.1 Executive Services Confidential Report Disposal of Surplus Council Owned Land  
The purpose of this report is to seek Council's approval for the disposal by auction of the listed properties.
- 10.1.2 Executive Services Confidential Report - Offer to Issue a Deed of Grant over an Operational Reserve - 8 John St, Meandarra  
The purpose of this Report is to consider an Offer to Issue a Deed of Grant over an operational reserve which will transfer Council's interest as trustee to registered owner of freehold land.
- 10.1.3 Executive Services Confidential Report Surrender of Lease X Ryan and Offer Lease X to GB Shaw & Co Pty Ltd - Dalby Aerodrome  
The purpose of this Report is to consider the surrender of Dalby Aerodrome Lease X from Gary Ryan and to offer Lease X to GB Shaw & Co Pty Ltd.

## 10.2 CORPORATE SERVICES

## 10.3 COMMUNITY AND LIVEABILITY

## 10.4 INFRASTRUCTURE SERVICES

## 11. DEPUTATION

## 12. PLANNING

## 13. EXECUTIVE SERVICES

- 13.1 **Executive Services Chief Executive Officer Report December 2022** 25  
The purpose of this Report is to provide Council with significant meetings, forums and delegations attended by the Chief Executive Officer during the month of December 2022.
- 13.2 **Executive Services Report Outstanding Actions December 2022** 27  
The purpose of this Report is to provide Council with an updated on the status of outstanding Council Meeting Action Items to 7 December 2022

## 14. CORPORATE SERVICES

- 14.1 **Corporate Services Report Naming of 120 Cunningham Street** 31  
This report discusses the naming of the precinct currently under development at 120 Cunningham Street, Dalby.
- 14.2 **Corporate Services Report Floral Emblem - Council Policy** 36  
The purpose of this Report is to seek Council approval to rescind the Floral Emblem - Council Policy.

<b>14.3</b>	<b>Corporate Services Financial Report December 2022</b>	<b>40</b>
	The purpose of this Report is to provide Council with the Financial Report for the period ending 31 December 2022.	
<b>15.</b>	<b>INFRASTRUCTURE SERVICES</b>	
<b>15.1</b>	<b>Infrastructure Services Works December 22//23 Capital Works Progress Update</b>	<b>52</b>
	The purpose of this Report is for the Works Department to provide an update to Council regarding the 2022/23 Capital Works Program for the month of December 2022.	
<b>16.</b>	<b>COMMUNITY AND LIVEABILITY</b>	
<b>16.1</b>	<b>Community and Liveability Report 2021 / 2022 Annual Report on Partnership between Western Downs Regional Council and Toowoomba Surat Basin Enterprise</b>	<b>55</b>
	The purpose of this report is to provide Council with the annual report outlining outcomes on the 2021 / 2022 partnership between the Western Downs Regional Council and Toowoomba Surat Basin Enterprise.	
<b>16.2</b>	<b>Community and Liveability Report 2021 / 2022 Annual Report on Partnership between Western Downs Regional Council and Southern Queensland Country Tourism Ltd (SQCT)</b>	<b>100</b>
	The purpose of this report is to provide Council with the annual report outlining outcomes of the 2021 / 2022 partnership between Western Downs Regional Council and Southern Queensland Country (SQCT).	
<b>16.3</b>	<b>Community and Liveability Christmas Events Around the Region 2022</b>	<b>131</b>
	The purpose of this report is to update Council on the Christmas Events that were held around the Region in 2022.	
<b>17.</b>	<b>NOTICES OF MOTION</b>	
<b>17.1</b>	<b>CONSIDERATION OF NOTICES OF MOTION/BUSINESS</b>	
<b>17.2</b>	<b>RECEPTION OF NOTICES OF MOTION FOR NEXT MEETING</b>	
<b>18.</b>	<b>URGENT GENERAL BUSINESS</b>	
<b>19.</b>	<b>MEETING CLOSURE</b>	

**Title** **Adopt Ordinary Meeting of Council Minutes 07 December 2022**

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**Date** 12 January 2023

**Responsible Manager** J. Taylor , CHIEF EXECUTIVE OFFICER

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### **Summary**

The Purpose of this Report is for Council to adopt the Minutes of the Ordinary Meeting of Council held on Wednesday, 07 December 2022

### **Link to Corporate Plan**

Nil

### **Material Personal Interest/Conflict of Interest**

Nil

### **Officer's Recommendation**

That this Report be received and that:

1. The Unconfirmed Minutes of the Ordinary Meeting of Council held on 07 December 2022, copies of which have been circulated to Members, be taken as read and confirmed.

### Human Rights Considerations

Section 4(b) of the *Human Rights Act 2019* (Qld) (the Human Rights Act) requires public entities 'to act and make decisions in a way compatible with human rights'.

There are no human rights implications associated with this report.

### **Attachments**

1. Copy of Unconfirmed Minutes of the Ordinary Meeting of Council held on Wednesday, 07 December 2022.

**Authored by:** A. Lyell, EXECUTIVE SERVICES ADMINISTRATION OFFICER



## Ordinary Meeting of Council Minutes

**Date:** Wednesday, 07 December 2022  
**Time:** 9:30am  
**Location:** Western Downs Regional Council - Corporate Office  
30 Marble Street, Dalby QLD 4405

**Councillors:**

- Cr. P. M. McVeigh (Chairperson)
- Cr. A. N. Smith
- Cr. K. A. Bourne
- Cr. P. T. Saxelby
- Cr. K. A. Maguire
- Cr. I. J. Rasmussen
- Cr. M. J. James
- Cr. O. G. Moore
- Cr. C. T. Tillman

**Officers:**

- J. K. Taylor, Chief Executive Officer
- B. Bacon, General Manager (Corporate Services)
- G. Cook, General Manager (Infrastructure Services)
- D. Fletcher, General Manager (Community and Liveability)
- C. Craig, Senior Executive Officer
- A. Lyell, Executive Services Administration Officer
- D. Frazer, Communications & Marketing Manager

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## 1. **DECLARATION OF MEETING OPENING**

The Chairperson declared the Meeting open at 9.31AM.

## **COUNCIL RESOLUTION**

**Moved By** Cr. K. A. Bourne

**Seconded By** Cr. K. A. Maguire

That Council approves the attendance of Cr. P. T. Saxelby and Cr. I. J. Rasmussen by teleconference.

## 2. **OPENING PRAYER AND MINUTE SILENCE**

Cr. M. J. James delivered the opening prayer. This was followed by the observance of a minute silence.

## 3. **APOLOGIES**

Nil

## 4. **CONGRATULATIONS**

Cr. C. T. Tillman requested that congratulations be extended to the Chinchilla Parks & Recreation Staff for maintaining the Chinchilla Botanical Parklands which has just received the prestigious Green Flag Award again for 2022/23.

Cr. K. A. Maguire requested that congratulations be extended to Evelyn Orchard for being selected in the U13 National Futsal Team.

Cr. M. J. James requested that congratulations be extended to Ella Bache Dalby Therapist Meg Wilkie who won state and national therapist of the year and the salon which won the State Salon of the Year and winner of the "Gold Ella" the national salon of the year.

Cr. M. J. James requested that congratulations be extended to Michelle McVeigh Partner of BMO Accountants Dalby who was awarded a national award as a Women in Finance Awards Regional Professional of the Year at the Australian Women in Finance Awards 2022.

Cr. M. J. James requested that congratulations be extended to Girl's volleyball team from Our Lady of the Southern Cross College in Dalby who won gold at the Volleyball Queensland Beach Schools Cup Competition on the Gold Coast.

Cr. M. J. James requested that congratulations be extended to the Committee of the Darling Downs Branch Australian Stock Horse Society (and their selling partners Ray White Rural) for its coordination and delivery of the Australia Stock Horse Sale in Dalby

Cr. M. J. James requested that congratulations be extended to Former Sergeant Annie Johnston on her retirement from the Queensland Police Service - acknowledging and thanking Ms Johnston for her personal and professional commitment and dedication to her role in supporting our community through her various roles in the police service in particular as Domestic and family violence co-ordinator for the Dalby district (which during her service covered 50 stations regions).

Cr. A. N. Smith requested that congratulations be extended to the Morgan Family at Arubial Feedlot for their 50 years of feedlotting on the Western Downs.

Cr. A. N. Smith requested that congratulations be extended to Joe & Barb Gray for providing 33 years of safe passage for school kids to the Condamine State School.

Cr P. T. Saxelby requested that congratulations be extended to Chinchilla Touch Association Inc for winning the Queensland Touch Football Touch Footballs Australia Community Program of the Year.

## **5. CONFIRMATION OF MINUTES**

### **5.1 Adopt Ordinary Meeting of Council Minutes 16 November 2022**

The Purpose of this Report is for Council to adopt the Minutes of the Ordinary Meeting of Council held on Wednesday, 16 November 2022

#### **COUNCIL RESOLUTION**

**Moved By** Cr. A. N. Smith

**Seconded By** Cr. O. G. Moore

That this Report be received and that:

1. The Unconfirmed Minutes of the Ordinary Meeting of Council held on 16 November 2022, copies of which have been circulated to Members, be taken as read and confirmed.

**CARRIED**

## **6. BUSINESS ARISING FROM THE MINUTES OF PREVIOUS MEETINGS**

Nil.

## **7. DECLARATIONS OF CONFLICTS OF INTEREST**

### **16.1 - Community and Liveability Report 2023 Australia Day Awards Regional Citizen of the Year Award**

#### **Cr. C. T. Tillman**

In accordance with Chapter 5B of the Local Government Act 2009, Cr. C. T. Tillman informed the meeting of a declarable conflict of interest in respect to this matter due to:

1. One of the nominees is a close associate.

Having given due consideration to her position she determined that she would leave the Meeting while the matter is considered and voted on.

### **16.4 - Community and Liveability Report 2023 Australia Day Awards Local Community Organisation Achievement Award**

#### **Cr. P. T. Saxelby**

In accordance with Chapter 5B of the Local Government Act 2009, Cr. P. T. Saxelby informed the meeting of a declarable conflict of interest in respect to this matter due to:

1. He is a committee member on a nominated organisation.

Having given due consideration to his position he determined that he would leave the Meeting while the matter is considered and voted on.

### **Item 16.5 - Community and Liveability Report 2023 Australia Day Awards Local Creative Arts Award**

#### **Cr. C. T. Tillman**

In accordance with Chapter 5B of the Local Government Act 2009, Cr. C. T. Tillman informed the meeting of a declarable conflict of interest in respect to this matter due to:

2. One of the nominees is a close associate.

Having given due consideration to her position she determined that she would leave the Meeting while the matter is considered and voted on.

## **8. PRESENTATION OF PETITIONS BY COUNCILLORS**

Nil.

**9. MAYORAL UPDATE**

**9.1 Executive Services Mayoral Report December 2022**

The purpose of this Report is to provide Council with significant meetings, forums and delegations attended by the Mayor during the month of November 2022.

**COUNCIL RESOLUTION**

**Moved By** Cr. K. A. Maguire

**Seconded By** Cr. P. T. Saxelby

That this Report be received and noted, with the removal of the reference to 'meeting with CTSCo Pty Ltd', which the Mayor did not attend.

**CARRIED**

## 10. CONFIDENTIAL ITEMS

*Section 254J of the Local Government Regulation 2012 in relation to Closed meetings provides:*

*(1) A local government may resolve that all or part of a meeting of the local government be closed to the public.*

*(2) A committee of a local government may resolve that all or part of a meeting of the committee be closed to the public.*

*(3) However, a local government or a committee of a local government may make a resolution about a local government meeting under subsection (1) or (2) only if its councillors or members consider it necessary to close the meeting to discuss one or more of the following matters—*

*(a) the appointment, discipline or dismissal of the chief executive officer;*

*(b) industrial matters affecting employees;*

*(c) the local government's budget;*

*(d) rating concessions;*

*(e) legal advice obtained by the local government or legal proceedings involving the local government including, for example, legal proceedings that may be taken by or against the local government;*

*(f) matters that may directly affect the health and safety of an individual or a group of individuals;*

*(g) negotiations relating to a commercial matter involving the local government for which a public discussion would be likely to prejudice the interests of the local government;*

*(h) negotiations relating to the taking of land by the local government under the Acquisition of Land Act 1967;*

*(i) a matter the local government is required to keep confidential under a law of, or formal arrangement with, the Commonwealth or a State.*

*(4) However, a local government or a committee of a local government must not resolve that a part of a local government meeting at which a decision mentioned in section 150ER(2), 150ES(3) or 150EU(2) of the Act will be considered, discussed, voted on or made be closed.*

*(5) A resolution that a local government meeting be closed must—*

*(a) state the matter mentioned in subsection (3) that is to be discussed; and*

*(b) include an overview of what is to be discussed while the meeting is closed.*

*(6) A local government or a committee of a local government must not make a resolution (other than a procedural resolution) in a local government meeting, or a part of a local government meeting, that is closed.*

**COUNCIL RESOLUTION - CLOSE MEETING**

**Moved By** Cr. A. N. Smith

**Seconded By** Cr. K. A. Maguire

That Council resolve to close the Meeting in accordance with Sections 254 (3) (g) of the *Local Government Regulation 2012* at 9:58am to discuss the following Confidential Reports:

Item 10.4.1 - Infrastructure Services Confidential Report 2021-22 Flood Damage Restoration Commercial Quarry Gravel Procurement

Item 10.4.2 - Infrastructure Services Confidential Report Local Buy Quote RFQ20-22-23 Pre-cast Reinforced Concrete Box Culvert Components Procurement

Item 10.4.3 - Infrastructure Services Confidential Report Road Infrastructure Agreement Cubico Wambo Project Co Pty Ltd

**CARRIED**

**COUNCIL RESOLUTION - REOPEN MEETING**

**Moved By** Cr. K. A. Bourne

**Seconded By** Cr. C. T. Tillman

That Council resolve to reopen the Meeting at 10:11am.

**CARRIED**

## 10.1 EXECUTIVE SERVICES

Nil.

## 10.2 CORPORATE SERVICES

Nil.

## 10.3 COMMUNITY AND LIVEABILITY

Nil.

## 10.4 INFRASTRUCTURE SERVICES

### 10.4.1 Infrastructure Services Confidential Report 2021-22 Flood Damage Restoration Commercial Quarry Gravel Procurement

This report requests approval of a procurement exception under s235(b) of the Local Government Regulation 2012 (QLD). This will permit the purchase of gravel from commercial suppliers for the reconstruction of flood damaged unsealed roads under the 2021/22 Disaster Recovery Funding Arrangements (DRFA) Program.

#### COUNCIL RESOLUTION

**Moved By** Cr. A. N. Smith

**Seconded By** Cr. K. A. Maguire

That this Report be received and that Council resolves:

1. That, because of the specialised nature of gravel production within the Western Downs region, it would be impractical or disadvantageous for Council to invite quotes or tenders as per the requirements of ss. 225 and 226 of the *Local Government Regulation 2012*. This exception applies to the procurement from quality assured commercial supplier gravel pits for the reconstruction of flood damaged unsealed roads under the 2021/22 Disaster Recovery Funding Arrangements (DRFA) Program only; and
2. To delegate authority to the Chief Executive Officer to make, amend or discharge contracts under the applied exception with commercial supplier gravel pits for the reconstruction of flood damaged unsealed roads under the 2021/22 Disaster Recovery Funding Arrangements (DRFA) Program only.

**CARRIED**

**10.4.2 Infrastructure Services Confidential Report Local Buy Quote RFQ20-22-23 Pre-cast Reinforced Concrete Box Culvert Components Procurement**

The purpose of this Report is to seek Council's approval to award Vendor panel Quote RFQ20-22-23 for the supply for of pre-cast reinforced concrete box culvert components for the Capital Works Program for 2023/24 Financial Year.

**COUNCIL RESOLUTION**

**Moved By** Cr. K. A. Bourne  
**Seconded By** Cr. O. G. Moore

That this report be received and that;

1. Council award the contract for Local Buy Quote RFQ20-22-23 for the supply of pre-cast reinforced concrete box culvert components for the Capital Works Program for 2023/24 Financial Year to Civil Mart.

**CARRIED**

**10.4.3 Infrastructure Services Confidential Report Road Infrastructure Agreement Cubico Wambo Project Co Pty Ltd**

The purpose of this report is to seek Council approval for Western Downs Regional Council to enter into a Road Infrastructure Agreement with Cubico Wambo Project Co Pty Ltd ACN 660 999 977 as trustee for the Cubico Wambo Project Trust (Cubico) and Wambo 2 Project Co Pty Ltd ACN 661 002 571 as trustee of the Wambo 2 Project Trust (Stanwell) (Developer)

**COUNCIL RESOLUTION**

**Moved By** Cr. A. N. Smith  
**Seconded By** Cr. K. A. Bourne

That this report be received and that:

1. Council enters into the Road Infrastructure Agreement ("RIA") with Cubico Wambo Project Co Pty Ltd as trustee for the Cubico Wambo Project Trust (Cubico) and Wambo 2 Project Co Pty Ltd as trustee of the Wambo 2 Project Trust (Stanwell) (Developer as tabled).

**CARRIED**

**11. DEPUTATION**

Nil.

**12. PLANNING**

Nil.

### **13. EXECUTIVE SERVICES**

#### **13.1 Executive Services Chief Executive Officer Report November 2022**

The purpose of this Report is to provide Council with significant meetings, forums and delegations attended by the Chief Executive Officer during the month of November 2022.

##### **COUNCIL RESOLUTION**

**Moved By** Cr. P. T. Saxelby

**Seconded By** Cr. M. J. James

That this Report be received.

**CARRIED**

At 10.26am Cr Rasmussen left the meeting.

#### **13.2 Executive Services Report Outstanding Actions October 2022**

The purpose of this Report is to provide Council with an updated on the status of outstanding Council Meeting Action Items to 26 October 2022

##### **COUNCIL RESOLUTION**

**Moved By** Cr. K. A. Bourne

**Seconded By** Cr. C. T. Tillman

That this Report be received and noted.

**CARRIED**

## 14. CORPORATE SERVICES

### 14.1 Corporate Services Report RFP02-22-23 Lake Broadwater On-site Caretaker

This report discusses the awarding of a tender (Quotation RFP02-22-23 Lake Broadwater Caretaker) for caretaking services at the Lake Broadwater Recreation Reserve.

#### COUNCIL RESOLUTION

**Moved By** Cr. K. A. Bourne

**Seconded By** Cr. M. J. James

That Council resolves to:

1. accept the quotation RFP02-22-23 Lake Broadwater Caretaker from Tim Edward Walker ABN 43 441 171 669 for the quoted price, for a period of two years with two one-year extensions, for an estimated total contract value of \$411,840.00 (including goods and services tax); and
2. delegate to the Chief Executive Officer the power to make, amend, or discharge the contract to deliver the quoted services.

**CARRIED**

### 14.2 Corporate Services Report Continuation of Tara Pool Resident Support Measures

This Report discusses the support arrangements offered to members of the Tara District community to assist them to access other swimming pool facilities across the region while the construction of the replacement Tara swimming pool progresses.

#### COUNCIL RESOLUTION

**Moved By** Cr. M. J. James

**Seconded By** Cr. O. G. Moore

That Council resolves to extend the current Tara Swimming Pool subsidy programme with:

1. An amount up to \$14,000 to be made available to the Tara Amateur Swimming Club, as a reimbursement to its club members travelling to Dalby and Chinchilla, until the new Tara Swimming Pool has opened and subsequent to its opening, in-kind assistance with the reinvigoration of the Tara Amateur Swimming Club and its membership;
2. an allocation of \$38,000 to cover the costs of general admission and participation in Learn to Swim and Swim Squad programmes to Swim Fit for the 2022-23 season, available:
  - (a) to any residents of the Tara District accessing other regional pools, until the Tara Swimming Pool has opened; and
  - (b) to all patrons accessing the facilities of the Tara Swimming Pool upon reopening, for the balance of the 2022-23 season; and

3. a provision of \$12,000 associated with the acquittal of Swim Fit's operating costs for the remainder of the 2022-23 start-up period for the Tara Swimming Pool

**CARRIED**

#### **14.3 Corporate Services Report MM10-22-23 Tara and Surrounds Public Toilets Cleaning Service**

This report pertains to awarding tender MM10-22-23 Tara and Surrounds Public Toilets Cleaning Service.

##### **COUNCIL RESOLUTION**

**Moved By** Cr. C. T. Tillman

**Seconded By** Cr. O. G. Moore

That Council resolves to:

1. accept the submission from Perfect Clean Services ABN 23 895 275 514 for separable portion of Tender MM10-22-23 Tara and Surrounds Public Toilets Cleaning Service; and
2. delegate to the Chief Executive Officer the power to make, amend or discharge a contract with Perfect Clean Services ABN 23 895 275 514 to deliver the services in its submission.

**CARRIED**

#### 14.4 Corporate Services Report Review & Adoption of Amended 'Procurement - Council Policy'

This report requests Council to review and amend the Procurement - Council Policy to align the Chief Executive Officer's delegated power to make, amend or discharge a contract for it with legislated tendering thresholds and high value contracts.

##### **COUNCIL RESOLUTION**

**Moved By** Cr. K. A. Bourne

**Seconded By** Cr. A. N. Smith

That Council resolves to amend the first paragraph of section 8 *Contracting and Finance Delegation* of the *Procurement - Council Policy* to state:

'Council delegates the power to make, amend or discharge a contract for it to the Chief Executive Officer, under Section 257 of the *Local Government Act 2009*, to a maximum contractual value:

- (1) limited to the adopted budget plus goods and services tax; and
  
- (2) \$200,000 plus goods and services tax, for goods and services not within the adopted budget.

In accordance with that authority, the Chief Executive Officer will further delegate such authority, under Section 259 of the *Local Government Act 2009*, as per the Financial Delegations Framework.'

##### **AMENDMENT NO. 1**

**Moved By** Cr. O. G. Moore

**Seconded By** Cr. C. T. Tillman

That Council resolves to amend the first paragraph of section 8 *Contracting and Finance Delegation* of the *Procurement - Council Policy* to state:

'Council delegates the power to make, amend or discharge a contract for it to the Chief Executive Officer, under Section 257 of the *Local Government Act 2009*, to a maximum contractual value:

1. limited to the adopted budget plus goods and services tax; and

In accordance with that authority, the Chief Executive Officer will further delegate such authority, under Section 259 of the *Local Government Act 2009*, as per the Financial Delegations Framework.'

\*2. \$200,000 plus goods and services tax, for goods and services not within the adopted budget, remains with the Chief Executive Officer.

The **AMENDMENT NO. 1** was **PUT** and **LOST (2 to 6)**

The **ORIGINAL MOTION** was **PUT** and **CARRIED**

## **COUNCIL RESOLUTION - ADJOURN MEETING**

**Moved By** Cr. M. J. James

**Seconded By** Cr. K. A. Maguire

That Council resolve to adjourn the Meeting.

*The Meeting adjourned at 11.16am*

*The Meeting resumed at 11:29am*

### **14.5 Corporate Services Financial Report November 2022**

The purpose of this Report is to provide Council with the Financial Report for the period ending 21 November 2022.

#### **COUNCIL RESOLUTION**

**Moved By** Cr. K. A. Bourne

**Seconded By** Cr. A. N. Smith

That Council resolves to receive the Financial Report as of 21 November 2022 and to:

1. approve new capital projects being added to the 2022-23 programme with \$33,329,000 in expenditure and \$31,909,426 in income;
2. approve the 2023-24 capital budget for the Chinchilla Cultural Precinct of \$3,173,515 in expenditure and \$3,465,660 in income to be brought forward to the 2022-23 budget, and;
3. defer \$540,208 of capital projects from the 2022-23 programme to the 2023-24 programme.

**CARRIED**

## 15. INFRASTRUCTURE SERVICES

### 15.1 Infrastructure Services Regional Road and Transport Group Funding

The purpose of this report is to update Council regarding the Regional Road and Transport Group (RRTG) Transport Infrastructure Development Scheme (TIDS) funded capital projects completed in 2021/2022 and programmed for 2022/2023.

#### **COUNCIL RESOLUTION**

**Moved By** Cr. K. A. Maguire

**Seconded By** Cr. K. A. Bourne

That this Report be received and noted.

**CARRIED**

### 15.2 Infrastructure Services Works November 2022/23 Capital Works Progress Update

The purpose of this Report is for the Works Department to provide an update to Council regarding the 2022/23 Capital Works Program for the month of November 2022.

#### **COUNCIL RESOLUTION**

**Moved By** Cr. O. G. Moore

**Seconded By** Cr. P. T. Saxelby

That this Report be received and noted.

**CARRIED**

## 16. COMMUNITY AND LIVEABILITY

### 16.1 Community and Liveability Report 2023 Australia Day Awards Regional Citizen of the Year Award

The purpose of this report is to seek Council's decision on the successful nomination for the 2022 Australia Day Awards category of Regional Citizen of the Year Award.

Cr. C. T. Tillman

In accordance with Chapter 5B of the Local Government Act 2009, Cr. C. T. Tillman informed the meeting of a declarable conflict of interest in respect to this matter due to:

One of the nominees is a close associate.

Having given due consideration to her position she determined that she would leave the Meeting while the matter is considered and voted on.

Cr Tillman left the meeting at 11:33am

#### **COUNCIL RESOLUTION**

**Moved By** Cr. K. A. Bourne

**Seconded By** Cr. M. J. James

That this report be received, and that nominee (h) be awarded the 2023 Australia Day Award in the category of Regional Citizen of the Year.

**CARRIED**

Cr Tillman re-joined the meeting at 11.41am

### 16.2 Community and Liveability Report 2023 Australia Day Awards Regional Young Citizen of the Year Award

The purpose of this report is to seek Council's decision on the successful nomination for the 2023 Australia Day Awards category of Regional Young Citizen of the Year Award.

#### **COUNCIL RESOLUTION**

**Moved By** Cr. M. J. James

**Seconded By** Cr. O. G. Moore

That this report be received and that nominee (b) be awarded the 2023 Australia Day Award in the category of Regional Young Citizen of the Year.

**CARRIED**

**16.3 Community and Liveability Report 2023 Australia Day Awards Local Volunteer of the Year Award**

The purpose of this report is to seek Council's decision on the successful nominations for the 2023 Australia Day Awards category of Local Volunteer of the Year Award.

**COUNCIL RESOLUTION**

**Moved By** Cr. K. A. Maguire

**Seconded By** Cr. P. T. Saxelby

That this report be received, and that the following nominees be awarded a 2023 Australia Day award in the category of Local Volunteer of the Year: Chinchilla and District - nominee (a), Dalby and District - nominee (a), Jandowae and District - nominee (a), Miles and District - nominee (b), Tara and District - nominee (a) and Wandoan and District - nominee(a).

**CARRIED**

**16.4 Community and Liveability Report 2023 Australia Day Awards Local Community Organisation Achievement Award**

The purpose of this report is to seek Council's decision on the successful nominations for the 2023 Australia Day Awards category of Local Community Organisation Achievement Award.

**COUNCIL RESOLUTION**

Cr. P. T. Saxelby

In accordance with Chapter 5B of the Local Government Act 2009, Cr. P. T. Saxelby informed the meeting of a declarable conflict of interest in respect to this matter due to:

One of the nominees is a close associate.

Having given due consideration to his position he determined that he would leave the Meeting while the matter is considered and voted on.)

Cr. P. T. Saxelby left the meeting at 11:43am

**COUNCIL RESOLUTION**

**Moved By** Cr. C. T. Tillman

**Seconded By** Cr. K. A. Maguire

That this report be received, and that the following nominees be awarded a 2023 Australia Day Award in the category of Local Community Organisation Award: Chinchilla and District - nominee (c), Dalby & District - nominee (a), Jandowae & District - nominee (b), Miles and District - nominee (a), Tara & District - nominee (a) and Wandoan and District - nominee (a).

**CARRIED**

Cr. P. T. Saxelby re-joined the meeting at 11:45am

## 16.5 Community and Liveability Report 2023 Australia Day Awards Local Creative Arts Award

The purpose of this report is to seek Council's decision on the successful nominations for the 2023 Australia Day Awards category of Local Creative Arts Award.

Cr. C. T. Tillman

In accordance with Chapter 5B of the Local Government Act 2009, Cr. C. T. Tillman informed the meeting of a declarable conflict of interest in respect to this matter due to:

One of the nominees is a close associate.

Having given due consideration to her position she determined that she would leave the Meeting while the matter is considered and voted on.

Cr. C. T. Tillman left at 11:45am

### **COUNCIL RESOLUTION**

**Moved By** Cr. A. N. Smith

**Seconded By** Cr. M. J. James

That this report be received and that the following nominees be awarded a 2023 Australia Day Award in the category of Local Creative Arts Award: Chinchilla and District - nominee (a), Dalby and District - nominee (b), Jandowae & District - nominee (a), Miles and District - nominee (a), Tara and District - nominee (a) and Wandoan and District - nominee (a).

**CARRIED**

Cr. C. T. Tillman re-joined the meeting at 11:47am

## 16.6 Community and Liveability Report 2023 Australia Day Awards Local Sports Award

The purpose of this report is to seek Council's decision on the successful nominations for the 2023 Australia Day Awards category of Local Sports Award.

### **COUNCIL RESOLUTION**

**Moved By** Cr. K. A. Maguire

**Seconded By** Cr. K. A. Bourne

That this report be received, and that the following nominees be awarded a 2023 Australia Day Award in the category of Local Sports Award: Chinchilla and District - nominee (a), Dalby and District - nominee (e), Jandowae & District - nominee (a), Miles and District - nominee (a), Tara and District - nominee (a) and Wandoan and District - nominee (a).

**CARRIED**

**16.7 Community and Liveability Report Approved Inspection Program Animal Management**

The purpose of this report is to seek Council's approval of two Approved Inspection Programs for the Animal Management function of Council

**COUNCIL RESOLUTION**

**Moved By** Cr. K. A. Maguire  
**Seconded By** Cr. A. N. Smith

That this report is received, and that Council approve the Approved Inspection Programs as attached, pursuant to Section 113 of the *Animal Management (Cats and Dogs) Act 2008*.

**CARRIED**

**16.8 Community & Liveability Report Chinchilla Botanic Parkland Green Flag Award 2022**

The Chinchilla Botanic Parkland has received the prestigious Green Flag Award again for 2022/23.

**COUNCIL RESOLUTION**

**Moved By** Cr. C. T. Tillman  
**Seconded By** Cr. P. T. Saxelby

That this report be received and noted.

**CARRIED**

**17. NOTICES OF MOTION**

**17.1 CONSIDERATION OF NOTICES OF MOTION/BUSINESS**

Nil.

**17.2 RECEPTION OF NOTICES OF MOTION FOR NEXT MEETING**

Nil.

**18. URGENT GENERAL BUSINESS**

Nil.

**19. MEETING CLOSURE**

The Meeting concluded at 11:56am.

**Title** **Executive Services Mayoral Report January 2023**

**Date** 5 January 2023

**Responsible Manager** J. Taylor, CHIEF EXECUTIVE OFFICER

**Summary**

The purpose of this Report is to provide Council with significant meetings, forums and delegations attended by the Mayor during the month of December 2022.

**Link to Corporate Plan**

Strategic Priority: Active Vibrant Communities

- We are a region without boundaries, united in community pride.
- Our community members are the loudest advocates for what's great about our region.
- Our social, cultural and sporting events are supported locally and achieve regional participation.
- Our parks, open spaces, and community facilities are well utilised and connect people regionally.
- A recognised culture of volunteerism is active throughout our communities.

**Material Personal Interest/Conflict of Interest**

Nil

**Officer's Recommendation**

That this Report be received and noted

**Background Information**

Nil

**Report**

Meetings, delegations and forums attended by the Mayor during the month of December 2022:

1 December 2022	<ul style="list-style-type: none"> <li>• Meeting with the Hon Glenn Butcher MP, Minister for Regional Development and Manufacturing and Minister for Water; Graham Fraine, Director General and Bernadette Zerba, Deputy Director General</li> <li>• Meeting with the Hon Cameron Dick MP, Treasurer and Minister for Trade and Investment; the Hon Dr Steven Miles MP, Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure and Mike Kaiser, Director General for State Development, Infrastructure, Local Government and Planning</li> <li>• Meeting with Hon Mick de Brenni MP, Minister for Energy, Renewables and Hydrogen and Minister for Public Works and Procurement and Lance McCallum, Assistant Minister for Hydrogen Development</li> </ul>	Brisbane
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	<ul style="list-style-type: none"> <li>• Meeting with Hon Anastacia Palaszczuk MP, Premier and Minister for the Olympic and Paralympic Games</li> </ul>	
5 December 2022	<ul style="list-style-type: none"> <li>• Breakfast meeting with Queensland Police Service</li> <li>• Planning &amp; Pre-Agenda Meeting</li> <li>• Councillor Information Sessions</li> <li>• Development Assessment Panel (DAP) Meeting</li> <li>• Dalby State School Annual Awards Celebration</li> </ul>	<p>Dalby</p> <p>Dalby Dalby Dalby Dalby</p>
7 December 2022	<ul style="list-style-type: none"> <li>• Ordinary Meeting of Council</li> <li>• Dinner with Southern Cross Care</li> </ul>	<p>Dalby Chinchilla</p>
8 December 2022	<ul style="list-style-type: none"> <li>• Southern Cross Care Sod Turning and Celebration</li> <li>• TSBE Ten Celebration</li> </ul>	<p>Chinchilla</p> <p>Toowoomba</p>
9 December 2022	<ul style="list-style-type: none"> <li>• LGAQ Policy Executive Meeting</li> </ul>	Brisbane
10 December 2022	<ul style="list-style-type: none"> <li>• Chinchilla Community Christmas Celebration</li> </ul>	Chinchilla
12 December 2022	<ul style="list-style-type: none"> <li>• TRIPLE M Radio Interview with Lee Faulkner</li> <li>• ABC Radio Perth</li> <li>• ABC Radio Brisbane</li> <li>• ABC Radio Sydney</li> <li>• ABC Radio Sydney</li> <li>• ABC Radio Sydney</li> </ul>	
13 December 2022	<ul style="list-style-type: none"> <li>• ABC Gold Coast</li> <li>• ABC Sunshine Coast</li> <li>• ABC Online</li> <li>• ABC News</li> <li>• ABC News</li> <li>• ABC Southern Queensland</li> <li>• ABC Radio Hobart</li> <li>• ABC Newcastle</li> <li>• Triple M Darling Downs</li> <li>• ABC Radio National</li> <li>• 4BC Radio Brisbane</li> <li>• Channel 9 Today Show</li> <li>• ABC Western Queensland</li> <li>• ABC Southern Queensland</li> <li>• ABC North West Qld</li> <li>• Channel 7 Sunrise</li> <li>• Channel 9</li> <li>• ABC news</li> <li>• 3AW Melbourne</li> <li>• ABC Wide Bay</li> <li>• Triple M Radio Coffs Coast</li> <li>• ABC Radio Sydney</li> <li>• 6PR Radio Perth</li> <li>• 2GB Radio Sydney</li> <li>• 2GB Radio Sydney</li> <li>• ABC Radio Melbourne</li> <li>• Sky News Australia</li> <li>• ABC Radio Darwin</li> <li>• Star FM</li> <li>• Triple M Radio Coffs Coast</li> <li>• 9News</li> <li>• ABC Radio Canberra</li> <li>• 2SM Radio Sydney</li> </ul>	



Nil

Budget/Financial Implications

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Nil

Human Rights Considerations

Section 4(b) of the *Human Rights Act 2019* (Qld) (the Human Rights Act) requires public entities 'to act and make decisions in a way compatible with human rights'.

There are no human rights implications associated with this report.

**Conclusion**

The forgoing represents activities undertaken by the Mayor during the month of December 2022.

**Attachments**

Nil

**Authored by:** Hailey Wex, Executive Assistant

**Title** **Executive Services Chief Executive Officer Report December 2022**

**Date** 9 January 2023

**Responsible Manager** J. Taylor, CHIEF EXECUTIVE OFFICER

### Summary

The purpose of this Report is to provide Council with significant meetings, forums and delegations attended by the Chief Executive Officer during the month of December 2022.

### Link to Corporate Plan

Strategic Priority: Strong Economic Growth

- There is a confidence in our strong and diverse economy.
- We're open for business and offer investment opportunities that are right for our region.
- We optimise our tourism opportunities, unique experiences and major events.
- Business and industry in our region live local and buy local.
- Our region is a recognised leader in energy, including clean, green renewable energies.

### Material Personal Interest/Conflict of Interest

Nil

### Officer's Recommendation

That this Report be received.

### Background Information

Nil

### Report

The below lists the meetings, delegations and forums attended by the Chief Executive Officer during the month of December 2022:

<b>Date</b>	<b>Who/Where</b>	<b>Details</b>
1 December 2022	<ul style="list-style-type: none"> <li>• Meeting with the Hon Glenn Butcher MP, Minister for Regional Development and Manufacturing and Minister for Water; Graham Fraine, Director General and Bernadette Zerba, Deputy Director General</li> <li>• Meeting with the Hon Cameron Dick MP, Treasurer and Minister for Trade and Investment; the Hon Dr Steven Miles MP, Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure and Mike Kaiser, Director</li> </ul>	<p>Brisbane</p> <p>Brisbane</p>

	<p>General for State Development, Infrastructure, Local Government and Planning</p> <ul style="list-style-type: none"> <li>Meeting with Hon Mick de Brenni MP, Minister for Energy, Renewables and Hydrogen and Minister for Public Works and Procurement and Lance McCallum, Assistant Minister for Hydrogen Development</li> </ul>	Brisbane
5 December 2022	<ul style="list-style-type: none"> <li>Breakfast meeting with Queensland Police Service</li> <li>Planning &amp; Pre Agenda Meeting</li> <li>Councillor Information Session</li> <li>Development Assessment Panel Meeting</li> </ul>	Dalby Dalby Dalby Dalby
6 December 2022	<ul style="list-style-type: none"> <li>Budget Strategy Session</li> <li>Meeting with Neoen</li> </ul>	Dalby Teleconference
7 December 2022	<ul style="list-style-type: none"> <li>Ordinary Meeting of Council</li> <li>Meeting with Fulton Trotter Architects</li> </ul>	Dalby Dalby
13 December 2022	<ul style="list-style-type: none"> <li>The Executive Connection</li> </ul>	Brisbane
14 December 2022	<ul style="list-style-type: none"> <li>TechOne Project Executive Committee Meeting</li> </ul>	Teams Meeting
16 December 2022	<ul style="list-style-type: none"> <li>Development Assessment Panel Meeting</li> </ul>	Dalby
19 December 2022	<ul style="list-style-type: none"> <li>Meeting with Queensland Treasury Corporation - Foreign Exchange Presentation</li> </ul>	Teams Meeting
21 December 2022	<ul style="list-style-type: none"> <li>Queensland Police Memorial Service</li> </ul>	Tara

#### Consultation (Internal/External)

Chief Executive Officer

#### Legal/Policy Implications (Justification if applicable)

Nil

#### Budget/Financial Implications

Nil

#### Human Rights Considerations

Section 4(b) of the *Human Rights Act 2019* (Qld) (the Human Rights Act) requires public entities 'to act and make decisions in a way compatible with human rights'.

There are no human rights implications associated with this report.

#### **Conclusion**

The foregoing represents activities undertaken by the Chief Executive Officer during the month of December 2022.

#### **Attachments**

Nil.

**Authored by:** A. Lyell, Executive Services Administration Officer

**Title** Executive Services Report Outstanding Actions December 2022

**Date** 9 January 2023

**Responsible Manager** J. Taylor, CHIEF EXECUTIVE OFFICER

### Summary

The purpose of this Report is to provide Council with an updated on the status of outstanding Council Meeting Action Items to 7 December 2022

### Link to Corporate Plan

Strategic Priority: Strong Economic Growth

- There is a confidence in our strong and diverse economy.
- We're open for business and offer investment opportunities that are right for our region.
- We optimise our tourism opportunities, unique experiences and major events.
- Business and industry in our region live local and buy local.
- Our region is a recognised leader in energy, including clean, green renewable energies.

### Material Personal Interest/Conflict of Interest

Nil

### Officer's Recommendation

That this Report be received and noted.

### Background Information

Nil

### Report

The purpose of this Report is to provide Council with an update on the status of Outstanding Council Meeting Action Items to the Meeting held on 7 December 2022.

#### 1. Outstanding Council Meeting Action List (As at 7 December 2022)

Meeting date	Item description	File No.	Council Resolution/Task	Responsible Division
19/01/2022	Corporate Services Report Land Disposal Part Lot 9 SP254412 Carmichael Street Chinchilla Ison Haulage	AD6.6.2	That this report be received and that Council; <ol style="list-style-type: none"> <li>1. subdivide lot 9 to form a new lot, or lots, that satisfies the zoning requirements for Medium Impact Industrial Zone land, having regard to the land required for drainage.</li> <li>2. offer the new lot/s for sale by auction or tender, pursuant to the <i>Local Government Regulation 2012</i>.</li> </ol>	Corporate Services
CARRIED				

Meeting date	Item description	File No.	Council Resolution/Task	Responsible Division
13/04/2022	Corporate Services Confidential Report Dalby Aerodrome Proposed Lease to Helismart	AD6.6.2	<p>That this report be received, and Council resolves to;</p> <ol style="list-style-type: none"> <li>1. Apply the exceptions contained within section 236(1)(c)(iii) of the <i>Local Government Regulation 2012</i> (Qld) to the proposed lease;</li> <li>2. Offer Helismart Pty Ltd a ten-year lease over a portion of land at the Dalby Aerodrome, as depicted in the proposed lease sketch in this Report, on the terms as set out in this Report; and</li> <li>3. Delegate authority to the CEO to negotiate and sign all documents necessary to: <ol style="list-style-type: none"> <li>a) Effect the surrender of the agricultural leased area known as Lease K, and the boundary realignment and resurvey of the agricultural leased area known as Lease H, at the Dalby Aerodrome;</li> <li>b) Survey the area known as Lease K to accommodate Helismart Pty Ltd's proposed leased area and to allow for future leased areas; and</li> <li>c) Provide a lease for a new surveyed area with Helismart Pty Ltd for approval by council.</li> </ol> </li> </ol> <p style="text-align: right;">CARRIED</p>	Corporate Services
21/09/2022	Executive Services Confidential Report Miles Historical Village Lease	AD6.6.2	<p>That this report be received, and Council resolves to:</p> <ol style="list-style-type: none"> <li>1. apply the exceptions contained in the <i>Local Government Regulation 2012</i> (Qld), section 236(1)(b)(ii), (2) and (4), and</li> <li>2. enter into a lease with the Miles and District Historical Society Inc for part of Lot 116 on SP195996 Murilla Street, Miles, and</li> <li>3. delegate authority to the Chief Executive Officer to negotiate and sign all documents necessary to finalise the lease with the Miles and District Historical Society Inc.</li> </ol> <p style="text-align: right;">CARRIED</p>	Executive Services

Meeting date	Item description	File No.	Council Resolution/Task	Responsible Division
21/09/2022	Corporate Services Report Warra Progress and Heritage Society: Support Request Community Playground	AD6.6.2	That Council resolves to: <ol style="list-style-type: none"> <li>1. commend the Warra Progress and Heritage Society for its initiative in pursuing the establishment of a community playground within Warra; and</li> <li>2. work with the Warra Progress and Heritage Society to develop a strategy for the development of a community playground which complements the existing community infrastructure within Warra, with a view to having such infrastructure considered as part of the ten year capital programme.</li> </ol> <p style="text-align: right;">CARRIED</p>	Corporate Services
26/10/2022	Petition - Dalby Pool Heating	AD6.6.2	That the petition be received, and a report be brought back to Council. <p style="text-align: right;">CARRIED</p>	Corporate Services
26/10/2022	Infrastructure Services Report Miles Effluent Disposal Options	AD6.6.2	That this Report be received and that Council; <ol style="list-style-type: none"> <li>1. Proceed with the repair of the Miles effluent irrigation system and allocate an additional \$150,000 as part of the mid-year budget review.</li> </ol> <p style="text-align: right;">CARRIED</p>	Infrastructure Services
07/12/2022	Infrastructure Services Confidential Report 2021-22 Flood Damage Restoration Commercial Quarry Gravel Procurement	AD6.6.2	That this Report be received and that Council resolves: <ol style="list-style-type: none"> <li>1. That, because of the specialised nature of gravel production within the Western Downs region, it would be impractical or disadvantageous for Council to invite quotes or tenders as per the requirements of ss. 225 and 226 of the <i>Local Government Regulation 2012</i>. This exception applies to the procurement from quality assured commercial supplier gravel pits for the reconstruction of flood damaged unsealed roads under the 2021/22 Disaster Recovery Funding Arrangements (DRFA) Program only; and</li> <li>2. To delegate authority to the Chief Executive Officer to make, amend or discharge contracts under the applied exception with commercial supplier gravel pits for the reconstruction of flood damaged unsealed roads under the 2021/22 Disaster Recovery Funding Arrangements (DRFA) Program only.</li> </ol> <p style="text-align: right;">CARRIED</p>	Infrastructure Services

Meeting date	Item description	File No.	Council Resolution/Task	Responsible Division
07/12/2022	Infrastructure Services Confidential Report Road Infrastructure Agreement Cubico Wambo Project Co Pty Ltd	AD6.6.2	That this report be received and that:  1. Council enters into the Road Infrastructure Agreement ("RIA") with Cubico Wambo Project Co Pty Ltd as trustee for the Cubico Wambo Project Trust (Cubico) and Wambo 2 Project Co Pty Ltd as trustee of the Wambo 2 Project Trust (Stanwell) (Developer as tabled.  CARRIED	Infrastructure Services

Consultation (Internal/External)

Chief Executive Officer;  
General Manager (Community & Liveability);  
General Manager (Corporate Services);  
General Manager (Infrastructure Services); and  
Relevant Managers, Coordinators and Officers.

Legal/Policy Implications (Justification if applicable)

Nil

Budget/Financial Implications

Nil

Human Rights Considerations

Section 4(b) of the *Human Rights Act 2019* (Qld) (the Human Rights Act) requires public entities 'to act and make decisions in a way compatible with human rights'.

There are no human rights implications associated with this report.

**Conclusion**

This report is provided to inform Council of the progress of resolutions of Council.

**Attachments**

Nil

**Authored by:** A. Lyell, Executive Services Administration Officer

**Title** **Naming of 120 Cunningham Street**

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**Date** 3 January 2023

**Responsible Manager** E. Kendall, COMMUNICATION AND MARKETING MANAGER

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### Summary

This report discusses the naming of the precinct currently under development at 120 Cunningham Street, Dalby.

### Link to Corporate Plan

Strategic Priority: Active Vibrant Community

- We are a happy, inclusive community, proud of where we live.
- Our parks, open spaces, and community facilities are alive with activities and connect our communities.

### Material Personal Interest/Conflict of Interest

There are no personal interests nor conflicts of interest associated with the consideration of the naming of 120 Cunningham Street.

### Officer's Recommendation

That Council resolves to adopt *Mary's Place* as the name of the site at 120 Cunningham Street, Dalby.

### Background Information

In November 2022, in accordance with the *Naming Public Assets - Council Policy*, community suggestions were sought for a name for the 120 Cunningham Street site through community engagement. The responses received by this engagement were collated and reviewed both thematically and individually for suitability against Council policy and industry standards.

Opportunities for engagement were made available through an online and a paper based 'have your say' survey which was open between 14 November and 11 December 2022 and received one paper and 161 digital submissions.

The purpose of the *Naming Public Assets - Council Policy* is to provide guidelines for the naming of newly constructed or existing public assets excluding roads (roads are covered under the *Naming Council Roads and Streets - Council Policy*) under the control of Western Downs Regional Council. The policy also ensures proposed names are appropriate and reflects applicable standards and legislation.

### Report

As evidenced from Table One in Attachment One, the suggested themes represent a strong majority support for recognition of Mary Barry, with seventy-one (71) per cent (115 in total) of responses advocating for this acknowledgement. The second largest theme was 'Happy Days', supported by ten per cent of the responses. A further breakdown of the thematic distribution is provided by Table One in Attachment One (Thematic distribution of community engagement responses).

Community preference was strongly in favour of a name featuring 'Place', which was supported by thirty-five (35) per cent (fifty-eight (58) in total) of respondents. The variants of the suggestions featuring Mary or Mary Barry are outlined in Table Two of Attachment One (Variants of 'Mary Barry' with definitions of public spaces). Some consideration was given to the appropriateness of the suggestion as per the established definitions, recognising that nomenclature standards are considered optional.

Section 3.2 of Council's *Naming Public Assets - Council Policy* offers the following guidance for the appropriateness of names:

'...

6. *Names should be reasonably easy to read, spell and pronounce in order to assist emergency services, service providers and the travelling public.*
7. *Unduly long names and names composed of more than two words are to be avoided.*

...'

Over the last decade, some local governments have supported and others rejected an argument to avoid the grammatically correct usage of the apostrophe of possession in location/place names for alleged simplicity, improved signage clarity, and better accessibility with digital devices. However, *Mary's Commercial Hotel* featured an apostrophe on its signage and anecdotal feedback about Mary suggests that she was a very articulate woman with a penchant for proper grammar. Furthermore, there does not appear to be any empirical evidence to substantiate the veracity of the arguments in favour of abandoning the apostrophe.

Based upon:

- (1) strong community consensus for a name which reflects Mary Barry;
- (2) the popularity of the term 'Place';
- (3) the preference within Council's *Naming Public Assets - Council Policy* for one or two word names; and
- (4) due consideration of;
  - (a) naming conventions and the optional nature of the standards; and
  - (b) the name format of *Mary's Commercial Hotel* and anecdotal information about Mary Barry,

it is recommended that *Mary's Place* be adopted as the name of the precinct currently being developed at 120 Cunningham Street, Dalby, which is the site of the former Commercial Hotel (which became *Mary's Commercial Hotel*). The public sentiment is to acknowledge the history of the site and the name *Mary's Place* will emphasise the historical and community ties with the site and recognise the contribution Mary Barry made to Dalby.

#### Consultation (Internal/External)

Following the decision to revitalise the space at 120 Cunningham Street, Council's Communities Team conducted a series of in-person community engagements in Dalby to capture suggestions from the community for inclusions in the space.

Later, during the construction phase of the project, further community engagement and input was sought to provide a list of suggested names and/or themes to be considered by Council in their decision for naming of the space. These suggestions were considered for suitability in accordance with the *Naming Public Assets - Council Policy*, Australian naming standards, and relevant industry resources.

#### Legal/Policy Implications (Justification if applicable)

There are no legal implications associated with the naming of 120 Cunningham Street and proposed name (*Mary's Place*) is consistent with Council's *Naming Public Assets - Council Policy*.

#### Budget/Financial Implications

There are no budget or financial implications associated with the naming of 120 Cunningham Street.

#### Human Rights Considerations

Section 4(b) of the *Human Rights Act 2019* (Qld) (the Human Rights Act) requires public entities 'to act and make decisions in a way compatible with human rights'. Consideration has been given to relevant human rights, particularly recognition and equality before the law, cultural rights - generally, cultural rights - Aboriginal peoples and Torres Strait Islander peoples, fair hearing.

#### **Conclusion**

As a consequence of the community support for a name which reflects Mary Barry's long association with the Commercial Hotel and the popularity for the term 'Place' within the nomenclature for 120 Cunningham Street and with due consideration to contemporary naming conventions, it is recommended that the precinct known as 120 Cunningham Street, Dalby, be named 'Mary's Place'.

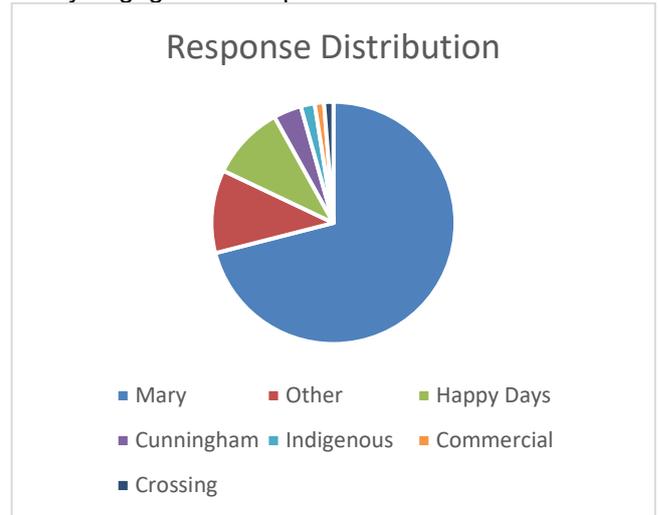
**Attachments**

Attachment 1 - Table 1 Thematic distribution of community engagement responses and Table 2 Variants of "Mary Barry" and definitions of public spaces

**Authored by:** D. Frazer, GRAPHIC DESIGNER & MARKETING SPECIALIST

Attachment 1 | Table 1 - Thematic distribution of community engagement responses.

Name/Theme	Frequency	Percentage
Mary	115	71
Happy Days	16	10
Cunningham	6	4
Indigenous	3	2
The Crossing	2	1.2
Commercial	2	1.2
Other	18	10



Attachment 1 | Table 2 - Variants of "Mary Barry" and definitions of public spaces

Variant	Definition	Applicability
<b>Arcade:</b>	Passage having an arched roof, or any covered passageway especially one with shops along the side. ^	X
<b>Avenue (Ave):</b>	Broad roadway, usually planted on each side with trees. ^	X
<b>Boulevard (Bvd):</b>	Wide roadway, well paved, usually ornamented with trees and grass plots. ^	X
<b>Esplanade(Esp):</b>	Level roadway, often along the seaside, lake or a river. ^	X
<b>Lane:</b>	Narrow way between walls, buildings or a narrow country or city roadway. ^	✓
<b>Mall:</b>	Sheltered walk, promenade or shopping precinct. ^	X
<b>Parade (Pde):</b>	Public promenade or roadway that has good pedestrian facilities along the side. ^	✓
<b>Passage (Psge):</b>	Narrow street for pedestrians. ^	✓
<b>Path (Path):</b>	Roadway used only for pedestrian traffic. ^	✓
<b>Place (Pl):</b>	Short, sometimes narrow, enclosed roadway. ^	X
<b>Plaza (Plza):</b>	Roadway enclosing the four sides of an area forming a marketplace or open space.^	X
<b>Promenade (Prom):</b>	Roadway like an avenue with plenty of facilities for the public to take a leisurely walk, a public place for walking. ^	✓
<b>Street (St):</b>	Public roadway in a town, city or urban area, especially a paved thoroughfare with footpaths and buildings along one or both sides. ^	X
<b>Square (Sq):</b>	Roadway bounding the four sides of an area to be used as an open space or a group of buildings. ^	X
<b>Walk:</b>	Thoroughfare with restricted access used mainly by pedestrians. ^	✓
<b>Way:</b>	Roadway affording passage from one place to another. Usually not as straight as an avenue or street. ^	X
<b>Place:</b>	A place in Australia is often a pedestrian mall, laneway or pedestrian precinct	
<b>Park:</b>	Parks are often seen as soft spaces that create green lungs for the city offering an urban forest with large expanses of planting and grass for the public to seek respite from the hustle and bustle and heat of the city. A place that can be passive and allow people to relax, but also engage in various activities (active and passive	✓

	sports) that often could be seen to be out of place in a square (or often banned in the square).#	
<b>Square:</b>	Perceived by the public as a civic space with hard surfaces one or more open sides as a forecourt to a major building or closed central plaza with active edges of retail, restaurants and a church or town hall.#	✓

**Further suggestions:**

Garden, Enchantment, On Cunningham, Legacy, Memorial Park, Shout, Oasis, Sanctuary, Village Green

^Definitions by Standards Australia - Australian/New Zealand Standard Rural and Urban Addressing AS/NZS 4819:2011 (2011)  
 # World Landscape Architect (<https://worldlandscapearchitect.com/square-or-park/#.Y7OrS9VByUk>)

**Title** Corporate Services Report Floral Emblem - Council Policy

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**Date** 20 December 2022

**Responsible Manager** P. Greet, CUSTOMER SUPPORT AND GOVERNANCE MANAGER

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### Summary

The purpose of this Report is to seek Council approval to rescind the Floral Emblem - Council Policy.

### Link to Corporate Plan

Strategic Priority: Active Vibrant Community

- We are a happy, inclusive community, proud of where we live.
- Our people of diverse backgrounds and ages are united by social, cultural, and sporting activities.
- Our parks, open spaces, and community facilities are alive with activities and connect our communities.
- We are a strong sustainable community supported by volunteers.
- We empower communities to develop local initiatives and events.

### Material Personal Interest/Conflict of Interest

Nil

### Officer's Recommendation

That Council resolves to rescind the *Floral Emblem - Council Policy*, noting that its resolution from its ordinary meeting of 20 January 2010 establishing the Grevillea 'Robyn Gordon' as the floral emblem of the Western Downs Regional Council remains effective.

### Background Information

The *Floral Emblem - Council Policy* was initially adopted by Council in January 2010 following Council's formal adoption of the Grevillea 'Robyn Gordon' as the floral emblem of the Western Downs Regional Council at its Ordinary Meeting of 20 January 2010. The initial resolution and the subsequent adoption of the policy essentially equates to Council resolving the same thing twice at the one meeting. The adoption of the Grevillia 'Robyn Gordon' followed community engagement whereby Council called for submissions from the public to nominate a suitable floral emblem for the region.

### Report

The *Floral Emblem - Council Policy* has been periodically reviewed in accordance with Council's adopted Policy Framework. Periodical policy reviews are required to ensure organisational relativity and legislative compliance (where applicable).

On review of the *Floral Emblem - Council Policy* it is recommended Council rescind the policy as the formal resolution of Council at the Ordinary Meeting held 20 January 2010 is sufficient and a policy adds no further weight or value to that resolution. The rescission of the policy avoids the ongoing administrative burden associated with reviewing a policy. Council's resolution of 20 January 2010 continues to be applicable and enshrines the Grevillia 'Robyn Gordon' as the floral emblem of the Western Downs Regional Council.

It is proposed to include information about the floral emblem of the Western Downs Regional Council on Council's website and to continue to distribute the Grevillia 'Robyn Gordon' at citizenship ceremonies, thus ensuring that community awareness is maintained.

### Consultation (Internal/External)

The Executive Leadership Team has endorsed the proposed rescission of the *Floral Emblem - Council Policy*.

Legal/Policy Implications (Justification if applicable)

The establishment of the Grevillea 'Robyn Gordon' as Council's floral emblem was achieved through the formal resolution of Council at its ordinary meeting of 20 January 2010. The adoption a subsequent policy adds no strength or value to that resolution. Should Council rescind the *Floral Emblem - Council Policy*, it will be removed from the policy register and the Grevillia 'Robyn Gordon' will continue to be the floral emblem of the Western Downs Regional Council, in accordance with the 2010 resolution.

Budget/Financial Implications

There are no budget or financial implications associated with the rescission of the *Floral Emblem - Council Policy*.

Human Rights Considerations

Section 4(b) of the *Human Rights Act 2019* (Qld) (the Human Rights Act) requires public entities '*to act and make decisions in a way compatible with human rights*'. The rescission of the *Floral Emblem - Council Policy* does not impinge upon any person's human rights.

**Conclusion**

A periodic review of the *Floral Emblem - Council Policy* has identified that a policy is not required and as such, the policy is recommended for rescission. The Grevillia 'Robyn Gordon' will continue to be the floral emblem of the Western Downs Regional Council, in accordance with the 2010 resolution.

**Attachments**

1. Floral Emblem - Council Policy

**Authored by:** K Gillespie, GOVERNANCE COORDINATOR

# Floral Emblem - Council Policy

<b>Effective Date</b>	<i>20 January 2010</i>
<b>Policy Owner</b>	<i>Customer Support and Governance</i>
<b>Link to Corporate Plan</b>	<i>Active Vibrant Communities</i>
<b>Review Date</b>	<i>November 2022</i>
<b>Related Legislation</b>	<i>Nil</i>
<b>Related Documents</b>	<i>Nil</i>

<b>Policy Version</b>	<b>Approval Date</b>	<b>Adopted/Approved</b>
<i>1</i>	<i>20/01/2010</i>	<i>Adopted Ordinary Meeting of Council</i>
<i>2</i>	<i>06/05/2015</i>	<i>Approved Ordinary Meeting of Council</i>
<i>3</i>	<i>12/12/2018</i>	<i>Approved Ordinary Meeting of Council</i>

*This policy may not be current as Council regularly reviews and updates its policies. The latest controlled version can be found in the policies section of Council's intranet or Website. **A hard copy of this electronic document is uncontrolled.***



# Floral Emblem - Council Policy

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## 1. PURPOSE

This Policy articulates the establishment of a floral emblem for the Western Downs Region.

## 2. SCOPE

As above

## 3. POLICY

The Grevillea 'Robyn Gordon' is the floral emblem of the Western Downs Regional Council.

The Grevillea 'Robyn Gordon' be presented to new citizens at Australian Citizenship ceremonies facilitated by Western Downs Regional Council.

The use or reproduction of the emblem is not restricted by any legislation. Accordingly, anyone wishing to use or reproduce this emblem may do so without the need to firstly obtain Council approval. However, care should be taken not to infringe upon any copyright involved with particular artistic representations.



**Title** Corporate Services Financial Report December 2022

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**Date** 4 January 2023

**Responsible Manager** T. Skillington, CHIEF FINANCIAL OFFICER

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### Summary

The purpose of this Report is to provide Council with the Financial Report for the period ending 31 December 2022.

### Link to Corporate Plan

Strategic Priority: Sustainable Organisation

- We are recognised as a financially intelligent and responsible Council.
- We focus on proactive, sustainable planning for the future.

### Material Personal Interest/Conflict of Interest

There are no personal interests nor conflicts of interest associated with the consideration of this matter.

### Officer's Recommendation

That Council resolves to receive the Financial Report as of 31 December 2022 and:

- (1) notes the new capital projects being added to the 2022-23 programme with \$261,465 in expenditure and \$151,617 in income being added.

### Background Information

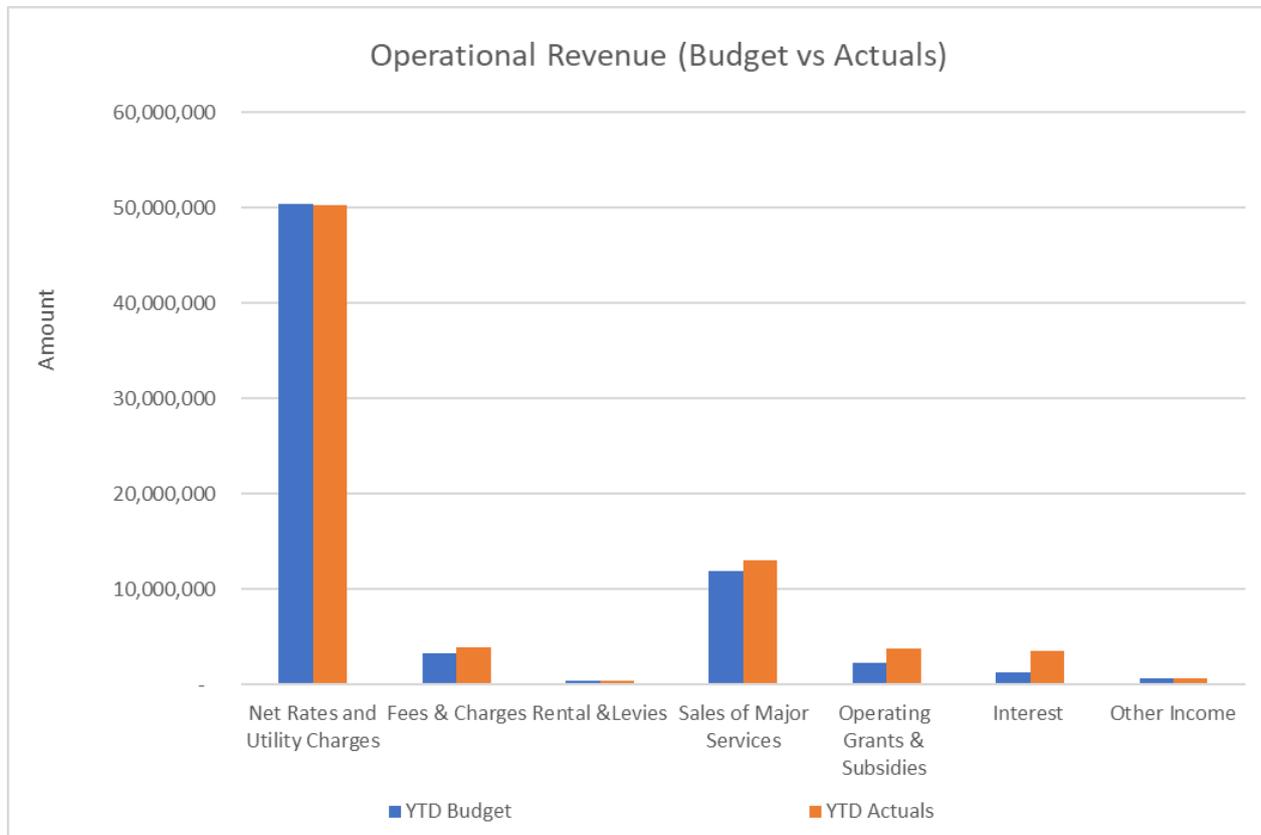
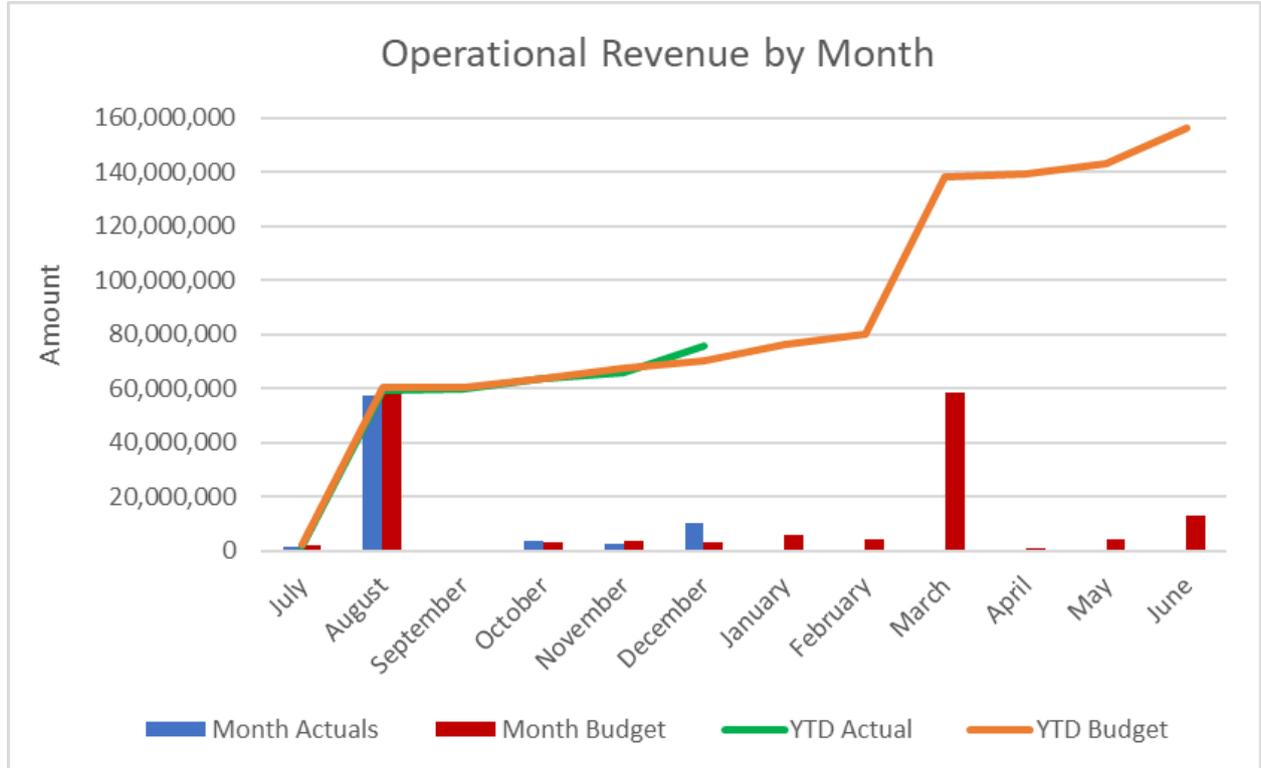
The Chief Executive Officer is required by Section 204(2) of the *Local Government Regulation 2012* to present the Financial Report once a month or at each meeting if the local government meets less frequently than monthly. The Financial Report must state the progress that has been made in relation to the local government's budget for the period of the financial year up to a day as near as practicable to the end of the month before the meeting is held.

### Report

#### 1. Operating Result

The operating surplus as of 31 December 2022 is \$1,887,025, compared to a budgeted deficit of \$5,498,428, which is \$7,385,453 better than budget. This better than budgeted position is due mainly to revenue being ahead of budget by \$5,485,919 with additional flood revenue received and higher interest income. There is also a lag in Materials and Services of \$2,184,053. The Operating Surplus ratio as of 31 December 2022 is 2.49 per cent which is above Council's target of 1.00 per cent.

Graphs and a summary of major variances for revenue and expenses are provided below.



Operational Revenue is \$5,485,919 ahead of budget as of 31 December 2022, due to:

- ↓ \$123,875 under budget for Net Rates and Utility Charges revenue due mainly to the APLNG petroleum amalgamations being processed (\$592,448 behind budget). When the budget was formed, no growth

or reductions were made, as historically amalgamations have offset with additional leases coming on. This loss in revenue is expected to decrease over the course of the financial year as additional leases are added. Due to this, discounts are also behind budget. This is offset with a phasing issue with the Rural and Urban Fire Levy with a \$387,835 underspend. This will resolve when the payment is made;

↑ \$604,737 ahead of budget for Fees and Charges revenue mainly due to income for water installations, town planning and building fees, fines, and Washdown Bay income being ahead of budget;

↑ Rental and Levies is essentially in line with budget;

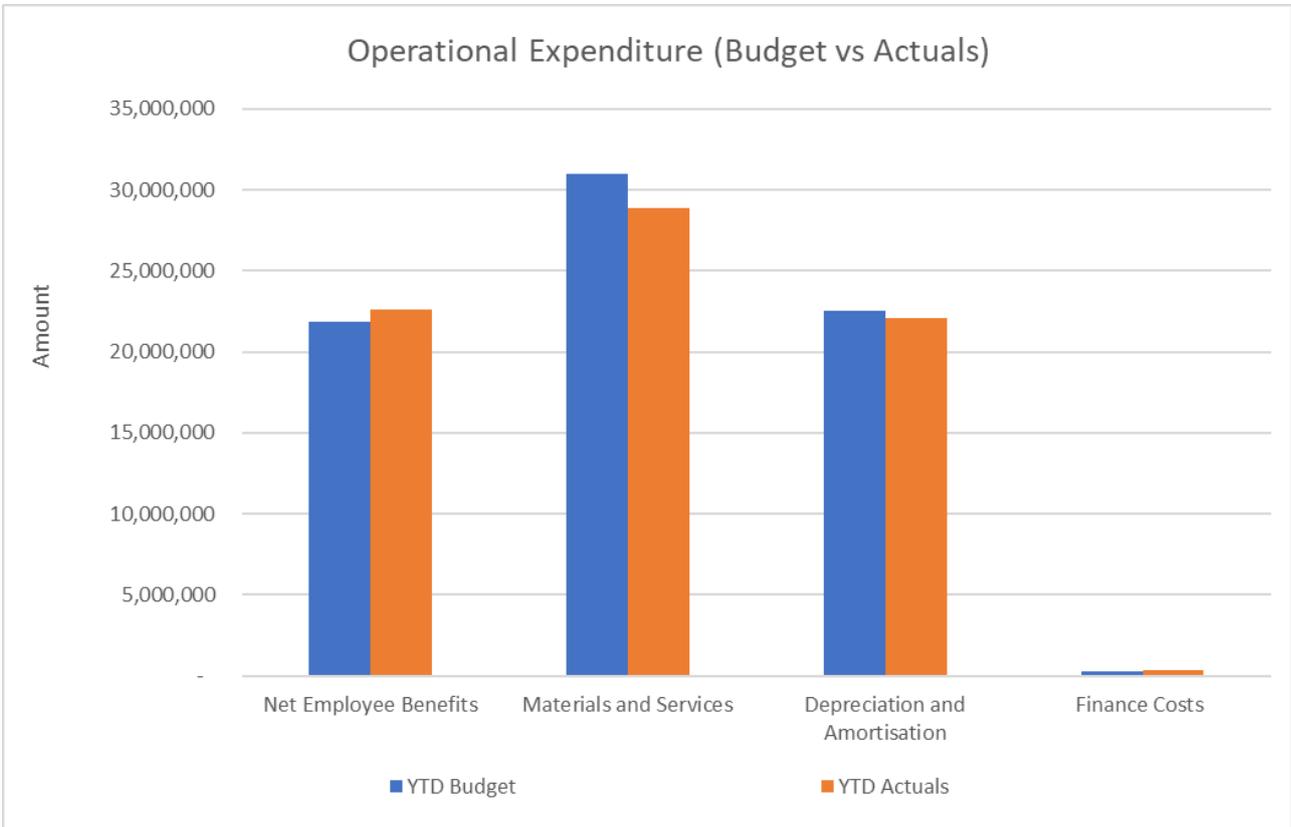
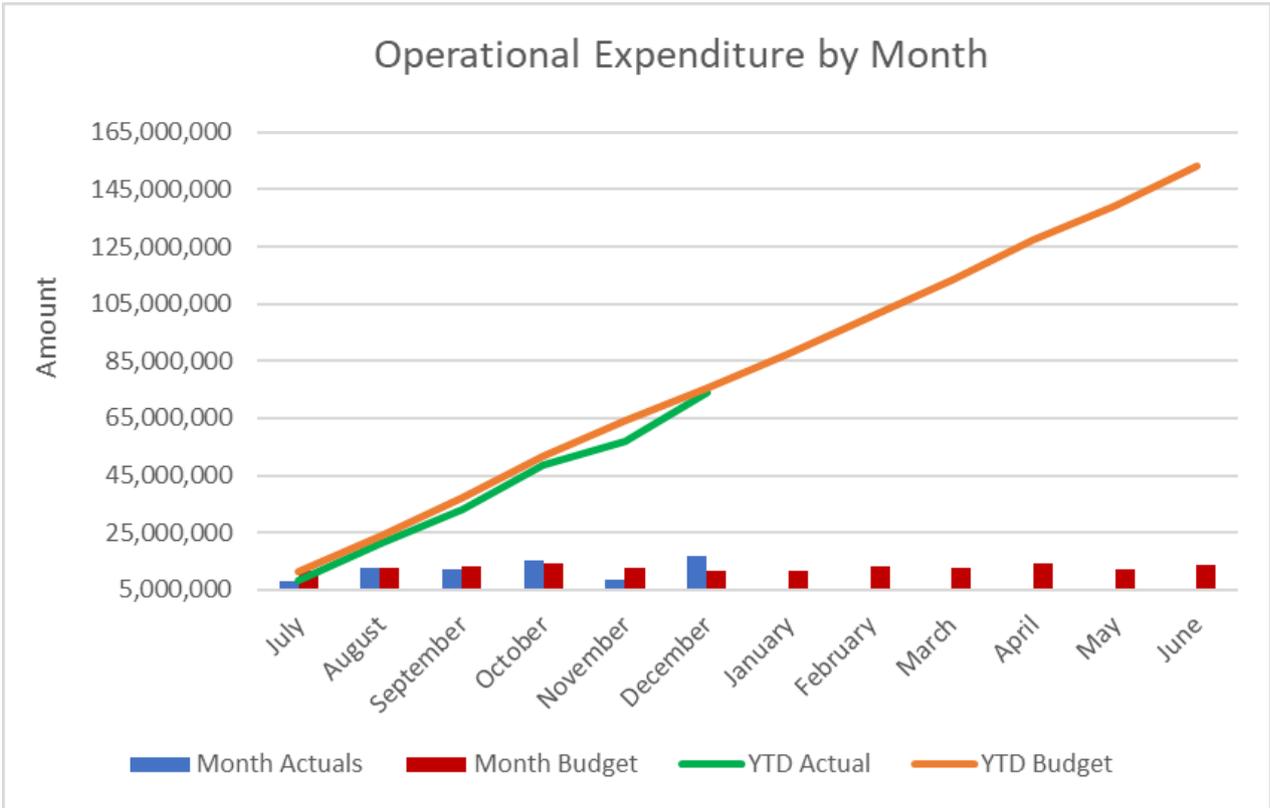
↑ \$1,125,371 ahead of budget for Sales of Major Services due mainly to Commercial Works being ahead of budget by \$2,077,323. This is due to works being ahead of schedule and additional funding being received for the emergent flood works. This is offset with Quarry sales being behind budget \$912,278 due to wet weather and the finalisation of the flood works programme. This delay then has a flow on effect on booking out material to the projects. Gravel sales will increase over the coming months with the accelerated progression and completion of the capital works programme;

↑ Operating Grants and Subsidies is greater than budget by \$1,540,127, mainly due to:

- \$924,861 received from the Queensland Road Authority for emergent flood works (maintenance jobs);
- \$202,778 ahead of budget for numerous other grant;
- \$158,090 additional revenue for learning and development incentive payments;
- \$150,000 in additional revenue for Commercial Works for a Transport Infrastructure Development Scheme (TIDS) grant; and
- \$104,398 income received for a community recovery and resilience grant. This was not budgeted.

↑ \$2,267,258 greater than budget for Interest Revenue due to a high cash balance and interest rates being budgeted at 1.5 per cent and 3.26 per cent being received as of December 2022; and

↑ \$53,176 Other Income is ahead of budget due to cinema ticket sales being greater than budget. This is due to the facility being open longer than what was anticipated when forming the budget.



Operational Expenditure is \$1,899,534 under budget as of 31 December 2022, due to:

↑ \$747,717 over budget for Net Employee Benefits. Employee Benefits is under budget due to a lower FTE count. Capitalised Employee Benefits however is under budget with staff not spending as much time on capital works than originally budgeted for this period (this underspend has a negative effect on the budget). This underspend is mainly in the Works area which has been impacted by wet weather. Crews had been remobilised to emergent (which is classified as operational) and commercial works (which is predominantly emergent work on State controlled roads). Crews will remobilise back to the capital jobs for the completion of the capital works programme;

↓ \$2,184,053 under budget for Materials and Services mainly due to outstanding invoices not being accrued at the end of the current month (December);

↓ \$470,169 under budget for Depreciation and Amortisation. This underspend is due to a lag in capitalising assets; and

↑ Finance costs are in line with budget.

## 2. Business Unit Commentary

↓ **Commercial Works:** Commercial Works is currently running at a deficit of \$906,507 which is \$514,041 behind budget. This less favourable position is due to works (expenditure) being ahead of revenue. All projects are on schedule with no concerns. Additional revenue has been received for Commercial Works for emergent flood works, however this will mostly be offset with expenditure with a slight profit margin to be made.

↑ **Gas:** Gas is currently making a \$440,146 surplus which is \$152,705 behind budget. This less favourable position is mainly due to Gas Sales being behind budget. This is a phasing issue with income being levied in the January 2023 period. Expenditure is essentially in line with budget.

↑ **Water:** The Water business unit is making a \$3,227,875 deficit which is \$571,253 ahead of budget. This more favourable position is mainly due to an underspend in Employee Benefits, due to vacancies and an underspend in Materials and Services and water sales being ahead of budget.

↑ **Sewerage:** Sewerage is making a \$1,525,025 surplus which is \$19,106 ahead of budget. Sewerage is essentially in line with budget.

↓ **Quarry:** The Quarry is making a \$861,247 surplus which is \$303,820 behind budget. The Jimbour Quarry is on budget; however, the Gravel Pits are behind budget due to wet weather and the finalisation of the flood works programme. This delay then has a flow on effect on booking out material to the projects. Quarry Materials and Services are also under budget due to this. This position will improve over the course of the financial year as projects are completed.

↓ **Waste:** Waste is making a \$28,966 deficit which is \$910,194 ahead of budget. This is due to an underspend in Materials and Services with outstanding waste contract invoices.

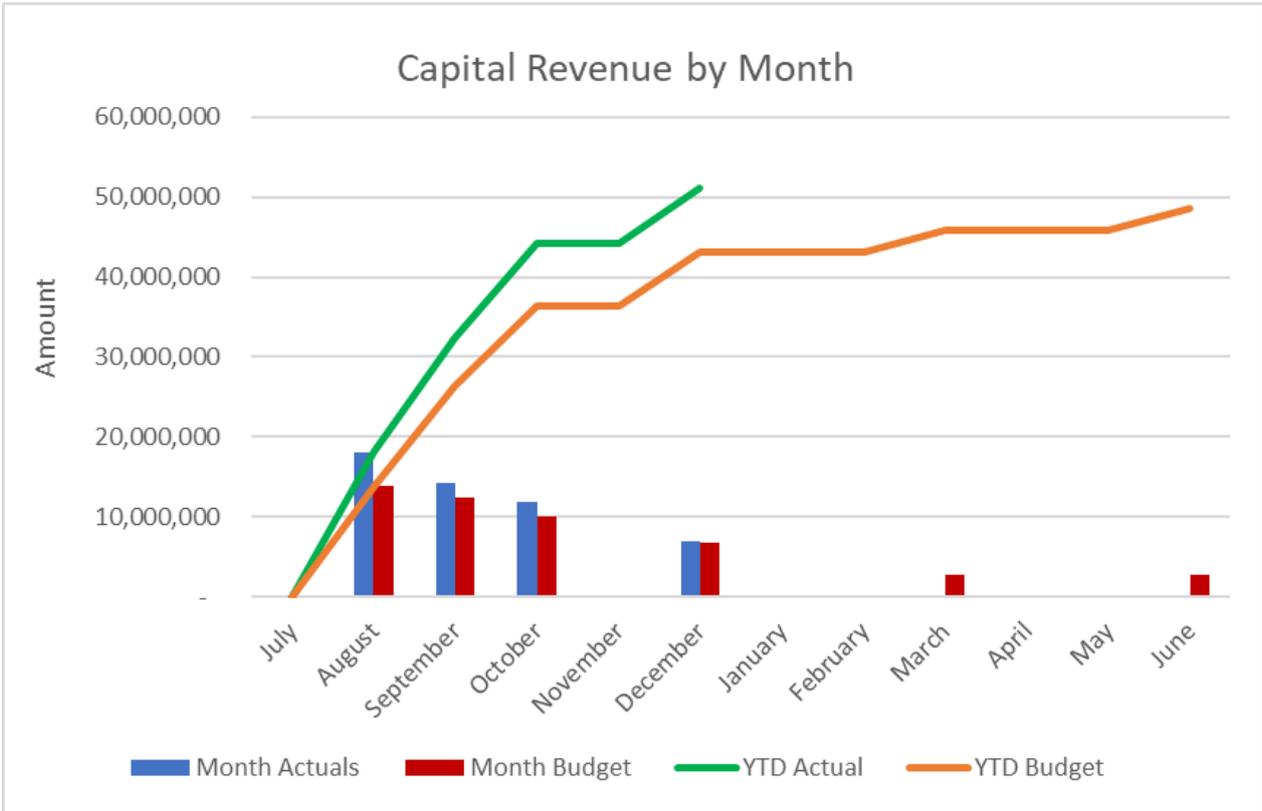
↓ **Saleyards:** The Saleyards is making a \$358,850 surplus which is \$979 ahead of budget. Saleyards is essentially in line with budget.

↓ **Washdown Bays:** The Washdown Bays are making a \$133,953 surplus which is \$102,177 ahead of budget. Revenue is ahead of budget due to higher throughput. Expenditure is essentially in line with budget with Materials and Services being slightly over budget, this is due to the higher patronage.

## 3. Capital Revenue and Expenditure

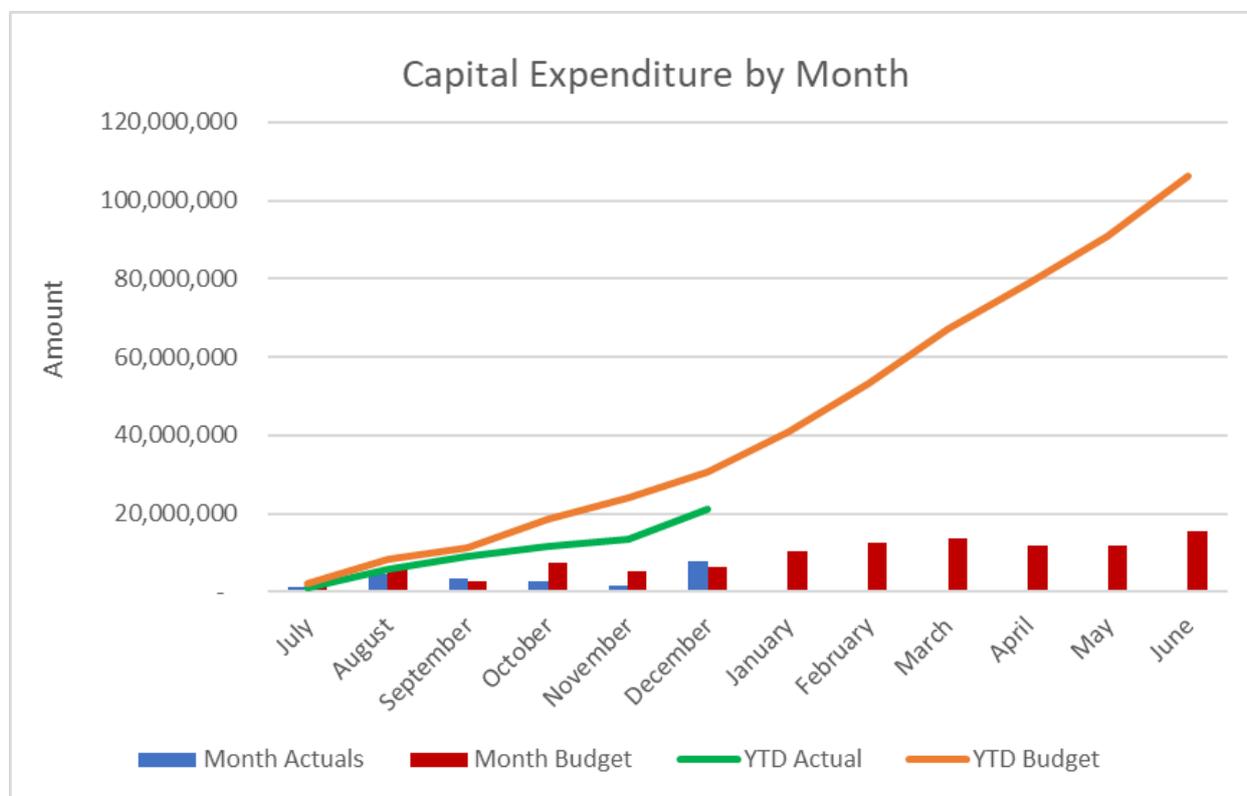
### Capital Revenue

Capital Revenue is \$8,070,795 ahead of budget as of 31 December 2022. This better than budgeted position is due to additional revenue being received from the Queensland Reconstruction Authority for flood funding. This revenue will look at being moved to the balance sheet and offset with expenditure when it occurs.



## Capital Expenditure

Capital Expenditure is behind budget by \$9,412,765 as of 31 December 2022, with \$21,230,767 spent year to date. Major projects behind budget are the Tara Pool Replacement, 120 Cunningham Street, Dalby Water Supply upgrade and the Dalby Customer Service Centre Car Park Solar project.



Below is a summary of the capital works program broken up by budget type.

	Total Approved Budget	YTD Budget	YTD Actuals	Variance (YTD Budget less YTD Actuals)
<b>Total Council</b>	<b>106,327,061</b>	<b>30,643,532</b>	<b>21,230,767</b>	<b>9,412,765</b>
<b>General Projects</b>	<b>60,211,900</b>	<b>21,945,206</b>	<b>13,309,209</b>	<b>8,635,997</b>
<b>Flood Projects</b>	<b>37,242,984</b>	<b>1,111,523</b>	<b>1,134,722</b>	<b>- 23,199</b>
<b>Carry-Over Projects</b>	<b>8,872,176</b>	<b>7,586,804</b>	<b>6,786,837</b>	<b>799,967</b>

### 4. Capital Budget Adjustments

The below capital projects have been added to the 2022-23 capital works programme. These projects have been approved by the Chief Executive Officer as per the budget policy.

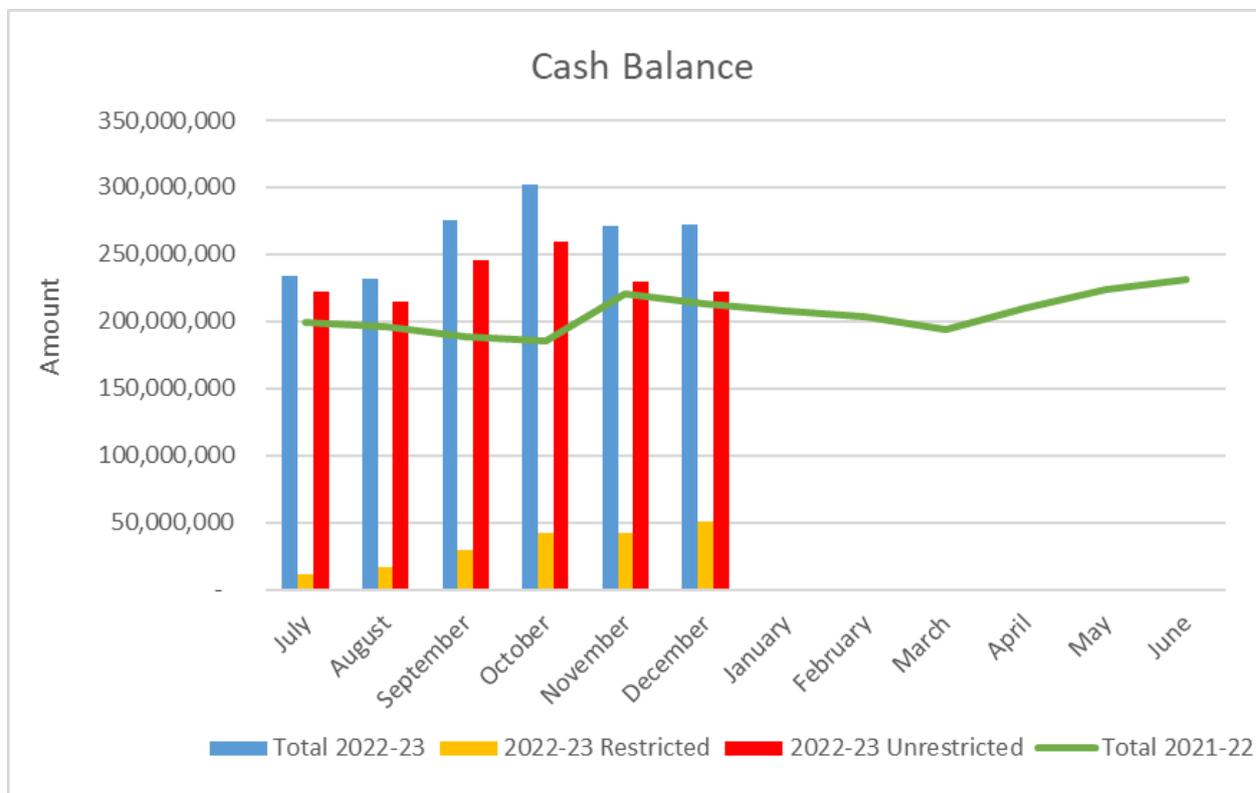
Project ID	Project Name	Expenditure Budget	Income Budget	Comment
<b>Current Approved Budget</b>		<b>106,327,061</b>	<b>(48,581,568)</b>	
<b>Approved By CEO (FYI for Council)</b>				

Project ID	Project Name	Expenditure Budget	Income Budget	Comment
44250.0070.0008	Dalby Washdown Facility Mitigation Works (2022-23 allocation)	129,624	-	A new project to rectify the wastewater treatment at the facility. This is a two-year project. 2022-23 budget is for the purchase of equipment. 2023-24 budget is for construction. Total budget required is \$518,495.
66100.0085.1646	Tames Road Maintenance (Ch 0.00 - 7.29) QGC	131,841	(151,617)	Resource sector project. Fully funded.
<b>Total Adjustments</b>		<b>261,465</b>	<b>(151,617)</b>	
<b>Revised Budget</b>		<b>106,588,526</b>	<b>(48,733,185)</b>	

## 5. Cash and Investments

Council's Cash and Investments as of 31 December 2022 totalled \$272,326,585. \$50,357,042 of this is considered restricted in nature. The unrestricted cash balance is \$221,969,543 which represents 17.41 months of operating expenses including depreciation in which Council could sustain itself without receiving any forms of income. This position well exceeds Council's target of four months. The balance as of 30 June 2022 was \$230,944,416.

\$30,000,000 has been invested in term deposits with NAB. All term deposits will mature before 30 June 2023 with \$546,892 to be made in interest income.



### Consultation (Internal/External)

There has been consultation with managers and co-ordinators in the preparation of the monthly financial report.

Legal/Policy Implications (Justification if applicable)

There are no legal nor policy implications associated with the consideration of the monthly financial report.

Budget/Financial Implications

Council adopted the 2023 Financial Year Original Budget on 22 June 2022. The attached one-page report details the progress made against Year-To-Date (YTD) budget for the period ending 31 December 2022. Council is in a healthy position with the operating surplus to exceed the original budgeted surplus to around a \$5,000,000 to \$6,000,000 surplus. A budget point to be noted is the risk of not receiving 100 per cent of the Financial Assistance Grant this financial year due to the prepayment in 2021-22. Council will be able to buffer some of this loss if the payment is not made. This is considered low risk.

Human Rights Considerations

Section 4(b) of the *Human Rights Act 2019* (Qld) requires public entities '*to act and make decisions in a way compatible with human rights*'. There are no human rights implications associated with this report.

**Conclusion**

Council is currently ahead of budget by \$7,385,453 with the final position for the year expected to be higher than the original budgeted position. The budget will continue to be closely monitored with any major risks or upsides reported.

**Attachments**

1. One Page Report December 2022

**Authored by:** C. Prain, FINANCIAL PLANNING & ANALYSIS SUPERVISOR



**Western Downs Regional Council**  
**One Page Result**  
**Period Ending: 31 December 2022**

	Council Consolidated				Council Net				Commercial Works			
	Original Budget	YTD Budget	YTD Actuals	YTD Variance	Original Budget	YTD Budget	YTD Actuals	YTD Variance	Original Budget	YTD Budget	YTD Actuals	YTD Variance
<b>Operating Revenue</b>												
Rates and Utility Charges	(105,902,538)	(52,951,236)	(52,837,649)	113,587	(83,543,639)	(41,771,788)	(41,657,464)	114,324	-	-	-	-
Volumetric	(6,256,055)	(117,570)	14,844	132,414	-	-	-	-	-	-	-	-
Less: Discounts & Pensioner Remissions	5,721,090	2,699,044	2,576,918	(122,126)	4,376,187	2,180,593	2,113,321	(67,272)	-	-	-	-
<b>Net Rates and Utility Charges</b>	<b>(106,437,503)</b>	<b>(50,369,762)</b>	<b>(50,245,887)</b>	<b>123,875</b>	<b>(79,167,452)</b>	<b>(39,591,195)</b>	<b>(39,544,143)</b>	<b>47,052</b>	-	-	-	-
Fees and Charges	(6,724,733)	(3,354,149)	(3,958,886)	(604,737)	(3,230,095)	(1,734,575)	(2,100,790)	(366,215)	-	-	-	-
Rental and Levies	(828,447)	(397,633)	(416,758)	(19,125)	(733,447)	(366,748)	(369,113)	(2,365)	-	-	-	-
Sales of Major Services	(24,148,033)	(11,884,931)	(13,010,302)	(1,125,371)	-	-	-	-	(9,769,000)	(4,634,500)	(6,711,823)	(2,077,323)
Operating Grants & Subsidies	(13,443,138)	(2,254,165)	(3,794,292)	(1,540,127)	(13,443,138)	(2,254,165)	(3,644,292)	(1,390,127)	-	-	(150,000)	(150,000)
Interest	(3,280,500)	(1,340,111)	(3,607,369)	(2,267,258)	(3,225,500)	(1,316,438)	(3,555,801)	(2,239,363)	-	-	-	-
Other Income	(1,135,442)	(676,681)	(729,857)	(53,176)	(980,442)	(599,179)	(713,543)	(114,364)	-	-	-	-
<b>Total Operating Revenue</b>	<b>(155,997,796)</b>	<b>(70,277,432)</b>	<b>(75,763,351)</b>	<b>(5,485,919)</b>	<b>(100,780,074)</b>	<b>(45,862,300)</b>	<b>(49,927,682)</b>	<b>(4,065,382)</b>	<b>(9,769,000)</b>	<b>(4,634,500)</b>	<b>(6,861,823)</b>	<b>(2,227,323)</b>
<b>Operating Expenses</b>												
Employee Benefits	54,330,471	25,937,811	25,299,430	(638,381)	44,438,361	20,991,768	19,838,888	(1,152,880)	1,783,136	891,565	1,533,067	641,502
Less Capitalised Employee Benefits	(7,712,709)	(4,043,463)	(2,657,365)	1,386,098	(7,232,186)	(3,803,205)	(2,315,587)	1,487,618	-	-	-	-
<b>Net Employee Benefits</b>	<b>46,617,762</b>	<b>21,894,348</b>	<b>22,642,065</b>	<b>747,717</b>	<b>37,206,175</b>	<b>17,188,563</b>	<b>17,523,301</b>	<b>334,738</b>	<b>1,783,136</b>	<b>891,565</b>	<b>1,533,067</b>	<b>641,502</b>
Materials and Services	60,753,519	31,030,172	28,846,119	(2,184,053)	31,850,981	15,962,493	13,488,618	(2,473,875)	6,809,286	3,924,429	6,024,291	2,099,862
Depreciation and Amortisation	45,110,585	22,555,320	22,085,151	(470,169)	36,381,424	18,190,728	17,635,966	(554,762)	-	-	-	-
Finance Costs	532,038	296,020	302,991	6,971	532,038	296,020	302,991	6,971	-	-	-	-
Corporate Overhead	-	-	-	-	(3,508,732)	(1,754,376)	(1,754,376)	-	421,946	210,972	210,972	-
<b>Total Operating Expenses</b>	<b>153,013,904</b>	<b>75,775,860</b>	<b>73,876,326</b>	<b>(1,899,534)</b>	<b>102,461,886</b>	<b>49,883,428</b>	<b>47,196,500</b>	<b>(2,686,928)</b>	<b>9,014,368</b>	<b>5,026,966</b>	<b>7,768,330</b>	<b>2,741,364</b>
<b>Operating (surplus)/deficit</b>	<b>(2,983,892)</b>	<b>5,498,428</b>	<b>(1,887,025)</b>	<b>(7,385,453)</b>	<b>1,681,812</b>	<b>4,021,128</b>	<b>(2,731,182)</b>	<b>(6,752,310)</b>	<b>(754,632)</b>	<b>392,466</b>	<b>906,507</b>	<b>514,041</b>
<b>Capital Revenue</b>												
Capital Grants & Subsidies	(45,818,898)	(41,706,826)	(49,245,410)	(7,538,584)	(45,818,898)	(41,706,826)	(49,245,410)	(7,538,584)	-	-	-	-
Contributions	(1,176,670)	(817,132)	(1,268,832)	(451,700)	(1,176,670)	(817,132)	(1,268,832)	(451,700)	-	-	-	-
Contributions - Contributed Assets	(100,000)	-	-	-	(100,000)	-	-	-	-	-	-	-
Contributions from Developers - Cash	(300,000)	(100,000)	(89,061)	10,939	(300,000)	(100,000)	(82,346)	17,654	-	-	-	-
Disposal of Non-Current Assets	(1,186,000)	(400,000)	(491,450)	(91,450)	(1,186,000)	(400,000)	(491,450)	(91,450)	-	-	-	-
<b>Total Capital Revenue</b>	<b>(48,581,568)</b>	<b>(43,023,958)</b>	<b>(51,094,753)</b>	<b>(8,070,795)</b>	<b>(48,581,568)</b>	<b>(43,023,958)</b>	<b>(51,088,038)</b>	<b>(8,064,080)</b>	-	-	-	-
<b>Capital Expenses</b>												
Loss of Revaluation of Inventory	-	-	-	-	-	-	-	-	-	-	-	-
Restoration of Land Provision	-	-	23,253	23,253	-	-	-	-	-	-	-	-
Capital Expense Write-Off	8,500,000	1,000,000	581,404	(418,596)	8,500,000	1,000,000	529,531	(470,469)	-	-	-	-
<b>Total Capital Expenses</b>	<b>8,500,000</b>	<b>1,000,000</b>	<b>604,657</b>	<b>(395,343)</b>	<b>8,500,000</b>	<b>1,000,000</b>	<b>529,531</b>	<b>(470,469)</b>	-	-	-	-
<b>Net Result (surplus)/deficit</b>	<b>(43,065,460)</b>	<b>(36,525,530)</b>	<b>(52,377,121)</b>	<b>(15,851,591)</b>	<b>(38,399,756)</b>	<b>(38,002,830)</b>	<b>(53,289,689)</b>	<b>(15,286,859)</b>	<b>(754,632)</b>	<b>392,466</b>	<b>906,507</b>	<b>514,041</b>
<b>Capital Funding Applications</b>												
Capital Expenditure - New Assets	8,591,111	3,208,729	2,774,408	(434,321)	3,475,279	2,648,013	1,866,702	(781,311)	-	-	-	-
Capital Expenditure - Upgrade Assets	9,586,101	5,521,484	3,660,563	(1,860,921)	9,480,681	5,478,597	3,627,542	(1,851,055)	-	-	-	-
Capital Expenditure - Replacement Assets	88,149,849	21,913,319	14,795,796	(7,117,523)	79,617,775	18,625,332	12,507,298	(6,118,034)	-	-	-	-
Loan Principal	-	-	-	-	-	-	-	-	-	-	-	-
Land Rehab	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Funding Applications</b>	<b>106,327,061</b>	<b>30,643,532</b>	<b>21,230,767</b>	<b>(9,412,765)</b>	<b>92,573,735</b>	<b>26,751,942</b>	<b>18,001,542</b>	<b>(8,750,400)</b>	-	-	-	-

	Gas				Water				Sewerage			
	Original Budget	YTD Budget	YTD Actuals	YTD Variance	Original Budget	YTD Budget	YTD Actuals	YTD Variance	Original Budget	YTD Budget	YTD Actuals	YTD Variance
<b>Operating Revenue</b>												
Rates and Utility Charges	-	-	-	-	(6,415,045)	(3,207,522)	(3,208,627)	(1,105)	(9,880,411)	(4,940,205)	(4,937,957)	2,248
Volumetric	-	-	-	-	(6,256,055)	(117,570)	14,844	132,414	-	-	-	-
Less: Discounts & Pensioner Remissions	-	1,000	15,237	14,237	595,542	142,771	113,294	(29,477)	464,379	232,189	211,070	(21,119)
<b>Net Rates and Utility Charges</b>	-	1,000	15,237	14,237	(12,075,558)	(3,182,321)	(3,080,489)	101,832	(9,416,032)	(4,708,016)	(4,726,887)	(18,871)
Fees and Charges	(34,000)	(17,000)	(17,552)	(552)	(880,000)	(312,400)	(484,480)	(172,080)	(15,000)	(7,350)	-	7,350
Rental and Levies	-	-	-	-	(95,000)	(30,885)	(47,645)	(16,760)	-	-	-	-
Sales of Major Services	(3,386,839)	(1,693,420)	(1,565,447)	127,973	(32,070)	(11,386)	(7,566)	3,820	(15,000)	(7,350)	(3,628)	3,722
Operating Grants & Subsidies	-	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	(25,000)	(8,875)	(23,069)	(14,194)	(20,000)	(9,800)	(19,048)	(9,248)
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Operating Revenue</b>	(3,420,839)	(1,709,420)	(1,567,762)	141,658	(13,107,628)	(3,545,867)	(3,643,249)	(97,382)	(9,466,032)	(4,732,516)	(4,749,563)	(17,047)
<b>Operating Expenses</b>												
Employee Benefits	293,784	146,887	149,781	2,894	4,186,792	2,093,395	1,954,013	(139,382)	1,545,269	772,632	715,814	(56,818)
Less Capitalised Employee Benefits	-	-	-	-	-	-	(101,153)	(101,153)	-	-	(2,319)	(2,319)
<b>Net Employee Benefits</b>	293,784	146,887	149,781	2,894	4,186,792	2,093,395	1,852,860	(240,535)	1,545,269	772,632	713,495	(59,137)
Materials and Services	1,186,562	702,646	711,179	8,533	4,367,819	2,204,596	1,892,775	(311,821)	1,552,008	733,219	819,503	86,284
Depreciation and Amortisation	294,538	147,270	146,890	(380)	4,794,563	2,397,282	2,475,767	78,485	2,674,434	1,337,220	1,308,014	(29,206)
Finance Costs	-	-	-	-	-	-	-	-	-	-	-	-
Corporate Overhead	239,528	119,766	119,766	-	1,299,442	649,722	649,722	-	767,053	383,526	383,526	-
<b>Total Operating Expenses</b>	2,014,412	1,116,569	1,127,616	11,047	14,648,616	7,344,995	6,871,124	(473,871)	6,538,764	3,226,597	3,224,538	(2,059)
<b>Operating (surplus)/deficit</b>	(1,406,427)	(592,851)	(440,146)	152,705	1,540,988	3,799,128	3,227,875	(571,253)	(2,927,268)	(1,505,919)	(1,525,025)	(19,106)
<b>Capital Revenue</b>												
Capital Grants & Subsidies	-	-	-	-	-	-	-	-	-	-	-	-
Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Contributions - Contributed Assets	-	-	-	-	-	-	-	-	-	-	-	-
Contributions from Developers - Cash	-	-	-	-	-	-	(6,715)	(6,715)	-	-	-	-
Disposal of Non-Current Assets	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Revenue</b>	-	-	-	-	-	-	(6,715)	(6,715)	-	-	-	-
<b>Capital Expenses</b>												
Loss of Revaluation of Inventory	-	-	-	-	-	-	-	-	-	-	-	-
Restoration of Land Provision	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expense Write-Off	-	-	-	-	-	-	-	-	-	-	51,873	51,873
<b>Total Capital Expenses</b>	-	-	-	-	-	-	-	-	-	-	51,873	51,873
<b>Net Result (surplus)/deficit</b>	(1,406,427)	(592,851)	(440,146)	152,705	1,540,988	3,799,128	3,221,160	(577,968)	(2,927,268)	(1,505,919)	(1,473,152)	32,767
<b>Capital Funding Applications</b>												
Capital Expenditure - New Assets	-	-	-	-	3,510,000	478,000	795,503	317,503	-	-	-	-
Capital Expenditure - Upgrade Assets	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditure - Replacement Assets	-	-	-	-	5,150,000	1,917,000	1,012,415	(904,585)	2,849,319	1,029,319	1,090,755	61,436
Loan Principal	-	-	-	-	-	-	-	-	-	-	-	-
Land Rehab	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Funding Applications</b>	-	-	-	-	8,660,000	2,395,000	1,807,918	(587,082)	2,849,319	1,029,319	1,090,755	61,436

	Quarry				Waste				Saleyards				Washdown Bays			
	Original Budget	YTD Budget	YTD Actuals	YTD Variance	Original Budget	YTD Budget	YTD Actuals	YTD Variance	Original Budget	YTD Budget	YTD Actuals	YTD Variance	Original Budget	YTD Budget	YTD Actuals	YTD Variance
<b>Operating Revenue</b>																
Rates and Utility Charges	-	-	-	-	(6,063,443)	(3,031,721)	(3,033,601)	(1,880)	-	-	-	-	-	-	-	-
Volumetric	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Less: Discounts & Pensioner Remissions	-	-	-	-	284,982	142,491	123,996	(18,495)	-	-	-	-	-	-	-	-
Net Rates and Utility Charges	-	-	-	-	(5,778,461)	(2,889,230)	(2,909,605)	(20,375)	-	-	-	-	-	-	-	-
Fees and Charges	-	-	-	-	(1,845,638)	(922,824)	(867,823)	55,001	-	-	-	-	(720,000)	(360,000)	(488,241)	(128,241)
Rental and Levies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sales of Major Services	(8,132,004)	(4,160,422)	(3,248,144)	912,278	-	-	-	-	(2,813,120)	(1,377,853)	(1,473,694)	(95,841)	-	-	-	-
Operating Grants & Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	(10,000)	(4,998)	(9,451)	(4,453)	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	(155,000)	(77,502)	(16,314)	61,188	-	-	-	-	-	-	-	-
<b>Total Operating Revenue</b>	<b>(8,132,004)</b>	<b>(4,160,422)</b>	<b>(3,248,144)</b>	<b>912,278</b>	<b>(7,789,099)</b>	<b>(3,894,554)</b>	<b>(3,803,193)</b>	<b>91,361</b>	<b>(2,813,120)</b>	<b>(1,377,853)</b>	<b>(1,473,694)</b>	<b>(95,841)</b>	<b>(720,000)</b>	<b>(360,000)</b>	<b>(488,241)</b>	<b>(128,241)</b>
<b>Operating Expenses</b>																
Employee Benefits	1,124,151	562,079	489,797	(72,282)	405,976	202,983	237,042	34,059	431,382	215,689	320,804	105,115	121,620	60,813	60,224	(589)
Less Capitalised Employee Benefits	(480,523)	(240,258)	(198,870)	41,388	-	-	(2,286)	(2,286)	-	-	(37,150)	(37,150)	-	-	-	-
Net Employee Benefits	643,628	321,821	290,927	(30,894)	405,976	202,983	234,756	31,773	431,382	215,689	283,654	67,965	121,620	60,813	60,224	(589)
Materials and Services	4,984,387	2,513,634	1,935,697	(577,937)	8,513,395	4,252,635	3,206,788	(1,045,847)	1,041,714	512,831	522,792	9,961	447,367	223,689	244,476	20,787
Depreciation and Amortisation	21,252	10,626	10,999	373	490,412	245,208	257,727	12,519	418,842	209,424	226,360	16,936	35,120	17,562	23,428	5,866
Finance Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Corporate Overhead	298,539	149,274	149,274	-	265,832	132,918	132,918	-	164,075	82,038	82,038	-	52,317	26,160	26,160	-
<b>Total Operating Expenses</b>	<b>5,947,806</b>	<b>2,995,355</b>	<b>2,386,897</b>	<b>(608,458)</b>	<b>9,675,615</b>	<b>4,833,744</b>	<b>3,832,189</b>	<b>(1,001,555)</b>	<b>2,056,013</b>	<b>1,019,982</b>	<b>1,114,844</b>	<b>94,862</b>	<b>656,424</b>	<b>328,224</b>	<b>354,288</b>	<b>26,064</b>
<b>Operating (surplus)/deficit</b>	<b>(2,184,198)</b>	<b>(1,165,067)</b>	<b>(861,247)</b>	<b>303,820</b>	<b>1,886,516</b>	<b>939,190</b>	<b>28,996</b>	<b>(910,194)</b>	<b>(757,107)</b>	<b>(357,871)</b>	<b>(358,850)</b>	<b>(979)</b>	<b>(63,576)</b>	<b>(31,776)</b>	<b>(133,953)</b>	<b>(102,177)</b>
<b>Capital Revenue</b>																
Capital Grants & Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contributions - Contributed Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contributions from Developers - Cash	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Disposal of Non-Current Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital Expenses</b>																
Loss of Revaluation of Inventory	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Restoration of Land Provision	-	-	-	-	-	-	23,253	23,253	-	-	-	-	-	-	-	-
Capital Expense Write-Off	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Expenses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>23,253</b>	<b>23,253</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Result (surplus)/deficit</b>	<b>(2,184,198)</b>	<b>(1,165,067)</b>	<b>(861,247)</b>	<b>303,820</b>	<b>1,886,516</b>	<b>939,190</b>	<b>52,249</b>	<b>(886,941)</b>	<b>(757,107)</b>	<b>(357,871)</b>	<b>(358,850)</b>	<b>(979)</b>	<b>(63,576)</b>	<b>(31,776)</b>	<b>(133,953)</b>	<b>(102,177)</b>
<b>Capital Funding Applications</b>																
Capital Expenditure - New Assets	-	-	-	-	1,605,832	82,716	112,203	29,487	-	-	-	-	-	-	-	-
Capital Expenditure - Upgrade Assets	-	-	-	-	-	-	-	-	105,420	42,887	33,021	(9,866)	-	-	-	-
Capital Expenditure - Replacement Assets	-	-	-	-	105,373	42,500	42,500	-	384,004	255,790	142,828	(112,962)	43,378	43,378	-	(43,378)
Loan Principal	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Land Rehab	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Funding Applications</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,711,205</b>	<b>125,216</b>	<b>154,703</b>	<b>29,487</b>	<b>489,424</b>	<b>298,677</b>	<b>175,849</b>	<b>(122,828)</b>	<b>43,378</b>	<b>43,378</b>	<b>-</b>	<b>(43,378)</b>

**Title** **Infrastructure Services Works December 22//23 Capital Works Progress Update**

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**Date** 6 January 2023

**Responsible Manager** B. Barnett, SENIOR WORKS MANAGER

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### **Summary**

The purpose of this Report is for the Works Department to provide an update to Council regarding the 2022/23 Capital Works Program for the month of December 2022.

### **Link to Corporate Plan**

Strategic Priority: Strong Diverse Economy

- - Our business and industry actively live and buy local.

Strategic Priority: Quality Lifestyle

- Our residents are provided with modern infrastructure and quality essential services across our region.
- Our recreational spaces and community facilities are attractive, safe, and accessible.
- We invest in safe, well maintained road networks to connect our region and support economic activities.
- 

Strategic Priority: Sustainable Organisation

- We are recognised as a financially intelligent and responsible Council.
- Our agile and responsive business model enables us to align our capacity with service delivery.
- Our effective asset management ensures that we responsibly maintain our community assets.

### **Material Personal Interest/Conflict of Interest**

Nil

### **Officer's Recommendation**

That this report be received and noted.

### **Background Information**

On 22 June 2022, Council adopted the 2022/23 Budget including Council's Capital Works Program.

### **Report**

To ensure Council are well informed with key infrastructure projects, monthly reports will be presented outlining recently completed projects, projects in progress and upcoming projects.

### **RECENTLY COMPLETED PROJECTS**

- Barramornie East Road, Miles - Gravel Resheet;
- Werona Road, Condamine - Upgrade to Gravel Pavement;
- Dalby Water Treatment Plant Bore Pad (Utilities);
- Theten Road, Dandi - Dust Suppression;
- Goonalah Extension Road Dust Suppression - CH: 0.19 - 0.68;
- Gazes Road, Drillham; Gravel Resheet and Dust Suppression;

- Oakwood North Road, Dalby - Upgrade from Gravel Pavement to Bitumen Seal;
- Wandoan Showgrounds Drainage Maintenance Works (Facilities); and
- Hartwigs Road, Chinchilla - Gravel Resheet
- Regional (Bitumen) Reseal Program Package 1

## **PROJECTS IN PROGRESS**

- Macalister Bell, Macalister Rehabilitation (multi year project);
- Halliford Road, Ducklo CH: 0.00 - 6.44 - (2 floodways to complete once water resides);
- Royalty Road, Greenswamp Gravel Resheet;
- Myall Park Road, Myall Park - Upgrade from Gravel Pavement to Bitumen Seal;
- Porters Road, Myall Park - Gravel Resheet;
- Roche Creek Road, Roche Creek - Road Widening and Reconstruction;
- Oak Park Road, Chinchilla - CH: 6.221 - 736 Reconstruction Works
- Bullockhead Road, Hannaford CH: 37.57-46.5 Upgrade from Gravel Pavement to Bitumen Seal;
- Mary Street Precinct Stormwater Infrastructure Upgrade;
- Glenern Road, Glenmorgan (Rock protection work only);
- Chances Plains Road, Chances Plains - Reconstruction;
- Regional (Bitumen) Reseal Program Package 2 - quotes received and in process to be awarded. Works to begin Feb 2023;
- Bundi Road Bridge Replacement at Wandoan Creek - completion expected early Feb 2023;
- Replacement of 3 x bitumen emulsion storage tanks at Dalby, Tara and Chinchilla Works Depots;
- QRA REPA Flood Damage Restoration 2019/20 Package 9 (Bell and Jimbour area);
- QRA REPA Flood Damage Restoration 2019/20 Package 15 (Miles and Wandoan area); and
- QRA REPA Flood Damage Restoration 2021/22 Package 1 (single supplier procurement);

## **UPCOMING PROJECTS**

- Burncluith Hall Road, Burncluith - Dust Suppression;
- Surcingle Road, Burncluith - Bitumen Floodway Reconstruction;
- Pratten Street, Dalby - CH: 1.981-2.487 Reconstruction including kerb and channel upgrade;
- Dalby Aerodrome Upgrade Works to Cross Runway (Facilities); and
- Geisel Street, Dalby - CH: 0.274-0.780 Reconstruction including kerb and channel upgrade.

## **22/23 PROJECTS DESIGN STATUS UPDATE**

Technical Services' Design Department have completed the following number of civil designs for the 2022/23 Capital Works Program

- 84% - Roadworks Design Program (27/32) projects Issued for Construction (IFC);
- 100% - Footpath Design Program (9/10) projects Issued for Construction. Survey has been received for outstanding jobs and awaiting design completion; and
- Supplementary (Extra) jobs - 22 projects completed outside of the 22/23 Program.
- 2 Projects submitted to DTMR for approval, following pre-lodgement meeting.
  - Upper Humbug/Chinchilla Tara Road intersection
  - Arubial Road/Roma-Condamine Road intersection

## **COMMERCIAL WORKS PROJECTS IN PROGRESS**

- 2022/23 RMPC;
- DTMR 22/23 Reseal Prior Works Contract – Contract awarded with works programmed;
- DTMR 22/23 E23 Signage Renewal Program; and
- Dalby Cooyar Road Rehabilitation Stage 2 (Ch. 0 to 4) - project postponed until 23/24 at the request of TMR to focus time and resources on flood damage.

## FLOOD DAMAGE RESTORTATION PROJECTS UPDATE

- QRA REPA Flood Damage Restoration Feb 2020 Package 10 (Giligulgul area) in progress
- QRA REPA Flood Damage Restoration Feb 2020 Package 9 (Bell and Jimbour area) in progress
- QRA REPA Flood Damage Restoration Feb 2020 Package 12 (Miles and Dulacca area) in progress
- QRA REPA Flood Damage Restoration Feb 2020 Package 15 (Miles and Wandoan area) in progress
- Kabunga Road, Grosmont - REPA flood damage works
- QRA REPA Flood Damage Restoration Feb 2020 Packages 13 & 14 (Jandowae and Tara areas) awarded - works to commence
- QRA REPA Flood Damage Restoration 2021/22 Package 1 (Wooleebee / Guluguba area) awarded with delivery in conjunction with Feb 2020 package
- QRA REPA Flood Damage Restoration 2021/22 Packages 2 (Gurulmundi area), 3 (Kragra / Cadarga / Monogorilby area) & 4 (Meandarra area) awarded with works to commence Jan 2023
- QRA REPA Flood Damage Restoration 2021/22 Packages 5 (Glenmorgan area), 6 (Flinton / Westmar / Southwood area) & 7 (Bungaban area) awarded with works to commence Jan 2023.

### Consultation (Internal/External)

Following Council's resolution to receive the report, updates will be posted on Council's social media platforms to inform Western Downs Regional Council's community.

### Legal/Policy Implications (Justification if applicable)

NIL

### Budget/Financial Implications

Local Expenditure for the month of December \$409,218.19 (52.7%)

Local Expenditure Financial year to date \$4,421,752.03 (47.3%)

### Human Rights Considerations

Section 4(b) of the *Human Rights Act 2019* (Qld) (the Human Rights Act) requires public entities 'to act and make decisions in a way compatible with human rights'.

All activities will be undertaken in accordance with Council's human rights obligations.

### **Conclusion**

Delivery of Council 2022/23 Capital Works Program is well underway. Construction delays have been incurred due to significant rainfall and industry delays in regards to pre-cast concrete products.

### **Attachments**

NIL

**Authored by: Debbie Dibley WORKS MANAGER CONSTRUCTION**

**Title** **Community and Liveability Report 2021 / 2022 Annual Report on Partnership between Western Downs Regional Council and Toowoomba Surat Basin Enterprise**

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**Date** 9 January 2023

**Responsible Manager** L. Koene, ECONOMIC DEVELOPMENT MANAGER

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### **Summary**

The purpose of this report is to provide Council with the annual report outlining outcomes on the 2021 / 2022 partnership between the Western Downs Regional Council and Toowoomba Surat Basin Enterprise.

### **Link to Corporate Plan**

Strategic Priority: Strong Diverse Economy

- We aggressively attract business and investment opportunities.
- Our region is a recognised leader in agribusiness, energy, and manufacturing.
- We deliver water security to enable future economic growth.
- We proactively advance our region as a tourism destination.
- Our business and industry actively live and buy local.

Strategic Priority: Quality Lifestyle

- Our residents are provided with modern infrastructure and quality essential services across our region.
- Our recreational spaces and community facilities are attractive, safe, and accessible.
- We invest in safe, well maintained road networks to connect our region and support economic activities.
- We attract families to live, work, prosper, and play in our region.
- We take pride in our natural assets, environment, and heritage.

### **Material Personal Interest/Conflict of Interest**

Nil

### **Officer's Recommendation**

That this Report be received and noted.

### **Background Information**

The partnership between Western Downs Regional Council (WDRC) and Toowoomba Surat Basin Enterprise (TSBE) is designed to support and increase economic development in the Western Downs region.

A key component of the Partnership is to extend the exposure of Western Downs region beyond its own borders through TSBE's extended network and marketing reach.

The Partnership Agreement between WDRC and TSBE was formed to:

- Generate increased business tourism and increased interest in the region from businesses within WDRC's target industries
- Link local businesses to opportunities
- Create opportunities for networking and idea sharing between businesses and industry leaders
- Increase the profile of the Western Downs and increase investments in the region

- Promote the Western Downs as a great place to live and work, with the intention of attracting and retaining staff, and to encourage Fly-In-Fly-Out (FIFO) and Drive-In-Drive-Out (DIDO) workers to live, work and play in the Western Downs.

## Report

Toowoomba Surat Basin Enterprise (TSBE) has been working in partnership with the Western Downs Regional Council for a number of years and delivers on a customised list of agreed activities each financial year which adds to the Economic Development Strategy.

Each year TSBE provides an annual report highlighting the outcomes of the partnership with Council. Attached to this report is the 2021 / 2022 Annual Report outlining deliverables and other TSBE programs benefitting the Western Downs region.

The specific deliverables under the 2021 / 2022 Agreement were:

- 2x Enterprise Evenings
- Protein Conference
- Surat Basin Energy Conference
- Energy Role within TSBE
- Protein Jobs Fair support
- Skills Gap Initiative
- Strategy and Action Plan to develop health workforce
- LIVE Western Downs Magazine Launch
- Industry Innovation Trials
- Update 7x Industry and Project Fact Sheets
- Western Downs Development Status Report
- Health 2030 Roadmap
- Beef Processing Working Group
- National and International Speeches
- Exposure across channels
- Regular meetings and communication

Postponed to 22/23 due to Covid:

- Chef's Table postponed to August 2022.

Other TSBE Programs in region:

- WDRC sponsor to Southern Queensland Hydrogen Industry Institute
- Business Navigators Western Downs
- Emerging Exporters Program
- Southern Queensland Export Hub

Further details on the deliverables are included in the report.

### Consultation (Internal/External)

Internal

- Chief Executive Officer
- General Manager (Community and Liveability)

External

- TSBE Executive

### Legal/Policy Implications (Justification if applicable)

NIL

Budget/Financial Implications

\$170,000 (excl GST) was paid to TSBE under the 2021 / 2022 Partnership Agreement.

Human Rights Considerations

Section 4(b) of the *Human Rights Act 2019* (Qld) (the Human Rights Act) requires public entities 'to act and make decisions in a way compatible with human rights'.

There are no human rights implications associated with this report.

**Conclusion**

The Partnership between WDRC and TSBE has delivered successful outcomes throughout the 2021 / 2022 Financial Year. It has also been particularly effective in promoting the Western Downs region beyond its own boundaries, encouraging business tourism into the region and has added to Council's own Economic Development Strategy and initiatives.

**Attachments**

1. TSBE Annual Report 2021 / 2022

**Authored by:** Lidewij Koene, Economic Development Manager

# TSBE Annual Report

## 2021-2022

LINKING  
BUSINESS

INVESTMENT  
ATTRACTION

ADVOCACY FOR  
OUR REGION



# CHAIRMAN'S ADDRESS

Firstly, I want to say I was greatly humbled to accept the Chairmanship of the TSBE Board in October last year. Shane Charles provided strong leadership as the previous Chair, and I'll be forever grateful for his commitment and for building strong foundations for the organisation.

The last year has provided great opportunities and probably more challenges than we would have liked. But, as expected, the business and agricultural communities led the recovery to where we are now – enjoying a growing region and buoyant economy.

COVID continued to provide challenges throughout the year. However, if any positives can be drawn from our experience with the global pandemic it's that we have all learned how to work remotely and take advantage of available technology. This has allowed a big shift in people's mindset and a move away from cities and into regions like ours.

Great things are in store over the next 12 months. Some of our members will launch their products into new overseas markets for the very first time, taking advantage of the work done by the TSBE team in delivering

programs such as the Shells QGC's Emerging Exporters Program. We are also going to see further growth in the energy sector and a bigger spotlight being placed on hydrogen with the development of CS Energy's Renewable Hydrogen Demonstration Plant at Kogan Creek. And of course, we've had the announcement of the 2032 Olympics, Toowoomba's brand-new hospital, not to mention Inland Rail on the horizon as well as Boeing's exciting new manufacturing facility.

This is a very small snapshot of what our region can look forward to in the future, and it gives me pause to reflect on the honour bestowed on me to be the Chair of an organisation whose primary focus is the development of our region. This year TSBE celebrates our tenth in operation and since day one we know we cannot exist without our members and stakeholders. I'd like to thank you for your continued commitment to TSBE. A big thank you is extended to our regional council partners - in particular Toowoomba and Western Downs Regional Councils as well as the Maranoa Regional Council. Their financial and in-kind support and guidance is invaluable for helping TSBE achieve its goals.

I'd like to thank Ali Davenport and the entire TSBE team for providing support to our members throughout the year. I'd also like to acknowledge my fellow Board members who are all exceptional and have donated their time to help TSBE grow the region. I'd like to give a special mention to Deputy Chair Rob Hart who will be stepping down from the TSBE Board at the AGM. Rob has been on the board of TSBE since October 2015 and has provided wise counsel as well as a regional perspective (being based in Chinchilla). I'd also like to acknowledge Peter Lock the CEO of Heritage Bank who is stepping down from the TSBE Board having joined in October 2018. Peter has been the Chair of the Revenue, Risk and Audit Committee to provide oversight to TSBE's financials and governance to manage risks.

We will be announcing some new additions to the TSBE Board at the upcoming AGM and to help provide fresh focus we are undertaking a strategic 10-year review for TSBE. This review will take place in November, and we'll be reporting the findings and any strategic changes back to our members.

The level of confidence across the region, together with the enthusiasm shown by the business community to make the most of every opportunity is truly inspiring. It is with that inspiration that I, together with my fellow Board members and the TSBE team, are happy to present this report for the 2022 financial year.

**Dr John McVeigh**  
Chairman  
Toowoomba and Surat Basin Enterprise



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**With 512 members TSBE are linking business with opportunity to create sustainable growth and diversity for our region.**

# A NOTE FROM THE CEO

In the blink of an eye another 12 months have passed. The last year has been very exciting with our region solidifying its position as the Energy Capital of Queensland, serious growth in the renewable energy sector, major announcements such as the 2032 Olympic Games and Boeing and the redevelopment of the Baillie Henderson site for a new hospital.

There were so many highlights, however the launch of the 2022 Toowoomba Development Status Report was a significant moment. The report identifies investment both planned and underway, showing a combined value of \$18.8 billion for the Toowoomba region. Reports such as this contribute to the overall confidence in the local economy and help attract new investment to our region.

TSBE continues to link opportunities with local businesses, as well as attracting new industries to the region. We continue to work closely with energy and infrastructure projects which are major contributors to our economy as well as the food and ag sector through TSBE's Food Leaders Australia. At the same time, TSBE Health has continued to focus on building opportunities within the health sector, which is the number one employer in the region. This year we expanded TSBE's pillars further to include TSBE Education to help industry connect to schools to help grow our own workforce and we're also now playing a role in Study Toowoomba, which is designed to attract international students to the region.

Our members are our inspiration. Amidst the turmoil of another surge in COVID, devastating weather events and staff shortages across all industries the business community in Toowoomba and the Surat Basin continues to amaze me. Your resilience, ability to adapt and

willingness to think outside the box is the reason our economy continues to boom. Thank you for your ongoing support of TSBE. I am proud to announce that our membership has increased again this year and we now have more than 500 members. This year TSBE turned 10 and we look forward to celebrating with you at our December Enterprise Evening in Toowoomba.

Our agricultural sector has experienced a bitter-sweet year between relishing long-awaited rain and suffering higher input costs due to global factors. Thanks to support from Shell QGC, we have delivered another successful Emerging Exporters Program which has helped eight businesses expand into new overseas markets.

Thanks must also be extended to the Toowoomba Regional Council which provides us with enormous support whilst holding us to account ensuring ratepayers receive value for their investment in TSBE. Our relationship with the Western Downs Regional Council has strengthened with our values being firmly aligned and many of the significant opportunities for our entire region being based in the Western Downs, such as energy projects as well as food and agriculture. Another important partner Council is the Maranoa

Regional Council and we have enjoyed working with them over the year to help deliver support to their growing economy. We've also enjoyed working with other neighbouring councils such as the South Burnett Regional Council which has joined TSBE as a Platinum member.

I'd like to thank the TSBE team for their hard work this year in delivering support for our members. I'd also like to acknowledge the significant contribution of our board, whose expertise and guidance helps set TSBE's strategy and governance. Our board all volunteer their time to TSBE and I'm very grateful for their commitment to the organisation.

TSBE continues to pride itself on linking opportunities with local businesses and helping to grow our economy, and we're very excited to see what the next 12 months brings to our region.

**Ali Davenport**  
CEO  
Toowoomba and Surat Basin Enterprise



# TOOWOOMBA AND SURAT BASIN ENTERPRISE

Linking Business.

Investment  
Attraction.

Advocacy For Our  
Region.

Toowoomba and Surat Basin Enterprise (TSBE) is the go-to organisation linking business with opportunity to create sustainable growth and diversity for the region.

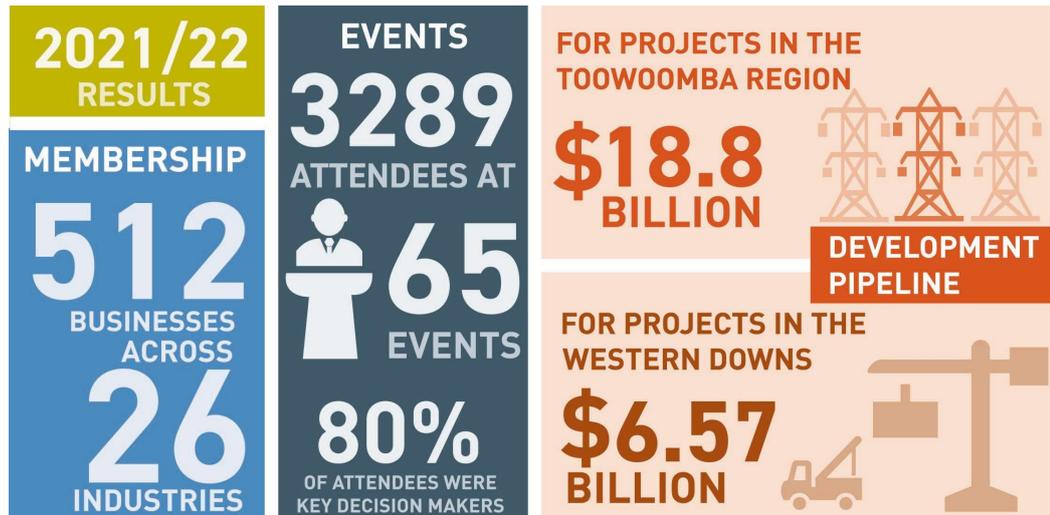
As an independent, business-driven, economic development organisation, TSBE is committed to ensuring that our local business community will innovate, adapt and prosper. We take pride in encouraging major investment and promoting the vital need for new and upgraded infrastructure.

With hundreds of corporate members across 26 sectors, TSBE is working proactively within many industries, including energy, construction, agriculture, export and health, to grow our region's economy.

Since TSBE's inception in 2012, the Toowoomba region has witnessed an economic growth of over \$2.6 billion, with Toowoomba's Gross Regional Product for the year ending June 2020 at \$11.56 billion. (NIEIR 2021)

TSBE's collaboration with local, state and federal government agencies, proactive community organisations, and industry groups has been integral to the region's advancement. The TSBE team has been working hard to attain favourable outcomes for important infrastructure developments in recent years.

Reference: <https://economy.id.com.au/toowoomba/gross-regional-prod>



## ENERGY AND INFRASTRUCTURE

Working from the top down in the energy supply chain, TSBE ensures that the local companies we work with are capable, and have the opportunity to win work from major projects in the region.

## AGRICULTURE

Through TSBE's Food Leaders Australia (FLA) initiative, we assist the Food and Agribusiness sector, providing them with export, innovation, learning and other related opportunities to ensure our producers and processors receive optimal returns from their produce.

## HEALTH

TSBE's Health division works to link businesses with opportunities in the growing health industry by boosting the region's health profile and promoting the liveability and services throughout the region.

## EDUCATION

Linking students and schools with industry to encourage high school graduates to consider local careers. It's all about growing our own workforce to meet the opportunities of the future.

# PURPOSE STATEMENT

TSBE is the go-to organisation linking business with opportunity to achieve sustainable growth and diversity for our region.

## VALUES

TSBE's activities at all times seek to uphold five core values:

1. We are fiercely loyal to our region.
2. Regional diversity is respected.
3. We are transparent in our interests and in our actions.
4. Acting with integrity is fundamental to all that we do.
5. We strive for excellence.

## BOARD OF DIRECTORS



Dr. John McVeigh  
Chairman



Rob Hart  
Deputy Chairman



April Cavanagh  
Director



Tom McVeigh  
Director



Ian Macfarlane  
Director



Kathryn McKeefry  
Director



Stewart Morland  
Director



Peter Lock  
Director



Paul Antonio  
Ex-Officio Director



Brian Pidgeon  
Ex-Officio Director

## TOOWOOMBA AND SURAT BASIN ENTERPRISE TEAM



**Ali Davenport**  
Chief Executive Officer



**Elena Alcorta**  
Operations Manager



**Lance MacManus**  
General Manager,  
Energy and Infrastructure



**Justin Heaven**  
General Manager,  
Food Leaders Australia



**Jaden Frame**  
General Manager,  
Health and Education



**Reagan Parle**  
Senior Project Manager -  
Energy and New Industries



**Daniel McNamara**  
Business Development  
Manager



**Hayley Hoefler**  
Memberships and  
Special Projects Officer



**Mandy Turner**  
Administrative Assistant,  
Energy and Infrastructure



**Beverley Stroud**  
Finance Officer



**Stephen Dummett**  
Agtech, Innovation and  
Future Skills Manager



**Molly Wagner**  
Trade and Market  
Development Coordinator



**Shamus Garmany**  
Education Manager



**Mark Mason**  
Project Manager – Olympic  
Strategy and Legacy



**Meg Spry**  
Reception and Administration  
Assistant



**Katie Craymer**  
Marketing and Events  
Manager



**Codie McKeon**  
Marketing and Events  
Officer



**Anna-Louise Murphy**  
Marketing and Events  
Officer



**Rowena Beveridge**  
Agribusiness Manager



**Katie Williams**  
Health Manager



**Merryl Miller**  
Marketing and Events Officer

## BUSINESS NAVIGATOR WESTERN DOWNS



**Paulene Rorich**  
Lead Business Coach,  
Business Navigator  
Western Downs



**Suzie Wood**  
Business Coach, Business  
Navigator Western Downs



**Ailsa Cass**  
Digital Marketing Advisor,  
Business Navigator Western  
Downs



**Tim Entwistle**  
Digital Marketing Advisor,  
Business Navigator Western  
Downs



**Ashley Williams**  
Indigenous Business  
Connector, Business  
Navigator Western Downs

# ENERGY AND INFRASTRUCTURE

TSBE's Energy & Infrastructure team works across several industries to link local businesses with opportunities within the myriad of projects that are planned and underway in our region. Over the last year, the E&I team has provided approximately 2230 targeted introductions and 2290 tender opportunities to our members.

## TSBE EXCHANGE

The TSBE Exchange is complimentary to all TSBE members and is the go-to tool for streamlined connection of members to tenders and other supply chain opportunities. Over the last 12 months we have distributed more than 180 Expressions of Interest to more than 7,500 recipients.

## TSBE SUPPLIER PORTAL

Launched in 2020, the TSBE Supplier Portal was designed for businesses to provide information about their products, services and capabilities for specific projects. The information sourced provides major projects with information on local capability and helps identify skill gaps which encourages further discussion around training that to benefit local industry. The platform currently hosts 659 registrations. This platform is an essential tool to support local content outcomes for major projects and has become the benchmark for local engagement for regional Queensland.

## ENERGY

Why is our region being dubbed the Energy Capital of Australia? Here's why:

	Current	Under Construction	Proposed
Gas Plants	10		
Solar Plants	8	5	14
Wind Plants	1	4	4
Battery Facility	1	1	3

Source: Power plants map of Queensland (epw.qld.gov.au)

There is heavy investment in renewable energy across Queensland with the State working towards achieving 50% renewable energy by 2030. Combining rooftop solar and large scale solar and wind farms, Queensland is currently generating about 20% of its energy from renewable sources. This has given rise to support Renewable Energy Zones, which are designed to provide infrastructure upgrades to allow for transmission of green energy into the grid. The Clean Energy Finance Corporation has recently announced \$160 million investment into the Southern Queensland REZ for the construction of grid infrastructure. Due to the transmission and legacy infrastructure that has been built during establishment of the coal and natural gas industries, combined with large hours of natural sunlight and one of the most favourable wind conditions means our region has in excess of 12.5GW of renewable energy in the pipeline.

## HYDROGEN

Hydrogen is an emerging energy source which could be used to help decarbonise the transport industry. It is the next chapter in the energy story of the Surat Basin and is certainly a future focus for TSBE. Earlier in the year TSBE established one of Australia's eighteen Hydrogen Hubs called the Southern Queensland Hydrogen Industry Institute.

In May 2022, history was made by TSBE along the Warrego Highway when an electric vehicle, powered by a hydrogen fuel cell made its first road trip outside of Brisbane. The 250km round-trip was a significant milestone in Queensland's clean energy development and aimed to accelerate awareness of low carbon transport.

Hydrogen has also been a focus of some of TSBE's key partners. The Kogan Creek



Renewable Hydrogen Demonstration Plant is a joint venture between CS Energy and Senex Energy and will include a solar farm, battery, hydrogen electrolyser, hydrogen fuel cell, hydrogen storage and out loading facility.

The Hydrogen Future Skills Partnership is led by TSBE and includes funding partners CS Energy, Construction Skills Queensland, Toowoomba Regional Council and Western Downs Regional Council. The partnership is designed to facilitate the fast-tracked learning, development and delivery of new and existing training pathways, skillsets and qualifications in hydrogen construction, operations, maintenance, storage, distribution, and usage.

## MANUFACTURING

To support manufacturing and ensure that this industry is recognised for its vital role in our regional economy, TSBE has helped establish the TSBE Surat Basin Fabrication and Engineering Alliance. The group of nine regional businesses meet regularly and has established a framework to provide support, promote the industry while attracting the workforce of the future. A key role is for our manufacturing sector to collaborate and advocate for the Queensland Government to establish a manufacturing hub in Toowoomba.

## DEVELOPMENT STATUS REPORT

In June 2022 TSBE released the Toowoomba Development Status Report which provides insight into the level of development proposed, planned and underway in our region. The report



encompasses all development projects funded by the public and private sectors valued at more than \$1 million.

Projects of significance include investment in a range of energy projects (particularly renewable energy), Inland Rail and the redevelopment of the Baillie Henderson site for a new Toowoomba Hospital.

In summary, the report shows the current level of investment is \$18.8 billion which is an increase on the 2020 report of \$5.7 billion. This highlights the level of confidence that both the public and private sectors hold for the economic future of Toowoomba and surrounding region.

A copy of the report can be accessed on the TSBE website.

## CSQ PROGRAM

The successful partnership between TSBE and Construction Skills Queensland (CSQ) this past financial year delivered focus groups which concentrated on recruitment and retention of workers. Skilling and access to skilled workers is one of the region's biggest constraints to growth. TSBE worked with CSQ to focus on the pipeline of major projects and the variety of future skills needed to ensure our regional workforce is fully prepared for future opportunities.

Areas of focus were:

- Concretors/steelfixing
- Earthmoving, civil and crane operators
- Electrical, plumbing, air-conditioning
- Training organisations
- Major contractors



## ENTERPRISE EVENINGS AND THE GOLF DAY

This last financial year TSBE hosted nine Enterprise Evenings attracting more than 1400 attendees. The highlight event was the Parliament House Enterprise Evening in February which sold out with more than 250 attendees and included a keynote update from the Honourable Di Farmer MP, Minister for Employment and Small Business and Minister for Training and Skills Development. Minister Farmer spoke about the economic landscape for regional Queensland, with a focus on opportunities across the diverse sectors in the Darling Downs. Other Enterprise Evenings featured Inland Rail, the Big T Pumped Hydro project, CS Energy's Kogan Creek Renewable Hydrogen Demonstration Plant, and an update from Southern Cross Care.

The annual Surat Basin Industry Classic Golf Day was held in Toowoomba and is in its eighth year. The sell-out charity event hosted 28 teams and raised vital funds for Ability Enterprises.

## CONTRACTOR CONNECTOR SERIES

The Contractor Connector series was introduced in 2021 to provide a relaxed



networking platform for our members to learn more about businesses in the construction industry. This event continues to grow in popularity where attendees can get to know the names and faces behind the brands that are shaping the region's construction industry. This past financial year we have held three Contractor Connector events featuring Hutchinson Builders, FKG and property developer Kenneth Wagner.

## APPEA CONFERENCE

The APPEA Conference and Exhibition is the largest oil and gas event held in Australia attracting thousands of participants. This year's conference was held in Brisbane (16 – 19 May), where we hosted two stands representing both TSBE and TSBE's Southern Queensland Hydrogen Industry Institute. This national conference was a fantastic opportunity to showcase the region's ability to support and attract major energy projects. The stands created a lot of interest as they were located at the conference entrance, and the buoyant market activity reflected in the positivity that the energy sector is currently experiencing.



# BUSINESS NAVIGATOR WESTERN DOWNS

The Business Navigator Western Downs program commenced in 2018 and in only four years of operation has grown from strength to strength.

The program has delivered vital practical advice and assistance to local small and emerging businesses and entrepreneurs to enable growth and expansion. In turn, the program has delivered on its fundamental objective of providing economic stimulation across the Western Downs region. Thanks to the funding support provided by Shell QGC, these valuable services are provided free of charge, giving small businesses a vital boost when they need it the most.

The team consists of three business professionals who provide practical advice, hands-on assistance, motivation and training to help develop and achieve business objectives. Each team member brings a wealth of experience from their diverse careers, and together they have a wide knowledge base. This knowledge base is used to support clients through the multiple challenges that small business owners face in their development journey. The funding provided by Shell QGC also enables the team to bring in subject matter experts to assist clients with their specific needs.

While based in Chinchilla, the service is mobile; team members travel across the Western Downs region to provide hands on support to businesses with marketing, streamlining processes and utilisation of technology to achieve best and profitable practice.

During the 2021-2022 year, the Business Navigator Western Downs program provided coaching and advisory services to 29 business, resulting in 10 new local jobs being created. Additionally, there were 68 attendances at peer network meetings across the year. The range of business growth topics worked on in the period included strategic planning, viability analysis, competitor analysis,

product development, customer segmentation, pricing strategy, scalability assessment and scaling support, digital enabling, marketing, social media, eCommerce platform builds, website development, acquisition support, human resources strategy and finance management.

Clients represented a range of industries, including general retail, creative arts, logistics, allied health, construction, mechanical services, agriculture, manufacturing, professional services, and tourism.

## TOURISM AND ECOMMERCE NETWORKS

Business Navigator Western Downs delivers two peer networks (tourism and eCommerce/online retail) to support focused economic diversification and provide opportunities for networking, shared learning and peer support. This financial year, guest presenters have delivered valuable insight into maximising paid social media advertising, how to structure email marketing campaigns, and how to optimise a Shopify site to engage buyers. The tourism meet-up in November was well attended and provided an opportunity for new and existing tourism operators to meet in a relaxed environment. Southern Queensland Country Tourism spoke about how COVID has changed the tourism operating environment, and how business could capitalise on these changes.

## BUSINESS COMMUNITY WORKSHOPS

To support the general business community, Business Navigator Western Downs ran a four-part webinar series

addressing issues around scaling the human resources side of a small business, and attraction and retention strategies. Employee attraction is a perennial issue in regional and remote areas, one that has only worsened with the post-COVID increase in workforce pressure. Professor Karen Becker (Professor of Management, University of Sunshine Coast) provided some excellent insight to the push and pull factors that impact attraction, which business can use to inform their recruitment, attraction and retention strategies.

## CELEBRATING SUCCESSES

It is a privilege to share in a business' growth journey, and a joy to see that business achieve success. In November 2021, the Business Navigator team was elated to see one of their clients, Jubri's Hideaway, win the Small Business Tourism Excellence Category at the Dalby Business Excellence Awards, and be named as a finalist in the Queensland Country section of the Australian Bridal Excellence Awards.

When owners, Judi and Brian Harms, first approached Business Navigators for support building their business, they had a fantastic facility and great dreams of where they wanted to be. With support from the Business Navigator team and a lot of hard work by Judi and Brian, Jubri's Hideaway grew from an idea, launched in the middle of COVID, to an award-winning business in less than 18 months. Since winning accolades, Jubri's Hideaway has gone from strength to strength, hosting the Western Downs region's premier food event, The Chef's Table in 2022. Kudos, Judy and Brian.

For more information visit [www.navigatorwestern Downs.com.au](http://www.navigatorwestern Downs.com.au)



# FOOD LEADERS AUSTRALIA

The TSBE Food Leaders Australia team has had a busy year working with their members in developing export markets, innovation and learning. Last financial year saw a cohort of eight businesses complete the Emerging Exporters Program, enabling them to develop export strategies, establish international connections and understand the complexities of export markets.

## DARLING DOWNS BEEF BATTLE

The Darling Downs Beef Battle is one of TSBE's most popular events. It provides an opportunity for the region's best grain-fed beef brands to showcase their products to attendees during a full dinner, whilst competing for the title of the Darling Downs Best Beef brand.

Taking the format of a blind taste test, the audience is given the opportunity to sample and score all beef brands on the evening, making the night a great beef experience served with matching wines.

Diamantina has won the last two years running and it will be great to taste the competition again this year.

## CHEF'S TABLE

Showcasing the finest regional produce from the Western Downs, the Chef's Table is another of TSBE's most popular events. Held in Dalby, the Chef's Table featured a delicious menu of local produce paired with matching wines in the beautiful surroundings of Jubri's Hideaway.

## 400M CONFERENCE

The 400M Agrifood Innovation Forum, held annually, brings together our

brightest innovators to connect with delegates representing industry and our region's most influential investors. This two-day conference offers a showcase of solutions utilising innovative technology to assist in the different stages of food production.

This year's forum included:

- Queensland's AgTech Opportunity
- Agrifood innovation showcases and success stories
- What the future will hold for innovation
- The growth of Artificial Intelligence in Queensland
- Current Agrifood research projects that will change the way we farm
- Interactive Q&A opportunities
- Networking opportunities
- A tradeshow of the latest Agrifood technologies

## TAFE QUEENSLAND PARTNERSHIP

In partnership with TAFE Queensland, the TSBE FLA team has provided a conduit of communication between industry and TAFE to develop vocational education pathways designed to increase the overall level of skills across the agricultural sector.

The program has been delivered via attendance at industry networking events, trade shows and small group discussion events, which covered a range of topics including:

- Food Service Food Safety Risks-Emerging Challenges and Solutions
- Building water resilience and industry collaboration through Water Stewardship

- Increasing profitability with procurement solutions
- Emerging issues and changing legislation surrounding allergens
- Remote monitoring surface and groundwater solutions driving business decisions
- Gravity Micro Irrigation as a cost-effective substitute to flood.

## PROTEIN 2022 CONFERENCE

The Protein 2022 Conference was held in Dalby and brought together all four industries of beef, pork, poultry and dairy with the view to share best practice, advocate for common policy change and allow collaboration across the sectors.

The conference is in its fourth year and has become a must-attend for protein producers.

This year's event, attended by more than 150 people covered the following four major topics:

- Protein industry growth
- Sustainability
- Workforce
- Innovation

## MEET UPS

Meet Ups were introduced as a casual forum for guests to gain a glimpse of the latest innovations from across the region and provide an opportunity for the Agtech ecosystem to come together and build a strong, cohesive network.

Over the past 12 months, the events have provided attendees with information on the latest innovation and technological advancements across the agricultural sector such as farming equipment,



land/environmental management and supply chain management. A standout event was in March when the group was offered a site tour of UniSQ's Agricultural Science and Engineering Precinct to view Agtech research activities occurring throughout the Centre for Agricultural Engineering.

The event provided the opportunity for attendees to speak directly with researchers about the benefits of collaborating with the Centre in Agtech research areas including:

- Crop health
- Irrigation and water management
- Energy use and bioresource recycling
- Farming systems innovation
- Robotics, automation and machine vision

## EXPORT

Top quality produce from our region is not hard to sell. All that's needed is access to markets and knowledge on how to overcome the hurdles to export. The TSBE FLA team has been assisting members with access to both overseas and domestic markets and helping identify opportunities and efficiencies.

## EMERGING EXPORTERS PROGRAM

The Shell QGC Emerging Exporters Program is now in its fifth year and has gone from strength to strength. The program is made up of a series of workshops covering topics such as:

- Export experiences and advice
- Financial management
- Export branding and marketing
- Freight and logistics
- Managing risk



Delivered by TSBE's FLA team, the program now boasts 27 graduate organisations who are ready to export or have already commenced, providing further stimulation and economic diversity to the region. Thanks to funding provided by Shell QGC, this program is offered free of charge to participants.

The 2021/22 cohort included companies such as Clover Hill Meats, Grassland Goats, Chris's Welding & Steel and SMA Marketing. These businesses are now ready to explore and grow domestic and international markets.

## SQ EXPORT HUB

Now in its third year of operation, the South Queensland Export Hub was established to aid small and medium sized businesses grow, export, and generate local jobs. The impact of COVID-19 on the ability to export was significant and we have assisted our members to expand across a wider domestic market.

The program has continued to support local businesses with workshops, webinars, trade missions (when permitted), information on potential new markets and introductions to global customers such as the Virtual Middle East Meet Buyer event.

## UK FREE TRADE AGREEMENT BRIEFING

Australia recently signed a Free Trade Agreement with the United Kingdom which is designed to create new export opportunities and jobs by eliminating tariffs on over 99% of Australian goods exported to the UK. TSBE held a briefing session event with attendees



able to hear directly from Australia's Chief Negotiator of the deal, Elisabeth Bowes. Other speakers at this event included Consul General for Queensland & Northern Territory and Director of Trade Australia & New Zealand Joanne Freeman and Austrade's Director - Investment, Agribusiness & Food Centre of Excellence Cheryl Stanilewicz.

## AGTECH & LOGISTICS HUB

In association with the Queensland Government, FKG Group, University of Southern Queensland, University of Queensland and TSBE, the Agtech and Logistics Hub was officially opened in April 2021. The facility was developed with a view to identifying innovative solutions to challenges being faced by primary producers, helping strengthen and grow the agricultural and food production industry.

The agricultural industry in the Toowoomba region has grown more than 5% in the last five years, employing about 4,500 people and contributing about \$500 million to the local economy (economy.id). The Agtech and Logistics Hub has been working with industry to help improve the supply chain and support producers who are seeking to or already implementing innovative solutions.

Each month the TSBE FLA team have hosted Meet Up events at the Agtech and Logistics Hub, or virtually as required. The events provide an ideal platform for the sharing of ideas, information and experiences between industry participants and the opportunity to hear from providers who are able to provide technological and other innovative solutions.



# HEALTH

TSBE Health continues to work with major operators in the industry to grow the economy through health as well as attract and retain workers. Employing more than 15,000 people (source: economy.id), health is easily the largest single employing industry in our region.

## ASPIRE TO HEALTH

TSBE Health has helped facilitate the Aspire to Health program in Toowoomba and across the region. The program is an initiative of the Queensland Rural Medical Education and is delivered in partnership with the Southern Queensland Rural Health. Aspire to Health delivers workshops to Years 9 and 10 students who have expressed an interest in working in the health care sector, providing hands-on demonstrations and information on careers in the industry. TSBE's goal in delivering the Aspire to Health programme is to help grow the health workforce of the future.

## HEALTH 2030

The Health 2030 Discussion Paper was delivered by TSBE. The Paper is designed to provide a snapshot of the industry and identify areas for future opportunities which will help grow our economy.

Five key questions asked in the Paper are:

- How should the Toowoomba and Surat Basin Enterprise health partners best position the region to capitalise on the changing health landscape?
- How should the Toowoomba and Surat Basin Enterprise health partners attract and retain people particularly in the health industry?
- What commercial opportunities are available due to a shift to wellness and how will this shift grow the economy?
- How should the Toowoomba and Surat Basin Enterprise health partners capitalise on technology and innovation?
- What mechanisms should be put in place in the Toowoomba region to ensure better connectivity?

## WORKFORCE SUSTAINABILITY PROJECT – WESTERN DOWNS

The biggest challenge facing the health sector in our region is workforce attraction and retention. TSBE Health has been working on a study to ascertain who is living in the region with health care qualifications but are not working in the industry - and why. The end result of this study will provide us with data for informed decisions to be made regarding support services needed to help grow the health workforce.

## ENERGY FROM WASTE

Queensland Government's Waste Management and Resource Recovery Strategy, released last year, provides an outline of activities being investigated to transition Queensland to a zero-waste society. Fundamental principles of the

report are to attempt to avoid waste, after which options are to reduce, reuse and recycle.

This policy has provided Darling Downs Health with the opportunity to investigate options for waste management which will, utilising local businesses and innovation, ultimately avoid landfill. TSBE is working closely with the health sector as well as the Department of State Development to deliver a solution for the region.

## NEW TOOWOOMBA HOSPITAL

The Queensland Government announced a \$1.3 billion hospital in the state budget on June 21, 2022. This is an exciting opportunity for our region. TSBE Health is working closing with Darling Downs Health to ensure relevant stakeholders are engaged and we maximise the opportunity of local businesses to benefit from the construction phase.



**“** TSBE has supported our growth since becoming a member. Introducing our business to others in the region with similar interests to support each other and grow towards each others vision. TSBE has supported our new programs and projects in advocacy and advertising which has seen an increase in business performance.”  
-John Dennehy, Better Movement Clinic



# EDUCATION

TSBE Education was launched In May 2022 with the specific goal of achieving and supporting economic growth across Toowoomba through education. The education sector is a significant contributor to the economy, having the second highest number of jobs of any industry and the fourth highest value-add. Beyond that, education plays an important enabling role, contributing to the skilled workforce required by businesses.

TSBE Education works directly with member high schools. With approximately 1,600 students graduating Year 12 each year in the Toowoomba region, this cohort presents

an increasingly important potential contribution to the region's workforce requirements. Ensuring that students have the knowledge and tools to take up local career opportunities and that industry has engagement opportunities with schools and students is the immediate focus for TSBE Education.

## TSBE EDUCATION ADVISORY BOARD

The TSBE Education Advisory Board has been established to support the strategic direction of TSBE Education. The Board has representatives from St Mary's College, St Joseph's College, Wilsonton

State High School, TAFE Queensland and the Department of Employment, Small Business and Training.

## STUDY TOOWOOMBA

Aligning closely with TSBE Education's work with schools, is the services it is providing to Study Toowoomba. Study Toowoomba is an independent membership-based peak body for international education and training for Toowoomba. TSBE Education has been working with Study Toowoomba to deliver international student attraction and retention activities.



# SUSTAINABILITY

TSBE is committed to working towards a lower carbon and more sustainable future. Some of the sustainability activities TSBE has been involved in include:

- TSBE fully supports the Queensland Government's goal of 50% renewable electricity by 2030 and is working with the government to establish the Southern Queensland Renewable Energy Zone.
- We work closely with renewable energy companies to help them establish in the region including BE Power's pumped hydro project, the Dulacca Windfarm, Yarranlea Solar Farm, Coopers Gap Windfarm, the MacIntyre Windfarm and many others.
- TSBE has established the region's hydrogen hub called the Southern Queensland Hydrogen Industry Institute.
- Working with CS Energy, TSBE has mapped the construction and

procurement process for hydrogen with the goal of increasing local organisation participation.

- TSBE is partnering with CS Energy and CSQ in developing a skills mapping report and identifying training opportunities available to help develop the workforce in the hydrogen industry. This will include a plan to identify the skills of those currently working in coal to determine pathways and a just-transition for work into the hydrogen industry
- TSBE has been accepted into the Net Zero SMART project through the Entrepreneurs Program. The purpose of this program is to provide a pathway to lower our own emissions with the goal of understanding the process so that we can help members do the same.
- TSBE has partnered with the Department of State Development to reduce hospital waste.

- TSBE helped secure part-funding for UniSQ to undertake a food waste audit of the region.
- TSBE is working closely with several renewable energy projects and helping link local businesses with opportunities, including the completion of a mapping process for the Wambo Windfarm.
- TSBE has held multiple events to focus on renewable projects and sustainability including net zero workshops, Enterprise Evenings featuring the Big T Pumped Hydro project, Wambo Windfarm, Dulacca Windfarm, MacIntyre Wind Farm and many others. There is also a plan for a carbon reduction conference in 2023.



“ TSBE is one of the best memberships that Entegra Signature Structures have joined since we expanded into the Queensland market. The personalised service, company introductions and ongoing industry training available to our staff has been such a benefit, we would highly recommend other businesses who are looking at the next steps in industry engagement to consider joining.”  
 - Entegra Signature Structures

# EVENTS ACROSS THE REGION



**July**  
Meet Up at the  
Agtech & Logistics  
Hub



**August**  
Enterprise  
Evening, Focused  
on Care



**September**  
Contractor  
Connector Series



**October**  
2021 Beef Battle



**February**  
Corporate Golf  
Day



**December**  
Enterprise  
Evening,  
Wellcamp



**November**  
Enterprise  
Evening, Southern  
Cross Care



**October**  
Long Lunch at  
Bunnycollenen



**March**  
Protein 2022



**April**  
SQ Export Hub  
Breakfast, NZ  
Business



**May**  
SQ Export Hub  
Breakfast, UK  
Free Trade  
Agreement



**June**  
Enterprise  
Evening, Inland  
Rail

# ALL EVENTS

## JULY 2021

- QGC EEP Workshop 1
- CSQ Professional Development Day
- Meet Up at the Agtech & Logistics Hub
- Building water Resilience & Industry Collaboration through Water Stewardship
- DDHIRC Networking Symposium

## AUGUST 2021

- SQ Export Hub Economic Update Dinner
- CSQ Small Business Workshop
- Enterprise Evening : Focused on Care
- SQ Export Hub
- EEP Workshop
- Food Service Food Safety Risks - Emerging Challenges & Solutions
- August Meet Up

## SEPTEMBER 2021

- Contractor Connector Series - MasterHire
- SQ Export Hub Workshop 1 : Structured Learning Pathway
- Enterprise Evening : The Avenues on Highfields
- SQ Export Hub : Export Market Development Grants & Export Funding Options
- CSQ Small Business Workshop
- Protein Jobs Fair

## OCTOBER 2021

- Long Lunch at Bunnyconnellen
- Meet Up at Wellcamp Airport

- Boardroom Briefing
- SQ Export Hub / DAF
- Enterprise Evening : Valmec
- SQ Export Hub Workshop 2 : Structured Learning Pathway
- Connecting Brisbane & Toowoomba Finance Professionals : Finsia
- Political Leaders Lunch
- Meet Up at the Agtech & Logistics Hub
- Occupational Therapy Week
- Beef Battle

## NOVEMBER 2021

- Contractor Connector Series - Kenneth Wagner
- SQ Export Hub Workshop 3 - Structured Learning Pathway
- Enterprise Evening - Southern Cross Care
- Boardroom Briefing
- Platinum Party
- Meet Up at the Agtech & Logistics Hub

## DECEMBER 2021

- Enterprise Evening - Wellcamp

## FEBRUARY 2022

- Corporate Golf Day
- Meet Up at the Agtech & Logistics Hub
- Enterprise Evening - Parliament House

## MARCH 2022

- Protein 2022
- Enterprise Evening - BE Power

- Emerging Exporters Program Information Session
- Economic Update
- SQ Export Hub - 2022 Economic Update Dinner
- Education Event
- Meet Up at the UniSQ
- Contractor Connector - Hutchinson Builders

## APRIL 2022

- SQ Export Hub - NZ Business Breakfast
- Discussion Group - Leveraging data to maximise value
- Enterprise Evening - BHQ Joint Venture
- Meet up - hybrid event

## MAY 2022

- Enhancing your international supply chain potential
- Boardroom Briefing
- Health Workshop
- Enterprise Evening
- Health Workshop
- SQ Export Hub - A-UK Free Trade Agreement

## JUNE 2022

- Optometrist Night
- Enterprise Evening - Inland Rail
- Boardroom Briefing
- Meet Up

# OTHER PROJECTS

## WAMBO WINDFARM MAPPING

TSBE has completed a mapping project for the Wambo Windfarm. The report was prepared for the windfarm developer Cubico Sustainable Investments and designed to map supply chain requirements for wind farms. The report was a first in Australia and provides a benchmark for understanding the supply chain and hence opportunities for local businesses for this type of project.



Taskforce was established this year and comprises:

- Mayor Paul Antonio, Toowoomba Regional Council
- Ali Davenport, TSBE
- Damian Bell, Wagners Group
- Kylie Bourne, Western Downs Regional Council
- Mark McErvale, Aspect Architects
- Michelle Berkhout, TAFE Queensland
- Peter Homan, Southern Queensland Country Tourism
- Todd Rohl, Toowoomba Chamber of Commerce
- Troy Morgan, Willows Health
- Mary Anne Evans, Glennie School
- Mark Mason, TSBE (seconded from TRC)

The group's purpose is to provide direction and advocacy to maximise every opportunity from the Olympics for Toowoomba, including in sport and legacy infrastructure.

## OLYMPICS

The Brisbane 2032 Olympic and Paralympic Games represents a once in a lifetime economic and social opportunity for communities within Queensland, especially those located within South East Queensland. Mark Mason has been seconded from the Toowoomba Regional Council to work within TSBE to maximise opportunities for the region around the Games. These include sport, supply chain, infrastructure, tourism, social programs and legacy projects.

TSBE published the Toowoomba Capability Review in May 2022. The report was designed to outline opportunities for the Toowoomba region from The Games from both a sport and a non-sport perspective. The report also provides recommendations and actions that could be undertaken over the coming years to ensure Toowoomba maximises this once-in-a-lifetime opportunity. The report can be found on the TSBE website.

One of the recommendations from the Capability Review was the establishment of an Olympic Strategy Taskforce. The



*“ I would like to express my sincere thanks for all the hard work the team do. TSBE really is the best economic development organisation in Australia, if not the best and most authentic and engaging professional network in Australia. I think TSBE has an opportunity to scale into more accessible content around local and regional innovation. I acknowledge the principal partners are infrastructure and energy focused, but the investment and innovation in emerging technologies in the region is truly world class, and TSBE should develop a strategy to nurture these businesses beyond their membership, and develop skilled local graduate talent. Member funded scholarships, grants, incubators or hackathons are some examples. If you review the activities in this space within SEQ, it would not be hard for TSBE to develop the best grass-roots innovation advocacy portfolio in Queensland.”*

*- Synnch P/L (ABA Legal Group P/L)*

# GOALS FOR 2022-2023

## DELIVERY FOR MEMBERS

TSBE exists for its members and the TSBE team is passionate about identifying and connecting businesses with opportunities. The work we do is focussed on providing economic development and growth for our region, but at the same time we understand the importance of continuous improvement. In November, the TSBE Board and the CEO will be undertaking a strategic review of TSBE to determine areas of growth and improvement for the future. Any feedback prior from members and key stakeholders is most welcome.

## EXPORT

A learning from COVID is strength from diversity. With this focus, TSBE will continue to seek potential new export markets both internationally and domestically and help its members in securing new customers.

## GROWING TSBE EDUCATION

TSBE Education will continue to link students with local industries with a view to growing our region's own workforce.

## OLYMPICS

Exciting year for the region as the Toowoomba Olympic Taskforce develops strategies on how to grow opportunities from the world's largest event in 2032.

## ADVOCACY AND INVESTMENT ATTRACTION

TSBE will continue to advocate for investment in critical infrastructure to support the growth of food production, renewables, gas and of course the exciting new hydrogen industry.

## INLAND RAIL

TSBE will continue its work with ARTC to map the project and ensure local

businesses are provided the best opportunity to be part of the supply chain.

## SURAT BASIN ENERGY AWARDS

The 2023 Surat Basin Energy Awards is scheduled for May 2023. We are all looking forward to another hugely successful event.

## TRANSPORT AND LOGISTICS SYMPOSIUM

The Transport and Logistics Symposium provides a platform where stakeholders from key industries including agriculture, resources, construction, transport and logistics will come together to discuss current and future infrastructure developments, and how to create a local transport and logistics hub.

## INDIGENOUS BUSINESS CONNECTOR

Shell QGC have provided funding for the appointment of an Indigenous Business Connector. TSBE are very excited to provide greater support to Indigenous entrepreneurs, startups and enterprises and connect them to the many opportunities in the region.

## SKILLS FOR HYDROGEN GROWTH

TSBE will work with CS Energy, CSQ and TAFE Queensland in developing a skills report focussing on the needs of the hydrogen industry and reskilling workers currently in the energy sector. TAFE Queensland will play a big role in helping identify training opportunities.

## SUSTAINABILITY

TSBE will continue to look for opportunities to help the region become more sustainable. As a member of the federally funded Net Zero SMART project, TSBE aims to improve our sustainability and help our members with their transition to a low carbon future.



# Surat Basin Energy Awards



11 May 2023 - Western Downs

Celebrating the Economic Contribution of the Surat Basin Energy Sector



# TSBE WOULD LIKE TO THANK OUR KEY PARTNERS AND SUPPORTERS

## Foundation Partner



## Partner Regional Councils



## Diamond Members



## Platinum Members



## Gold Members

Suncorp Bank

Specialised Property Consulting

BBS Communications Group

The Black Group

Black Toyota

Brown Contractors

CS Energy Limited

J&P Richardson

Marsh Pty Ltd

Southern Downs Regional Council

RDO Equipment

Wagner Corporation

Avis

Visual Focus

QGC

Westfund Health Insurance

Jemena

Honeywell Corporation

Boonarga Welding

RES Australia

Better Movement Clinic

Wideland Group

AGL Energy

Vena Energy Services Australia

Agri Talent

Agri Labour Australia

Bielby Hull QBirt JV

BE Power

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**Toowoomba and Surat Basin Enterprise Pty Ltd**  
**ABN 85 155 004 523**

**Financial Statements**  
**For the year ended 30 June 2022**

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These financial statements are financial statements for Toowoomba and Surat Basin Enterprise Pty Ltd. The financial statements are presented in Australian dollars.

Toowoomba and Surat Basin Enterprise Pty Ltd is a company limited by shares, incorporated and domiciled in Australia. Its registered office and principal place of business is:

Toowoomba and Surat Basin Enterprise Pty Ltd  
6 Ann Street  
Toowoomba QLD 4350

A description of the nature of the company's operations and its principal activities is included in the directors' report on pages 1 to 2, both of which are not part of these financial statements.

The financial statements were authorised for issue by the directors on 19 September 2022. The directors have the power to amend and reissue the financial statements.

### Directors' Report

The directors present their report on Toowoomba and Surat Basin Enterprise Pty Ltd (TSBE), (the Company) for the year ended 30 June 2022.

#### Directors

The names of the Directors in office at any time during, or since the end of the financial year are:

Dr John McVeigh  
Mr Ian MacFarlane  
Mr Peter Lock  
Mr Robert Hart  
Mr Shane Charles (Ceased 21 October 2021)  
Mr Stewart Morland  
Mr Thomas McVeigh  
Ms April Cavanagh  
Ms Kathryn McKeefry  
Ms Lisa France (Ceased 21 October 2021)

#### Principal Activities

The principal activities of the company during the financial year were local business growth and development. No significant change in the nature of these activities occurred during the year. TSBE is a business driven advocacy organisation focused on linking business with opportunity and ensuring the region enjoys sustainable economic growth into the future. Their main revenue streams are from events, membership income and grants.

#### Review of Operations

The company reported a Profit of \$56,508 for the year ended 30 June 2022 (2021: \$30,682 Loss).

A review of the operations of the company during the financial year and the results of those operations indicate that, the company continued to engage in its principal activity, the result of which are disclosed in the attached financial statements.

#### Events Subsequent to the End of the Reporting Period

No matters or circumstances have arisen since the end of the financial year that have significantly affected or may significantly affect the operations of the company, the results of those operations, or the state of affairs of the company in future financial years.

#### Likely Developments and Expected Results of Operations

The future operations of the company are expected to relate to the principal activity outlined above. The company continues to be impacted by COVID-19 and the impact of this has been discussed further in Note 2.

#### Environmental Regulation

The company's operations are not subject to any significant environmental regulation under a law of the Commonwealth or of a State or Territory.

#### Dividends

No ordinary dividends were paid, recommended or declared during the year (2021: \$nil).

#### Indemnification of Officers

No indemnities have been given or insurance premiums paid, during or since the end of the financial year, for any person who is or has been an officer or auditor of the company. However Directors and Officers are insured under the Toowoomba Regional Council's insurance policy.

**Directors' Report**

**Proceedings on Behalf of Company**

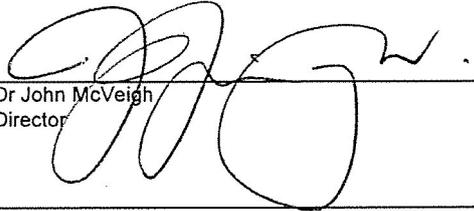
No proceedings have been brought or intervened in on behalf of the company with leave of the Court under section 237 of the *Corporations Act 2001*.

**Auditor's Independence Declaration**

A copy of the Auditor's Independence Declaration as required under section 307C of the *Corporations Act 2001* is set out on page 3.

Signed in accordance with a resolution of the Directors:

Date: 19/9/22  
Toowoomba

  
\_\_\_\_\_  
Dr John McVeigh  
Director  
\_\_\_\_\_

## AUDITOR'S INDEPENDENCE DECLARATION

To the Directors of Toowoomba and Surat Basin Enterprise Pty Ltd

This auditor's independence declaration has been provided pursuant to s. 307C of the *Corporations Act 2001*.

### Independence declaration

As lead auditor for the audit of Toowoomba and Surat Basin Enterprise Pty Ltd for the financial year ended 30 June 2022, I declare that, to the best of my knowledge and belief, there have been:

- (a) no contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit
- (b) no contraventions of any applicable code of professional conduct in relation to the audit.



Vaughan Stemmett  
as delegate of the Auditor-General

19 September 2022

Queensland Audit Office  
Brisbane

**Statement of Comprehensive Income**  
 For the year ended 30 June 2022

	Note	2022 \$	2021 \$
<b>INCOME</b>			
<b>Recurrent Revenue</b>			
Sales	3	1,838,847	1,777,971
Grants	4	1,989,914	1,860,639
<b>Total Revenue</b>		<u>3,828,761</u>	<u>3,638,610</u>
Other Income	5	30,060	126,336
<b>Total Income</b>		<u>3,858,821</u>	<u>3,764,946</u>
<b>EXPENSES</b>			
<b>Recurrent Expenses</b>			
Employee Benefits	6	2,481,016	2,213,743
Materials and Services	7	1,145,073	1,414,181
Depreciation	8	147,231	145,896
Finance Costs	9	20,018	21,808
<b>Total Recurrent Expenses</b>		<u>3,793,338</u>	<u>3,795,628</u>
Loss on Disposal of Assets		8,975	-
<b>Net Result</b>		<u>56,508</u>	<u>(30,682)</u>
Other Comprehensive Income		-	-
<b>Total Comprehensive Income/(Expense)</b>		<u>56,508</u>	<u>(30,682)</u>

The accompanying notes form part of these financial statements

Toowoomba and Surat Basin Enterprise Pty Ltd  
 ABN 85 155 004 523

Statement of Financial Position  
 As at 30 June 2022

	Note	2022 \$	2021 \$
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and Cash Equivalents	10	2,015,708	1,587,797
Trade and Other Receivables	11	87,503	88,897
Other Current Assets	12	138,423	74,939
<b>Total Current Assets</b>		<b>2,241,634</b>	<b>1,751,633</b>
<b>Non-Current Assets</b>			
Property, Plant and Equipment	13	44,189	81,913
Right-of-Use Assets	14	90,649	204,173
<b>Total Non-Current Assets</b>		<b>134,838</b>	<b>286,086</b>
<b>Total Assets</b>		<b>2,376,472</b>	<b>2,037,719</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade and Other Payables	15	201,421	252,801
Provisions	16	65,225	80,575
Other Liabilities	17	1,023,281	552,425
Lease Liabilities		98,738	116,866
<b>Total Current Liabilities</b>		<b>1,388,665</b>	<b>1,002,667</b>
<b>Non-Current Liabilities</b>			
Trade and Other Payables	18	-	37,717
Lease Liabilities		-	98,738
Provisions	19	47,502	14,800
<b>Total Non-Current Liabilities</b>		<b>47,502</b>	<b>151,255</b>
<b>Total Liabilities</b>		<b>1,436,167</b>	<b>1,153,922</b>
<b>Net Assets</b>		<b>940,305</b>	<b>883,797</b>
<b>EQUITY</b>			
Contributed Equity		2	2
Accumulated Surplus		940,303	883,795
<b>Total Equity</b>		<b>940,305</b>	<b>883,797</b>

The accompanying notes form part of these financial statements

**Statement of Changes in Equity**  
 For the year ended 30 June 2022

	Issued Capital (Ordinary Shares) \$	Accumul- ated Surplus \$	Total \$
BALANCE AT 1 JULY 2020	<u>2</u>	<u>914,477</u>	<u>914,479</u>
Comprehensive Income Net Result	<u>-</u>	<u>(30,682)</u>	<u>(30,682)</u>
Total Comprehensive Income for the year	<u>-</u>	<u>(30,682)</u>	<u>(30,682)</u>
BALANCE AS AT 30 JUNE 2021	<u><u>2</u></u>	<u><u>883,795</u></u>	<u><u>883,797</u></u>
Comprehensive Income Net Result	<u>-</u>	<u>56,508</u>	<u>56,508</u>
Total Comprehensive Income for the year	<u>-</u>	<u>56,508</u>	<u>56,508</u>
BALANCE AS AT 30 JUNE 2022	<u><u>2</u></u>	<u><u>940,303</u></u>	<u><u>940,305</u></u>

The accompanying notes form part of these financial statements

Toowoomba and Surat Basin Enterprise Pty Ltd  
 ABN 85 155 004 523

Statement of Cash Flows  
 For the year ended 30 June 2022

Note	2022 \$	2021 \$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Receipts from Customers	4,190,222	3,767,146
Interest Received	6,028	15,159
Payments to Suppliers and Employees	<u>(3,640,725)</u>	<u>(3,521,961)</u>
Net Cash Inflow from Operating Activities	<u>555,525</u>	<u>260,344</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Payments for Property, Plant and Equipment	-	(21,389)
Proceeds from Sale of Plant and Equipment	<u>-</u>	<u>-</u>
Net Cash Inflow/(Outflow) from Investing Activities	<u>-</u>	<u>(21,389)</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Repayment of Borrowings	(10,749)	(9,337)
Repayment of Leases	<u>(116,866)</u>	<u>(114,862)</u>
Net Cash Outflow from Financing Activities	<u>(127,615)</u>	<u>(124,199)</u>
Net Increase in Cash and Cash Equivalents Held	<u>427,910</u>	<u>114,756</u>
Cash and Cash Equivalents at the Beginning of the Financial Year	<u>1,587,798</u>	<u>1,473,042</u>
Cash and Cash Equivalents at the End of the Financial Year	<u>10</u> <u>2,015,708</u>	<u>1,587,798</u>

The accompanying notes form part of these financial statements

**Notes to the Financial Statements**  
For the year ended 30 June 2022

**Note 1: Summary of Significant Accounting Policies**

**Basis of Preparation**

These general purpose financial statements are prepared in accordance with the disclosure requirements of Australian Accounting Standards – Simplified Disclosures. The financial statements comply with the recognition and measurement requirements of all Australian Accounting Standards and Interpretations applicable to not-for-profit entities, the *Corporations Act 2001* and the presentation requirements in those standards as modified by AASB 1060.

The financial statements are prepared on an accrual basis, with the exception of the statement of cash flows which is prepared on a cash basis. The historical cost convention is used as the measurement.

**Presentation Matters**

Amounts included in the financial statements are in Australian dollars. Amounts are rounded to the nearest dollar. Comparative information has been restated where necessary to be consistent with disclosures in the current period.

Assets are classified as 'current' where their carrying amount is expected to be realised within 12 months after the reporting date. Liabilities are classified as 'current' when they are due to be settled within 12 months after the reporting date, or the company does not have an unconditional right to defer settlement to beyond 12 months after the reporting date. All other assets and liabilities are classified as non-current.

**Going Concern**

The company is dependent upon continued funding from Toowoomba Regional Council to ensure that the entity can continue to operate as a going concern. Toowoomba Regional Council has agreed to provide ongoing financial support to ensure the company can meet its debts as they fall due.

**Income Tax**

No provision for income tax has been raised as the entity is exempt from income tax under Division 50 of the *Income Tax Assessment Act 1997*.

**Goods and Services Tax (GST)**

Revenue, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the statement of financial position are shown inclusive of GST.

Cash flows are presented in the statement of cash flows on a gross basis, except for the GST component of investing and financing, which are disclosed as operating cash flows.

**Key Accounting Estimates and Judgments**

The preparation of the financial statements requires the determination and use of certain critical accounting estimates, assumptions and management judgements about the carrying amounts of assets and liabilities. Such estimates, judgements and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in future periods as relevant.

Estimates and assumptions that have a potential significant effect are outlined in the following notes:

Depreciation - Note 8, 13

Right of Use Assets - Note 14

Employee benefits - Note 6,16,19

**Notes to the Financial Statements**  
 For the year ended 30 June 2022

**Note 1: Summary of Significant Accounting Policies (Continued)**

**Contingent Liabilities**

There are no past events that have given rise to potential obligation, therefore no contingent liabilities have been recognised.

**New and Revised Accounting Standards**

The company adopts all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are relevant to its operations and effective for the current reporting period. The adoption of the new and revised accounting standards has not resulted in any significant impact on the reported financial position, financial performance or cash flows of the company.

*AASB 1060 General Purpose Financial Statements – Simplified Disclosures for For-Profit and Not-for-Profit Tier 2 Entities* - AASB 1060 introduces the Simplified Disclosures framework for general purpose financial statements prepared by or for entities reporting under Tier 2 of the Differential Reporting Framework. This new disclosure framework applies to the company. While most of the disclosures remain the same as 2020-21, there have been some changes by way of additional or reduced disclosures reflected in these financial statements.

The new accounting standard does not change any recognition or measurement requirements, and the company's financial statements continue to comply with the recognition and measurement requirements of all applicable accounting standards and interpretations.

No accounting pronouncements were adopted in the 2021-22 financial year. No voluntary changes in accounting policies occurred during the 2021-22 financial year.

**Authorisation of Financial Statements for Issue**

The financial statements are authorised for issue by the Directors at the date of signing the Director's Declaration.

**Note 2: Impacts from COVID-19 Pandemic**

Impact of COVID-19 on TSBE in the financial year were minimal. The largest impact was in reduced attendance at TSBE events, especially when there were lockdowns in South East Queensland which restricted travel to the region. Due to border closures during the first part of the year there were also instances of presenters from New South Wales and Victoria being unable to attend planned presentations.

	2022	2021
<b>Note 3: Sales</b>	\$	\$
Membership Income	1,523,244	1,337,051
Events Income	262,486	361,257
Branch Income (Hot Desk)	53,117	79,663
	<u>1,838,847</u>	<u>1,777,971</u>

Revenue Streams	Nature and timing of revenue recognition
Membership Income	Membership revenue has been recognised over the membership period which results in a portion of revenue being deferred to the next financial period. This revenue is not refundable to the member. There are 7 levels of membership: Friends, Base, Bronze, Silver, Gold, Platinum and Diamond.
Events Income	Revenue from events is recognised when the event takes place. In the financial year ended 30 June 2022, a number of events were postponed due to COVID-19 and series of significant weather events. Where no refund was given, revenue was deferred until the time in which the event took place.
Branch Income	TSBE have a number of desks which they rent out to tenants. This rental income is recognised in line with the rental period on an accrual basis.

**Notes to the Financial Statements**  
 For the year ended 30 June 2022

	2022	2021
	\$	\$
<b>Note 4: Grants</b>		
Grant - Other	1,511,375	1,386,368
Toowoomba Regional Council - Funding	478,539	474,271
	<u>1,989,914</u>	<u>1,860,639</u>

Grants Income	Nature and timing of revenue recognition
Grants	TSBE receives a number of grants from varying entities to support their work in linking business with opportunity and ensuring the region enjoys sustainable economic growth into the future. Revenue from grants is recognised upon receipt in line with AASB1058 <i>Income of Not-for-Profit Entities</i> .
Toowoomba Regional Council Funding	TSBE receives grants from Toowoomba Regional Council. In return for the grants, they have to perform specific financial reporting and budgeting duties as well as continue to undertake tasks which are essential to the successful operation of the entity. TSBE have KPIs which they have to meet which will ensure that the company continues to function successfully. TSBE has been committing to these tasks and intends to continue to do so. Grants are recognised as revenue when received.
Use of TSBE Vehicles Income	The company owns 2 vehicles which are funded as part of a grant agreement.

	2022	2021
	\$	\$
<b>Note 5: Other Income</b>		
ATO Cashflow Boost	-	100,000
Government Incentives	22,478	1,648
Interest Received	6,028	15,159
Insurance Recoveries and Other	1,554	9,529
	<u>30,060</u>	<u>126,336</u>

Revenue Streams	Nature and timing of revenue recognition
ATO Cashflow Boost	Includes support from the ATO with reference to COVID in the form of the cashflow boost.
Interest Received	Interest received is recognised on a time proportional basis taking into account the interest rates applicable to the financial assets.

<b>Note 6: Employee Benefits</b>		
Payroll Tax	72,228	45,873
Staff Amenities	23,585	13,848
Staff Bonuses	32,400	18,411
Superannuation	202,494	177,217
Wages	2,150,309	1,958,393
	<u>2,481,016</u>	<u>2,213,743</u>

Number of employees 19 22  
 The number of employees as at period ended 30 June, including both full-time employees and part-time employees, is measured on a full-time equivalent basis.

**Notes to the Financial Statements**  
 For the year ended 30 June 2022

	2022	2021
<b>Note 7: Materials and Services</b>	<b>\$</b>	<b>\$</b>
Advertising	89,721	43,963
Audit of Annual Financial Statements	22,500	7,496
Administration Supplies and Consumables	165,904	149,685
Consultancy	175,464	214,995
Communications and IT	69,347	65,673
Grant Expenses - Other	221,644	449,815
Memberships and Sponsorships	116,894	79,079
Utilities, Rent and Outgoings	21,320	50,704
Travel, Seminars and Conferences	262,279	352,772
	<u>1,145,073</u>	<u>1,414,181</u>

Total audit fees paid to the Queensland Audit Office relating to the 2021/22 financial statements are quoted to be \$12,000 (2021: \$10,500). There are no non-audit services included in this amount.

<b>Note 8: Depreciation</b>		
Property Plant and Equipment	21,293	15,277
Motor Vehicle	12,414	16,552
Right of Use Assets	113,524	114,067
	<u>147,231</u>	<u>145,896</u>

<b>Note 9: Finance Costs</b>		
Bank Charges	12,404	9,346
Borrowing Costs	913	913
Impairment of Debts	-	610
Interest on Leases	6,701	10,938
	<u>20,018</u>	<u>21,808</u>

**Notes to the Financial Statements**  
 For the year ended 30 June 2022

	2022	2021
	\$	\$
<b>Note 10: Cash and Cash Equivalents</b>		
Cash at Bank and on Hand	1,095,708	397,797
Deposits on Call	920,000	1,190,000
	<u>2,015,708</u>	<u>1,587,797</u>

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts.

<b>Note 11: Trade and Other Receivables</b>		
Trade and Other Receivables	87,503	88,897
	<u>87,503</u>	<u>88,897</u>

Trade and other receivables include amounts due from customers for goods sold and services performed in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

The collectability of receivables is assessed periodically with provision being made for impairment. All known bad debts were written-off at 30 June.

<b>Note 12: Other Current Assets</b>		
Deferred Contra Expenses	74,108	48,250
Prepayments	64,315	26,689
	<u>138,423</u>	<u>74,939</u>

<b>Note 13: Property, Plant and Equipment</b>		
<b>Motor Vehicles</b>		
Motor Vehicles - at Cost	71,818	90,698
Less: Accumulated Depreciation	(34,574)	(41,040)
	<u>37,244</u>	<u>49,658</u>
<b>Office Equipment</b>		
Office Equipment - at Cost	78,079	161,987
Less: Accumulated Depreciation	(71,134)	(129,733)
	<u>6,945</u>	<u>32,254</u>
<b>Total Property, Plant and Equipment</b>	<u>44,189</u>	<u>81,913</u>

**Acquisition of Assets**

Actual cost is used for the initial recording of all non-current physical asset acquisitions. Cost is determined as the value given as consideration plus costs incidental to the acquisition, including all other costs incurred in getting assets ready for use.

Notes to the Financial Statements  
 For the year ended 30 June 2022

**Note 13: Property, Plant and Equipment (continued)**

Each class of property, plant and equipment is carried at cost, less where applicable, any accumulated depreciation and impairment losses.

*Plant and Equipment*

Plant and equipment are measured on the cost basis.

The Company assesses annually whether there are any impairment indicators present and, where applicable, will immediately recognise an impairment expense in the statement of comprehensive income equivalent to the existing carrying value and its recoverable amount.

*Depreciation*

The depreciable amount of all fixed assets is depreciated on a diminishing value basis over the assets useful life to the company commencing from the time the asset is held ready for use. The depreciation rates used for each class of depreciable assets are:

<u>Class of Fixed Asset</u>	<u>Depreciation Method</u>	<u>Depreciation Rate</u>
Office Equipment	Diminishing Value	10-100%
Motor Vehicles	Diminishing Value	25%

The assets residual values, and useful lives are revised, and adjusted if appropriate, at the end of each reporting period. An asset carrying amount is written down immediately to its recoverable amount if the assets carrying amount is greater than its estimated recoverable amount. Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are recognised immediately in the statement of comprehensive income.

	2022	2021
<b>Note 14: Right-of-use Assets</b>	\$	\$
Opening Balance	204,173	288,041
Additions	-	20,759
Depreciation	(113,524)	(104,627)
Closing Balance	<u>90,649</u>	<u>204,173</u>

Where an agreement contains a lease, a right-of-use asset and lease liability is recognised on inception of the lease. The right-of-use asset is measured using the cost model where cost on initial recognition comprises: the lease liability, initial direct costs, prepaid lease payments, estimated costs of removal and restoration, less any lease incentives received and is depreciated over the lease terms on a straight line basis and assessed for impairment in accordance with the impairment of asset accounting policy.

The lease liability is initially recognised at the present value of the remaining lease payments at the commencement of the lease. The discount rate is the rate implicit in the lease, however where this cannot be readily determined then the incremental borrowing rate for a similar term with similar security is used.

Subsequent to initial recognition, the lease liability is measured at amortised cost using the effective interest rate method. The lease liability is re-measured whether there is a lease modification, or change in estimate of the lease term or index upon which the lease payment are based (e.g. CPI).

Where the lease liability is re-measured, the right-of-use asset is adjusted to reflect the remeasurement.

**Notes to the Financial Statements**  
 For the year ended 30 June 2022

	2022	2021
<b>Note 15: Trade and Other Payables</b>	<b>\$</b>	<b>\$</b>
Trade Payables	21,565	145,399
FBT Instalment Liability	3,312	2,357
Payroll Liabilities	44,138	37,186
Current GST Liability	80,865	55,286
Car Finance - Current	39,541	12,573
Accrued Liabilities	12,000	-
	<u>201,421</u>	<u>252,801</u>

Trade payables represent the liability outstanding at the end of the reporting period for goods and services received by the company during the reporting period that remain unpaid. The balance is recognised as a current liability with the amount normally being paid within 30 days of recognition of the liability.

**Note 16: Provisions**

Provision for Annual Leave	<u>65,225</u>	<u>80,575</u>
	<u>65,225</u>	<u>80,575</u>

Provision is made for the company's liability for employee benefits arising from services rendered by employees to the balance date. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled, plus related on-costs. Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may satisfy vesting requirements. Those cashflows are discounted using market yields on national government bonds with terms to maturity that match the expected timing of cashflows.

**Note 17: Other Liabilities**

Unearned Revenue - Memberships	501,239	399,113
Unearned Revenue - Subsequent year Memberships	247,420	109,090
Unearned Revenue - Event and Branch Income	274,622	44,222
	<u>1,023,281</u>	<u>552,425</u>

Where events were postponed in the prior year due to COVID-19 and a series of significant weather events, attendees and sponsors were offered a full refund or given the option to hold the funds until the event happened. These were recorded as revenue once the event took place.

**Note 18: Non-Current Trade and Other Payables**

Car Finance	<u>-</u>	<u>37,717</u>
	<u>-</u>	<u>37,717</u>

**Note 19: Provisions**

Provision for Long Service Leave	<u>47,502</u>	<u>14,800</u>
	<u>47,502</u>	<u>14,800</u>

**Note 20: Economic Dependence**

The continuing operation of Toowoomba & Surat Basin Enterprise Pty Ltd is dependent on Toowoomba Regional Council funding.

**Note 21: Controlled Entities that have not been consolidated**

A controlled entity, TSBE Enterprise Development Fund Limited was set up in the year ended 30 June 2020. The entity remains dormant and no transactions have occurred in the entity in the current or prior year.

**Notes to the Financial Statements**  
For the year ended 30 June 2022

**Note 22: Related Party Transactions**

Transactions with parent entity

The company is wholly owned by the Toowoomba Regional Council.

During the year, Toowoomba Regional Council contributed \$478,539 (2021: \$474,271) to the company as a Community Service Obligation of the Council and other amounts relating to the use of facilities.

During the financial year, the company received \$78,642 (2021: \$5,700) from Toowoomba Regional Council for services provided.

During the financial year, the company paid \$5,483 (2021: \$nil) to Toowoomba Regional Council for services provided.

Transactions between related parties are on normal commercial terms and conditions no more favourable to those available to other parties unless otherwise stated.

Transactions with Key Management Personnel (KMP)

KMP includes the Directors of the company and controlled entities and the executive management team. The executive management team includes the Chief Executive Officer, General Managers and an external consultant. KMP compensation paid or accrued, during the 2021/22 year comprises:

	2022	2021
	\$	\$
Short-Term Employee Benefits	717,886	709,279
Post-Employment Benefits	52,952	49,617
Long-Term Benefits	13,160	7,474
	<u>783,998</u>	<u>766,370</u>

During the year, no remuneration was paid to the board members in their capacity as board members.

Transactions with Other Related Parties

During the financial year, the company received \$31,831 (2021: \$38,399) for membership, event income, branch income and sponsorship from a company which a director has joint control of.

During the financial year, the company paid \$600 (2021: \$605) for expenses to a company which a director has joint control of.

During the company received income of \$350 (2021: \$350) and incurred expenses of \$34,961 (2021: \$17,740) from companies that are related parties to the parent entity. These transactions were at arm's length and were in the normal course of operations.

**Note 23: Events after the Reporting Period**

The Directors are not aware of any events after the 30 June 2022 that will have a material impact on this financial report.

**Directors' Declaration**

In the directors opinion:

- (a) The financial statements and notes set out on pages 4 to 15 are in accordance with the *Corporations Act 2001*, including:
  - (i) complying with Australian Accounting Standards – General Purpose Financial Statements – Simplified Disclosures, the *Corporations Regulations 2001* and other mandatory professional reporting requirements; and
  - (ii) giving a true and fair view of the entity's financial position as at 30 June 2022 and of its performance for the financial year ended on that date, and
- (b) there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Directors.

Date: 19/9/22  
Toowoomba

  
Dr John McVeigh  
Director

## INDEPENDENT AUDITOR'S REPORT

To the Directors of Toowoomba and Surat Basin Enterprise Pty Ltd

### Report on the audit of the financial report

#### Opinion

I have audited the accompanying financial report of Toowoomba and Surat Basin Enterprise Pty Ltd (the company).

In my opinion, the financial report:

- a) gives a true and fair view of the company's financial position as at 30 June 2022, and its financial performance and cash flows for the year then ended
- b) complies with the *Corporations Act 2001*, the Corporations Regulations 2001 and Australian Accounting Standards – Simplified Disclosures.

The financial report comprises the statement of financial position as at 30 June 2022 the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes to the financial statements including summaries of significant accounting policies and other explanatory information, and the directors' declaration.

#### Basis for opinion

I conducted my audit in accordance with the *Auditor-General Auditing Standards*, which incorporate the Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of my report.

I am independent of the company in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to my audit of the financial report in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code and the *Auditor-General Auditing Standards*. I am also independent of the company in accordance with the auditor independence requirements of the *Corporations Act 2001*.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

#### Other information

Other information comprises financial and non-financial information (other than the audited financial report). At the date of this auditor's report, the available other information in the Toowoomba and Surat Basin Enterprise Pty Ltd's annual report for the year ended 30 June 2022 was the director's report.

Those charged with governance are responsible for the other information.

My opinion on the financial report does not cover the other information and accordingly I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact. I have nothing to report in this regard.

#### **Responsibilities of the company for the financial report**

The company's directors are responsible for the preparation of the financial report that gives a true and fair view in accordance with the *Corporations Act 2001*, the Corporations Regulations 2001 and Australian Accounting Standards – Simplified Disclosures, and for such internal control as the company's directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

The company's directors are also responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

#### **Auditor's responsibilities for the audit of the financial report**

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the company.

- Conclude on the appropriateness of the company's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify my opinion. I base my conclusions on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

I communicate with the company's directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.



Vaughan Stemmett  
as delegate of the Auditor-General

19 September 2022

Queensland Audit Office  
Brisbane



TOOWOOMBA AND  
SURAT BASIN ENTERPRISE

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**Title** **Community and Liveability Report 2021 / 2022 Annual Report on Partnership between Western Downs Regional Council and Southern Queensland Country Tourism Ltd (SQCT)**

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**Date** 4 January 2023

**Responsible Manager** L. Koene, ECONOMIC DEVELOPMENT MANAGER

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### **Summary**

The purpose of this report is to provide Council with the annual report outlining outcomes of the 2021 / 2022 partnership between Western Downs Regional Council and Southern Queensland Country (SQCT).

### **Link to Corporate Plan**

Strategic Priority: Strong Diverse Economy

- We aggressively attract business and investment opportunities.
- Our region is a recognised leader in agribusiness, energy, and manufacturing.
- We deliver water security to enable future economic growth.
- We proactively advance our region as a tourism destination.
- Our business and industry actively live and buy local.

### **Material Personal Interest/Conflict of Interest**

Nil

### **Officer's Recommendation**

That this report be received and noted.

### **Background Information**

Southern Queensland Country Tourism (SQCT) is the peak tourism industry body for Southern Queensland Country (SQC), bringing together the regions of Toowoomba, Lockyer Valley, Southern Downs and Granite Belt and the Western Downs.

SQCT delivers a consolidated brand and marketing strategy for tourism in the Southern Queensland Country region by bringing together a critical mass of local businesses and stakeholders.

The partnership between Western Downs Regional Council (WDRC) and Southern Queensland Country Tourism (SQCT) is designed to deliver sustainable and responsible regional product development and promotion to maximise benefits that flow to tourism operators and experiences and the broader community as a result. SQCT provides extended exposure of Western Downs beyond its own borders through its extended network and marketing reach.

Through excellence in destination marketing activity and innovation, SQCT creates demand for visitation by connecting people culturally and emotionally to enhance delivery of compelling, sustainable, and on-brand visitor experiences. SQCT is focused on promoting the whole of Southern Queensland Country (SQC). The aim is to build awareness and preference for the destination in order to grow visitor numbers overall and

increase overnight visitor expenditure.

## Report

Annually SQCT provides their annual report highlighting the outcomes of the partnership with Council. Attached to this report is the 2021 / 2022 Annual Report outlining deliverables and other SQCT programs.

The Western Downs specific deliverables under the 2021 / 2022 Agreement were as follows;

- Communication Hub and Online Portal
- Media Familiarisation Opportunities
- Regional Visitors' Guide
- Food and Wine Trail
- Trade Show Attendance
- SQCT Website & Image Library
- SQCT Consumer e-Newsletters (50,000)
- SQCT Digital and Social Media Marketing Activity
- Representation on Regional Advisory Boards
- Monthly tourism 'round up' meetings
- Council specific networking workshop event/s
- Advocacy/ support investment attraction
- SQCT actively support and promote a minimum of five key events in the Western Downs region over the agreement/contract period
- Data Insights
- Product Development Mentoring
- Regional highway partnership
- Marketing advice and marketing support
- Marketing will be experienced based and support the Best of Queensland Experiences Program (BOQEP)
- Additional Representation
  - Conference Market Sports Tourism
  - Australian Tourism Exchange (ATE) and Wholesale Marketing
  - Event Funding - increased advocacy for event funding for the Western Downs Region

### Consultation (Internal/External)

Internal

Chief Executive Officer

General Manager (Community and Liveability)

External

SQCT Chief Executive Officer

### Legal/Policy Implications (Justification if applicable)

Nil

### Budget/Financial Implications

\$68,200 (GST Inclusive) was paid to SQCT under the 2021 / 2022 Agreement.

### Human Rights Considerations

Section 4(b) of the *Human Rights Act 2019* (Qld) (the Human Rights Act) requires public entities 'to act and make decisions in a way compatible with human rights'.

There are no human rights implications associated with this report.

### **Conclusion**

The Partnership between WDRC and SQCT has delivered successful outcomes throughout the 2021 / 2022 Financial Year.

### **Attachments**

1. SQCT Annual Report 2021 / 2022

**Authored by:** Nicole Franklin, Tourism Program Leader



# Southern Queensland Country Tourism



## ANNUAL REPORT 2021-22



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## Acknowledgement of Country

Southern Queensland Country Tourism acknowledges the Traditional Custodians of the lands and waterways that run through these regions. We pay our respects to Aboriginal and Torres Strait Islander Elders past, present and emerging.



# CEO'S REPORT 2022



Responsible tourism is at the forefront and seeks to minimise adverse economic, environmental, and social impacts.

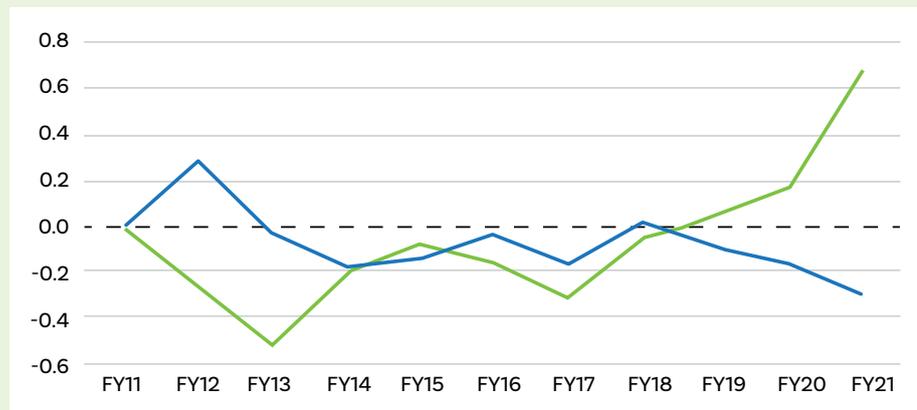
2021-22 proved to be a challenging year yet one of opportunity. With the evolving nature of COVID-19, many chose to 'Holiday Here This Year' supporting our local tourism operators and enjoying the experiences that are unique to our beautiful region.

It was exciting to see that the Southern Queensland Country (SQC) region set new records at a state level in results that were released for year ended June 2022 with an increase in domestic visitation and spend. See the Chair's report for details.

EarthCheck released their annual 'Aspire Report' which is Queensland's Destination Management Organisations (DMO) benchmark and health check report. The report provides three high-level objective measures of a DMO's performance, relative to the performance of other DMOs averaged over 10-12 years of financial, economic and visitation data.

Southern Queensland Country Tourism achieved some stellar results.

## DMO Marketing effectiveness strategic view - rate of change



DMO Avg — SQC

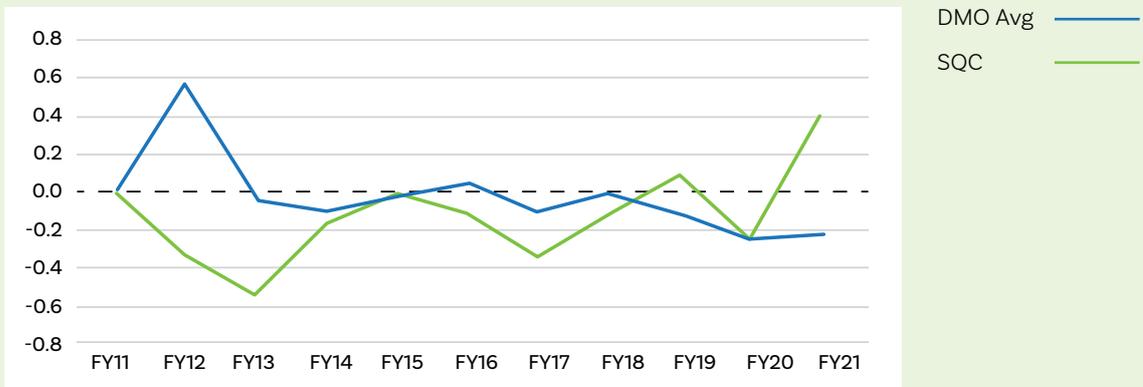
**Market Effectiveness** measures the impact of the total annual DMO marketing expense against the total overnight holiday visitor expenditure in the region, through a strategic lense. It then averages the same measure across all DMOs and compares the rate of change over time.

The average DMO result highlights the challenge to increase marketing effectiveness and influence holiday visitor expenditure. The SQC result shows a similar pattern that more recently has improved above the DMO average and into positive territory.





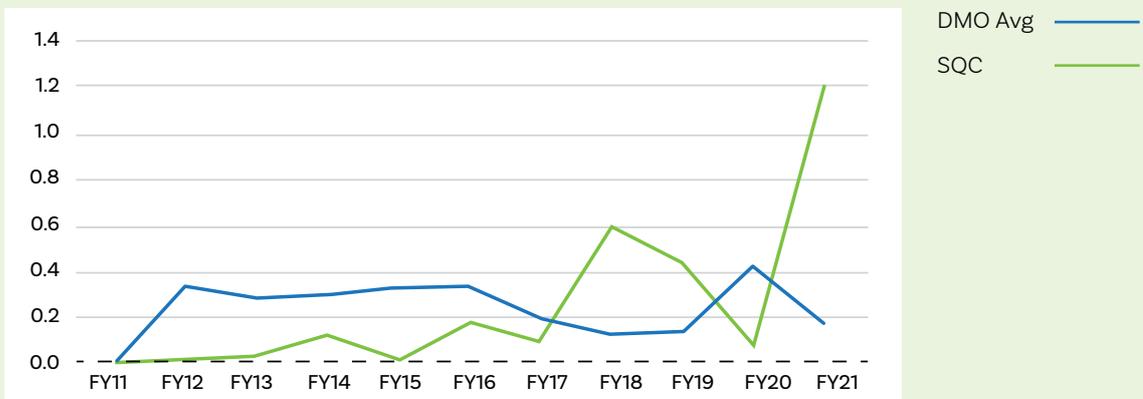
### DMO operating efficiency strategic view (holiday) - rate of change



**Operational Efficiency** measures changes in the strategic view of the value-for-money proposition, through the annual cost of running the DMO, relative to the total overnight holiday visitor expenditure in the region. It then averages the same measure across all DMOs and compares the rate of changes over time.

The DMO average here highlights the ongoing difficulty in maintaining cost control. In recent years however, SQC has exceeded this average and has recently increased its operational efficiency to its highest level in ten years.

### DMO Resource efficiency strategic view (holiday) - rate of change



**Resource Efficiency** measures the total annual DMO staffing cost against the total overnight holiday visitor expenditure in the region, as a strategic view. It then averages the same measure across all DMOs and compares the rate of change over time.

The DMO average shows improvement in staff cost efficiencies over the last 10 years. SQC has also shown resource efficiency improvement, with the most recent sharp gain a secondary negative impact of the pandemic.



2021 was the Year of Indigenous Tourism which saw ongoing collaboration with the Bunya Peoples Aboriginal Corporation (BPAC) in developing the Bunya Songlines product. This will produce a set of Indigenous tourism experiences unique to the SQC region.

Songlines use ancient stories, mythology, astronomy and geographical elements to help guide and direct pathways through the landscape. The Bunya Songlines were created over thousands of years, cross multiple state and local authority borders and have the potential to connect a number of towns, walking trails and road corridors.

Once completed, this has the potential and opportunity to be one of the most recognised and culturally immersive Indigenous experiences in Australia.

Industry networking events and workshops were reinstated throughout the region which saw increased engagement with our stakeholders including councils and local tourism operators. It was great to meet with and hear from locals in their own backyards. These events also provided local tourism operators an opportunity to meet the Southern Queensland Country Tourism (SQCT) Board and staff face-to-face.

SQCT staff attended hero events throughout the region to support, promote, assist, and build relationships with event organisers and other key stakeholders. Two cohorts of the Transformational Experiences Mentoring Program (TEMP) were completed. The program was an initiative of Tourism and Events Queensland (TEQ) in conjunction with Regional Tourism Organisations / DMOs to mentor and encourage operators in becoming champions of transformational experiences, evolving their experiences, and enhancing their competitive advantage amidst a shifting consumer landscape.

The year saw numerous meetings with executives from the Department of Tourism, Innovation and Sport (DTIS), TEQ, Queensland Tourism Industry Council (QTIC) and other stakeholders, actively advocating for industry and to the state government to facilitate better outcomes for tourism planning laws and increased infrastructure funding and other tourism interests.

The organisation led an exciting state-wide data project using Roy Morgan Research. This included using Helix Personas to deliver better visitation insights for our members. Helix Personas uses deep psychographic insights to segment consumers into targetable groups. The tool incorporates values, beliefs and attitudes which are the best predictors of consumer behaviour, providing the ability to reach customers most effectively with messages that resonate. Data is collected through 'People Movement Data' and 'Near Device Data' which is location based, mobile app data.

We continue to develop and upgrade the resources available to our members and key stakeholders on the SQCT industry portal, ensuring access to the latest data, insights and tools to support businesses. The member tool kit includes a wide variety of valuable information including marketing opportunities, latest news and upcoming events, business development workshops and seminars, latest visitor statistics, marketing templates, and other resources.

Early 2022 saw the launch of 'Savour Southern Queensland Country'. This exciting, new campaign invites the visitor to take their tastebuds on a journey through a series of tasting trails from country pubs to cellar doors, bespoke breweries, distilleries and more. The six tasting trails seek to inspire a country drive, a stay, a holiday in SQC.

Our strategic plan aims to drive destination marketing and grow visitation to our region. Responsible tourism is at the forefront and seeks to minimise adverse economic, environmental, and social impacts. SQCT is focused on our regional carbon footprint and is involved in several strategic projects designed to achieve responsible tourism including the de-carbonisation project.

We want to educate travellers about protecting the land they are visiting and ensure they come prepared for the culture, weather and terrain of our region.

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While there are undoubtedly challenges ahead, we are optimistic about the future and the growth potential of SQC.

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We thank the SQCT Board Directors for their insight, guidance, unwavering support for our organisation and industry, our partners and key stakeholders for their continued support. We acknowledge our local tourism operators and businesses and thank them for their tenacity, hard work and passion. We have heard the stories time and time again of operators doing everything from managing bookings, cleaning, doing the books to cooking for guests! We value you and know that you and your country hospitality is what makes our region so memorable.

**Peter Homan**  
Chief Executive Officer



# CHAIR'S REPORT 2022



Tourism provides substantial economic benefit to the SQC region.

As with many industries, the COVID-19 pandemic caused many challenges, but it also presented many opportunities. The nature of these challenges meant that the organisation had to be flexible and adjust to constantly changing circumstances to support our industry.

As international travel ceased, domestic tourism increased, consumer awareness heightened around safety and behaviour changed, prompting many to travel to and explore local and regional tourist destinations. This created opportunities for SQC.

When it comes to tourism in SQC, we are unified in our goal of growing visitation numbers and visitor expenditure, offering, and showcasing unforgettable and unique experiences that keep people coming back.

As a region rich in open spaces, big skies, clean air and nature, the region experienced a significant increase in domestic visitation in comparison to some other Queensland regions.

This, combined with the efforts of SQCT in promoting tourism, resulted in the SQC region achieving record visitation and visitor expenditure at a state level as shown in the National Visitor Survey (NVS) statistics released for the year ended 30 June 2022.

See highlights below.

## NVS TOURISM IN NUMBERS - YEAR ENDED 30 JUNE 2022

As a region rich in open spaces, big skies, clean air and nature, the region experienced a significant increase in domestic visitation in comparison to some other Queensland regions.



Overnight visitors increased **10.69%** to **2,229,000**

Overnight visitor nights increased **0.55%** to **6,210,000**

Overnight visitor regional expenditure increased **15.19%** to **\$895M** (\$777M year ended 30 June 2021)

Day visitor regional expenditure increased **22.87%** to **\$505M** (\$411M year ended 30 June 2021)



**SQC is ranked #4** out of the **13 Regional Tourism Organisations** in Queensland for domestic visitation and expenditure

**SQC is ranked #16** out of the **top 50 regions** in Australia for visitation





## SQCT INSIGHTS



SQCT generated **32,609 business leads** to operators during the financial year through marketing campaigns, website, social media and e-newsletters.



**4 tourism 'Trade Ready' training workshops** were held to upskill the region's tourism operators with the fundamental knowledge and resources to work effectively in domestic and international trade markets.

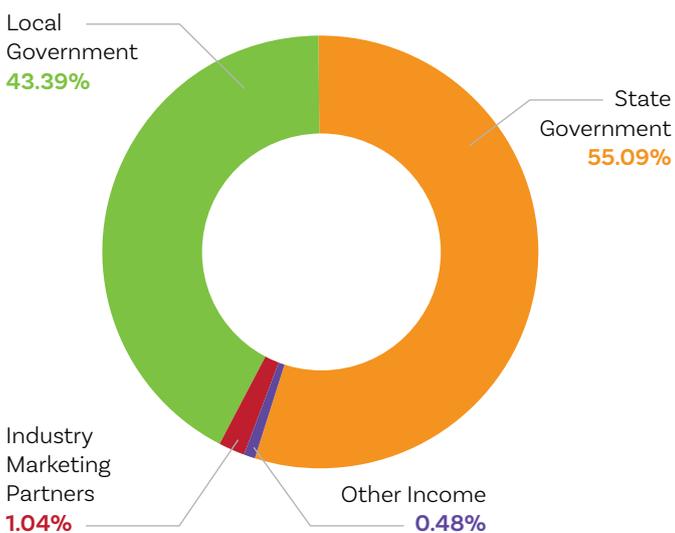


A **positive growth of 23.5%** was achieved growing the region's **Best of Queensland Experience (BOQE) operators from 134 to 175 resulting in SQCT representing 8% of the state total.** Developed by TEQ, the innovative BOQE Program guides the state's tourism industry to deliver transformational experiences to attract and increase visitation and expenditure.

SQCT continued to develop the **innovative tourism industry portal** which delivered highly tailored and targeted data-led insights to local government members and tourism operators, including council-specific dashboards, monthly industry reports, visitor market profiles, accommodation and mobility, location data, Helix Personas and sentiment index and benchmarking reports.



## Funding Sources FY2021-22



As we move through a post-COVID-19 tourism landscape, we look forward to continuing and growing our partnerships with our existing stakeholders and partners. It is an exciting time as the organisation looks toward the 2032 Olympic and Paralympic Games.

The Games offer a transformational, once-in-a-lifetime opportunity for our region. The potential is great, however the planning of infrastructure and construction, tourism, transport, manufacturing, and sustainability initiatives must start now. Whilst the initial focus of the 2032 Olympic and Paralympic Games is on the planning and the years leading up to Olympics, another important aspect is the Games' legacy which will be realised years after the event.

During the year, SQCT held several workshops in region and it was fantastic to chat to and engage with council representatives and industry operators.

I want to acknowledge the work of SQCT's three board committees: Finance, Risk and Remuneration Committee, Industry Portal and Commercial Development Committee, and the Stakeholder Engagement Committee. These committees have been a valuable asset to the board, management, and operational team at SQCT. They have been instrumental in the strategic direction and performance management of the organisation, ensuring exceptional governance, engaging with stakeholders from state and local governments to industry, developing initiatives to support and assist tourism operators, and investing in the future whether it be opportunities, financial or sustainability initiatives.

“

When reviewing the financial statements within this report please note, adjustments were required in relation to how the timing of revenue is recognised by the Company to comply with accounting standards. Funding revenue is now recognised on receipt rather than as funding is expended. The impact of the adjustment to the treatment of revenue for the 2022 financial year was a reduction in revenue (and therefore an increase in deficit) of \$79,795.

The impact on previous years is disclosed in Note 4.

”



## Finance, Risk and Remuneration

**Chair:** Louise Sturgess

**Role:** The Finance, Risk and Remuneration Committee was established to provide advice and support to management and the board in relation to all aspects of SQCT’s financial management including internal controls, annual audits and risk management. The committee seeks to assist SQCT’s CEO in making recommendations.

## Industry Portal and Commercial Development

**Chair:** Chris Parsons

**Role:** The Industry Portal and Commercial Development Committee seeks to regularly review and develop the benefits and insights SQCT provides based on industry and stakeholder feedback, needs and gaps. The committee provided guidance in developing the SQCT Tourism Industry Portal; a one-stop-shop for members to share advice, information, resources, learnings, and successes with industry peers. The Portal also provides access to relevant marketing and tourism professionals, resources, webinars, education platforms and useful, real time data analytics and industry support.



## Stakeholder Engagement

**Chair:** David James

**Role:** The Stakeholder Engagement Committee is committed to advocating on behalf of industry to key stakeholders including state and local government such as DTIS and TEQ. The committee seeks to engage with key stakeholders and gain their feedback particularly in matters that affect SQC. The committee has met with principal project managers in the DTIS including the Director General and the General Manager, Tourism Policy, Partnerships and Events to advocate on behalf of industry.



Thank you to our board who take time out of their busy corporate lives to volunteer their time. Each director imparts a wealth of knowledge and experience and is passionate about seeing our organisation, the industry and our region grow. On behalf of the board, staff, and our industry we thank Andrew Young for his service to the SQCT board. Andrew will be stepping down at the 2022 Annual General Meeting and we wish him well in his future endeavours.

Thank you to Peter and the team at SQCT. 2021-22 has been an exceptional year for the SQC region and I am confident that the future will hold many more successes. SQCT is dedicated to raising the profile and awareness of SQC across domestic and international markets. Our organisation will continue to be insight led and industry focussed. I thank you for being part of our team and look optimistically towards the future.

**Cr Geoff McDonald**  
Chair

# FINANCIALS 2021-22

Southern Queensland Country Tourism Ltd. ABN 56 160 194 516

## DIRECTORS' REPORT

The directors present the following report of Southern Queensland Country Tourism Ltd (the company) for the financial year ended 30 June 2022.

### DIRECTORS

The names of the directors who have held office during the year or to the date of this report are:

**Cr Geoff McDonald** 1/11/2012 to current (Chair & Local Government Representative)

**Mr Chris Parsons** 16/11/2017 to current

**Mr David James** 24/5/2019 to current (Vice Chair)

**Mr Phil Stonestreet** 19/11/15 to 25/11/2021 (company secretary)

**Andrew Young** 30/11/2020 to current

**Louise Sturgess** 30/11/2020 to current (company secretary 25/11/2021 to current)

**Martin Cooper** 30/11/2020 to current

**Steven Becker** 27/1/2022 to current

### PRINCIPAL ACTIVITIES

The principal activities of the company, Southern Queensland Country Tourism Ltd (SQCT) during the financial year related to promoting tourism within the Regional Tourism Organisation (RTO) region of Southern Queensland Country.

There were no significant changes in the nature of the company's activities during the financial year.

### OBJECTIVES

The company is established as a non-profit entity with the objective to:

- establish the region as a preferred tourism destination;
- advertise, promote and market tourism in the region;
- provide advocacy and support to the tourism industry in the region;
- encourage support for investment into tourism related development and tourism product;
- encourage the upgrade of infrastructure to support tourism growth;
- disseminate data and information to support tourism stakeholders.

The company aims to create demand for visitation by connecting people culturally and emotionally to our region, fostering economic and social benefits, services and opportunities for members, local community, and regional partners through delivering compelling and sustainable visitor experiences.

### STRATEGY TO ACHIEVE OBJECTIVES

The key strategies include:

- Delivering and growing business leads and opportunities for the region's tourism operators;
- Supporting development of trade-ready tourism packages across the region;
- Supplying innovative, data-led insights;
- Growing the region's Best of Queensland Experience operators;
- Strong financial management incorporating funding the organisation's activities from diverse sources and partners.

Results of the strategic objectives are outlined in the below review of operations.

### OPERATING RESULTS

The deficit of the company for the financial year amounted to \$56,035 (2021: surplus of \$44,816).

### REVIEW OF OPERATIONS AND PERFORMANCE MEASURES

The company measures its performance in terms of both tourist visitation and visitor spend to Southern Queensland Country and the volume and quality of the marketing activities it undertakes.

The company utilises National Visitor Survey statistics released by Tourism Research Australia and Roy Morgan Research data to assist with the assessment of performance in visitation and expenditure.

Southern Queensland Country Tourism Ltd (SQCT) consistently provides councils and industry members with insightful data. This data can be used to increase visitation, discern where tourists are coming from, and how best to market to a specific audience.

The company is focused on growing its membership database and introducing several membership tiers to suit a variety of organisations. Additionally, SQCT has reinstated multiple workshops, trade-ready packages, and mentoring programs with industry professionals to assist operators and improve the experiences they offer. These programs were subsidised for industry members.

The company developed a new, intuitive consumer focused website which increased leads and opportunities for the region's tourism operators.

During the financial year ended 30 June 2022, the Southern Queensland Country (SQC) region encompassed the local government regions of Toowoomba, Lockyer Valley, Southern Downs and Granite Belt, South Burnett, Cherbourg, Goondiwindi and Western Downs. All councils in the SQC region were financial contributors to SQCT with the exception of the South Burnett Regional Council and the Cherbourg Aboriginal Shire Council.

In September 2021, SQCT relocated its office to 10 Rens Street, Toowoomba.

### SIGNIFICANT CHANGES IN STATE OF AFFAIRS

There were no significant changes in the nature of the activities of the company during the year.

### AFTER BALANCE DATE EVENTS

Since 30 June 2022 SQCT has continued to operate and deliver as per the Operational Plan and Key Performance Indicators (KPIs) within State and Local Government Partnership Agreements.

The State Tourism Organisation, Tourism and Events Queensland (TEQ) has proposed a realignment of the Regional Tourism Organisation (RTO) network commencing in July 2023. The objective of the realignment is to grow overall overnight visitor expenditure and market share for Queensland, through aligning consumer behaviour and experiences and optimising and developing destination partnerships.

The proposed realignment will result in a significant expansion of the geographical area encompassed within the Southern Queensland Country region, and is likely to include these additional local council geographic areas:

- Central Highlands Regional Council
- North Burnett Regional Council
- Somerset Shire Council
- Woorabinda Aboriginal Shire Council

A new funding model for the proposed realignment will be determined by TEQ. Financial impact cannot yet be determined. Prior to any realignment, the company will continue to operate within its current parameters.

### ENVIRONMENTAL ISSUES

The company's operations are not regulated by any significant environmental regulation under a law of the Commonwealth or of a State or Territory.

## INFORMATION ON DIRECTORS AS AT 30 JUNE 2021

### GEOFF MCDONALD

Director, Chairman  
JP Qualified  
Chair since 30.11.20  
Director since 01.11.12  
Deputy Mayor, Toowoomba Regional Council  
President, Safer Toowoomba Regional Partnerships

### DAVID JAMES

Director, Vice Chairman  
Vice Chair since 30.11.20  
Director since 24.5.19  
Director, Tangalooma Resort

### CHRIS PARSONS

Director  
Director since 16.11.17  
Channel Seven Presenter/Producer  
Director, The Mind Tank

### ANDREW YOUNG

Director  
BBus  
Director since 30.11.20  
TTC Tour Brands Oceania  
GM Sales, TTC Tour Brands Oceania  
Trafalgar, Insight Vacations, Luxury Gold, Contiki & Costsaver brands

### LOUISE STURGESS

Director, Company Secretary  
BCom; LLB; GradDip Communication; MPRIA; GIA(Affiliate)  
Company Secretary since 25.11.21  
Director since 30.11.20  
Senior Manager Communication and Media, Great Barrier Reef Foundation  
Director / Communication Advisor, Powerhouse Advisory

### MARTIN COOPER

Director  
MIEAust CPEng (Ret)  
Director since 30.11.20  
President Granite Belt Wine Tourism  
Owner, Ridgemill Estate Winery and Cabins in the Vineyard  
Graded Mediator

### STEVEN BECKER

Director  
MBA, BCom, GradDip Investment and Financial Analysis  
Fellow of Finsia  
CA - Member of Institute of Chartered Accountants Australia and NZ  
Director since 27.01.22  
Director - Specialist Finance Director - Queensland Indigenous Family Violence Legal Service  
CFO and Company Secretary, Qscan Group

### PHIL STONESTREET

Director (ceased 25/11/2021)  
Certificate of Transport Management  
Director until 25.11.21  
Director, Stonestreeets Coaches



## MEETINGS OF DIRECTORS

Attendances by each director at meetings of the directors were as follows:

DIRECTORS' MEETINGS:	Number Eligible to Attend	Number Attended
Geoff McDonald	7	7
Phil Stonestreet	3	2
David James	7	6
Chris Parsons	7	4
Louise Sturgess	7	7
Andrew Young	7	6
Martin Cooper	7	6
Steven Becker	4	4

### INDEMNIFYING OFFICERS OR AUDITOR

Since the end of the previous financial year the company has paid insurance premiums in respect of directors' and officers' liability and legal expenses' insurance contracts for current and former directors of the company as follows:

- The premium totalled \$2,404 excluding GST for the period 19/05/2022 to 19/05/2023.
- The insurance premium covers all directors, office bearers and employees against liabilities for costs and expenses incurred by them in defending any legal proceedings arising out of their conduct while acting in the capacity of representative of the company, other than conduct involving a wilful breach of duty in relation to the company.

The company has not otherwise indemnified or agreed to indemnify an officer or auditor of the company against a liability incurred in the role as an officer or auditor.

### AUDITOR'S INDEPENDENCE DECLARATION

The auditor's independence declaration for the year ended 30 June 2022 has been received and can be found on page 12 of the financial statements.

Signed in accordance with a resolution of the Board of Directors:

Geoff McDonald  
DIRECTOR (CHAIR)

Dated this 24th day of October 2022

Louise Sturgess,  
DIRECTOR & COMPANY SECRETARY

Dated this 24th day of October 2022

### CONTRIBUTIONS ON WINDING UP

In the event of the company being wound up, members are required to contribute a maximum of \$10 each for payment of the company's debts and liabilities.

The total amount that members of the company are liable to contribute if the company is wound up is \$130, based on 13 current members.

### PROCEEDINGS ON BEHALF OF THE ENTITY

No person has applied for leave of Court to bring proceedings on behalf of the company or intervene in any proceedings to which the company is a party for the purpose of taking responsibility on behalf of the company for all or any part of those proceedings.

The company was not a party to any such proceedings during the year.



## AUDITOR'S INDEPENDENCE DECLARATION UNDER SECTION 307C OF THE CORPORATIONS ACT 2001 TO THE DIRECTORS OF SOUTHERN QUEENSLAND COUNTRY TOURISM LTD

I declare that, to the best of my knowledge and belief, during the year ended 30 June 2022, there have been:

- (i) no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

**McConachie Stedman Audit and Assurance Pty Ltd**

A handwritten signature in black ink, appearing to be 'Benjamin Horner', written over a horizontal dotted line.

Mr Benjamin Horner  
Chartered Accountant; Registered Company Auditor Director

McConachie Stedman Audit and Assurance Pty Ltd  
619 Ruthven Street  
Toowoomba Qld 4350

24 October 2022

# STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

FOR YEAR ENDED 30 JUNE 2022

	NOTES	2022 \$	2021 \$
<b>Revenue</b>	5	1,192,689	1,159,794
Other income	6	7,703	115,210
Interest revenue calculated using the effective interest method		379	682
<b>Expenses</b>			
Other expenses	7	(583,293)	(852,755)
Employee benefits expense		(626,995)	(360,903)
Depreciation and amortisation expense	10, 13	(44,515)	(17,212)
Finance costs		(2,003)	-
<b>Surplus/(deficit) before income tax expense</b>		(56,035)	44,816
Income tax expense		-	-
<b>Surplus/(deficit) after income tax expense for the year attributable to the members of Southern Queensland Country Tourism Ltd</b>		(56,035)	44,816
Other comprehensive income for the year, net of tax		-	-
<b>Total comprehensive income for the year attributable to the members of Southern Queensland Country Tourism Ltd</b>		(56,035)	44,816

Refer to note 4 for detailed information on Restatement of comparatives.

The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes

# STATEMENT OF FINANCIAL POSITION

FOR YEAR ENDED 30 JUNE 2022

	NOTES	2022 \$	2021 \$
<b>ASSETS</b>			
<b>Current assets</b>			
Cash and cash equivalents	8	490,256	578,949
Trade and other receivables	9	23,291	3,606
Financial assets	11	45,582	45,318
Other	12	12,697	1,972
Total current assets		571,826	629,845
<b>Non-current assets</b>			
Property, plant and equipment	13	57,706	51,944
Right-of-use assets	10	35,002	-
Total non-current assets		92,708	51,944
<b>Total assets</b>		664,534	681,789
<b>LIABILITIES</b>			
<b>Current liabilities</b>			
Trade and other payables	14	151,338	89,055
Lease liabilities	15	30,484	-
Employee benefits	16	31,612	19,460
Other	17	-	71,366
Total current liabilities		213,434	179,881
<b>Non-current liabilities</b>			
Lease liabilities	15	5,227	-
Total non-current liabilities		5,227	-
Total liabilities		218,661	179,881
<b>Net assets</b>		445,873	501,908
<b>EQUITY</b>			
Retained surpluses		445,873	501,908
<b>Total equity</b>		445,873	501,908

Refer to note 4 for detailed information on Restatement of comparatives.

The above statement of financial position should be read in conjunction with the accompanying notes

## STATEMENT OF CHANGES IN EQUITY

FOR YEAR ENDED 30 JUNE 2022

	RETAINED SURPLUS \$	TOTAL EQUITY \$
<b>Balance at 1 July 2020</b>	343,092	343,092
Adjustment for correction of error (note 4)	114,000	114,000
<b>Balance at 1 July 2020 - restated</b>	457,092	457,092
Surplus after income tax expense for the year	44,816	44,816
Other comprehensive income for the year, net of tax	-	-
Total comprehensive income for the year	44,816	44,816
Balance at 30 June 2021	501,908	501,908
Refer to note 4 for detailed information on Restatement of comparatives.		
<b>Balance at 1 July 2021</b>	501,908	501,908
Deficit after income tax expense for the year	(56,035)	(56,035)
Other comprehensive income for the year, net of tax	-	-
Total comprehensive income for the year	(56,035)	(56,035)
Balance at 30 June 2022	445,873	445,873

The above statement of changes in equity should be read in conjunction with the accompanying notes

## STATEMENT OF CASH FLOWS

FOR YEAR ENDED 30 JUNE 2022

	NOTES	2022 \$	2021 \$
<b>Cash flows from operating activities</b>			
Receipts from customers (inclusive of GST)		1,214,132	1,340,383
Payments to suppliers and employees (inclusive of GST)		(1,258,602)	(1,294,444)
		(44,470)	45,939
Interest received		379	682
Other revenue		7,703	75,812
Interest and other finance costs paid		(3,159)	-
Net cash from/(used in) operating activities		(39,547)	122,433
<b>Cash flows from investing activities</b>			
Payments for financial assets		(264)	(45,318)
Payments for property, plant and equipment	13	(26,110)	(6,684)
Proceeds from disposal of property, plant and equipment		364	-
Net cash used in investing activities		(26,010)	(52,002)
<b>Cash flows from financing activities</b>			
Repayment of lease liabilities		(23,136)	-
Net cash used in financing activities		(23,136)	-
Net increase/(decrease) in cash and cash equivalents		(88,693)	70,431
Cash and cash equivalents at the beginning of the financial year		578,949	508,518
Cash and cash equivalents at the end of the financial year	8	490,256	578,949

The above statement of cash flows should be read in conjunction with the accompanying notes

# NOTES TO THE FINANCIAL STATEMENTS

FOR YEAR ENDED 30 JUNE 2022

## NOTE 1.

### General information

The financial statements cover Southern Queensland Country Tourism Ltd as an individual entity. The financial statements are presented in Australian dollars, which is Southern Queensland Country Tourism Ltd's functional and presentation currency.

Southern Queensland Country Tourism Ltd is a not-for-profit unlisted public company limited by guarantee, incorporated and domiciled in Australia. Its registered office and principal place of business are:

#### Registered office

Counted, 104 Margaret Street, East Toowoomba QLD 4350

#### Principal place of business

10 Rens Street, Toowoomba QLD 4350

A description of the nature of the company's operations and its principal activities are included in the directors' report, which is not part of the financial statements.

The financial statements were authorised for issue, in accordance with a resolution of directors, on 24 October 2022.

## NOTE 2.

### Significant accounting policies

The principal accounting policies adopted in the preparation of the financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### New or amended Accounting Standards and Interpretations adopted

The company has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period.

Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

The adoption of these Accounting Standards and Interpretations did not have any significant impact on the financial performance or position of the company.

The following Accounting Standards and Interpretations are most relevant to the company:

**AASB 1060 General Purpose Financial Statements - Simplified Disclosures for For-Profit and Not-for-Profit Tier 2 Entities.** The company has adopted AASB 1060 from 1 July 2021. The standard provides a new Tier 2 reporting framework with simplified disclosures that are based on the requirements of IFRS for SMEs. As a result, there is increased disclosure in these financial statements for key management personnel, related parties, tax and financial instruments.

#### BASIS OF PREPARATION

These general purpose financial statements have been prepared in accordance with the Australian Accounting Standards - Simplified Disclosures issued by the Australian Accounting Standards Board ('AASB'), and the Corporations Act 2001, as appropriate for not-for-profit oriented entities.

#### Historical cost convention

The financial statements have been prepared under the historical cost convention, except for, where applicable, the revaluation of financial assets and liabilities at fair value through profit or loss, financial assets at fair value through other comprehensive income, investment properties, certain classes of property, plant and equipment and derivative financial instruments.

#### Critical accounting estimates

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management

to exercise its judgement in the process of applying the company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in note 3.

#### Comparatives

Comparative information has been restated in relation to the classification of revenue as disclosed at note 4. Additionally, where the company has changed its classification of balances in the Statement of Profit or Loss and Other Comprehensive Income and the Statement of Financial Position, comparatives have been reclassified for consistency of presentation. Any minor reclassifications have been assessed as being clearly insignificant to the financial statements and therefore not separately disclosed.

#### REVENUE RECOGNITION

The company recognises revenue as follows:

##### Operating Grants and Memberships

When the company receives operating grant and membership revenue, it assesses whether the contract is enforceable and has sufficiently specific performance obligations in accordance with AASB 15.

When both these conditions are satisfied, the company:

- identifies each performance obligation relating to the grant;
- recognises a contract liability for its obligations under the agreement; and
- recognises revenue as it satisfies its performance obligations.

Where the contract is not enforceable or does not have sufficiently specific performance obligations, the company:

- recognises the asset received in accordance with the recognition requirements of other applicable accounting standards (for example AASB 9, AASB 16, AASB 116, AASB 138 and AASB 1058);
- recognises related amounts (being contributions by owners, lease liability, financial instruments, provisions, revenue or contract liability arising from a contract with a customer); and
- recognises income immediately in profit or loss as the difference between the initial carrying amount of the asset and the related amount.

If a contract liability is recognised as a related amount above, the company recognises income in profit or loss when or as it satisfies its obligations under the contract.

#### Interest

Interest revenue is recognised as interest accrues using the effective interest method. This is a method of calculating the amortised cost of a financial asset and allocating the interest income over the relevant period using the effective interest rate, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial asset.

#### Other revenue

Other revenue is recognised when it is received or when the right to receive payment is established.

#### INCOME TAX

As the company is a tax exempt institution in terms of subsection 50-10 of the *Income Tax Assessment Act 1997*, as amended, it is exempt from paying income tax.

#### CURRENT AND NON-CURRENT CLASSIFICATION

Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

An asset is classified as current when: it is either expected to be realised or intended to be sold or consumed in the company's normal operating cycle; it is held primarily for the purpose of trading; it is expected to be realised within 12 months after the

# NOTES TO THE FINANCIAL STATEMENTS

FOR YEAR ENDED 30 JUNE 2022

reporting period; or the asset is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period. All other assets are classified as non-current.

A liability is classified as current when: it is either expected to be settled in the company's normal operating cycle; it is held primarily for the purpose of trading; it is due to be settled within 12 months after the reporting period; or there is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.

## CASH AND CASH EQUIVALENTS

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

## TRADE AND OTHER RECEIVABLES

Trade receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any allowance for expected credit losses. Trade receivables are generally due for settlement within 30 days.

The company has applied the simplified approach to measuring expected credit losses, which uses a lifetime expected loss allowance. To measure the expected credit losses, trade receivables have been grouped based on days overdue.

## INVESTMENTS AND OTHER FINANCIAL ASSETS

Investments and other financial assets are initially measured at fair value. Transaction costs are included as part of the initial measurement, except for financial assets at fair value through profit or loss. Such assets are subsequently measured at either amortised cost or fair value depending on their classification. Classification is determined based on both the business model within which such assets are held and the contractual cash flow characteristics of the financial asset unless an accounting mismatch is being avoided.

Financial assets are derecognised when the rights to receive cash flows have expired or have been transferred and the company has transferred substantially all the risks and rewards of ownership. When there is no reasonable expectation of recovering part or all of a financial asset, it's carrying value is written off.

### Financial assets at amortised cost

A financial asset is measured at amortised cost only if both of the following conditions are met: (i) it is held within a business model whose objective is to hold assets in order to collect contractual cash flows; and (ii) the contractual terms of the financial asset represent contractual cash flows that are solely payments of principal and interest.

### Impairment of financial assets

The company recognises a loss allowance for expected credit losses on financial assets which are either measured at amortised cost or fair value through other comprehensive income. The measurement of the loss allowance depends upon the company's assessment at the end of each reporting period as to whether the financial instrument's credit risk has increased significantly since initial recognition, based on reasonable and supportable information that is available, without undue cost or effort to obtain.

Where there has not been a significant increase in exposure to credit risk since initial recognition, a 12-month expected credit loss allowance is estimated. This represents a portion of the asset's lifetime expected credit losses that is attributable to a default event that is possible within the next 12 months. Where a financial asset has become credit impaired or where it is determined that credit risk has increased significantly, the loss allowance is based on the asset's lifetime expected credit losses. The amount of expected credit loss recognised is measured on the basis of the probability weighted present value of anticipated cash shortfalls over the life of the instrument discounted at the original effective interest rate.

For financial assets mandatorily measured at fair value through other comprehensive income, the loss allowance is recognised in other comprehensive income with a corresponding expense through profit or loss. In all other cases, the loss allowance reduces the asset's carrying value with a corresponding expense through profit or loss.

## PROPERTY, PLANT AND EQUIPMENT

Plant and equipment is stated at historical cost less accumulated depreciation and impairment. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Depreciation is calculated on a diminishing value basis to write off the net cost of each item of property, plant and equipment (excluding land) over their expected useful lives as follows:

Motor Vehicles	20%
Fixtures and fittings	40%
Office Equipment	40%
Plant and equipment	40%

The residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each reporting date.

Leasehold improvements are depreciated over the unexpired period of the lease or the estimated useful life of the assets, whichever is shorter.

An item of property, plant and equipment is derecognised upon disposal or when there is no future economic benefit to the company. Gains and losses between the carrying amount and the disposal proceeds are taken to profit or loss.

## RIGHT-OF-USE ASSETS

A right-of-use asset is recognised at the commencement date of a lease. The right-of-use asset is measured at cost, which comprises the initial amount of the lease liability, adjusted for, as applicable, any lease payments made at or before the commencement date net of any lease incentives received, any initial direct costs incurred, and, except where included in the cost of inventories, an estimate of costs expected to be incurred for dismantling and removing the underlying asset, and restoring the site or asset.

Right-of-use assets are depreciated on a straight-line basis over the unexpired period of the lease or the estimated useful life of the asset, whichever is the shorter. Where the company expects to obtain ownership of the leased asset at the end of the lease term, the depreciation is over its estimated useful life. Right-of-use assets are subject to impairment or adjusted for any remeasurement of lease liabilities.

The company has elected not to recognise a right-of-use asset and corresponding lease liability for short-term leases with terms of 12 months or less and leases of low-value assets. Lease payments on these assets are expensed to profit or loss as incurred.

## TRADE AND OTHER PAYABLES

These amounts represent liabilities for goods and services provided to the company prior to the end of the financial year and which are unpaid. Due to their short-term nature they are measured at amortised cost and are not discounted. The amounts are unsecured and are usually paid within 30 days of recognition.

## LEASE LIABILITIES

A lease liability is recognised at the commencement date of a lease. The lease liability is initially recognised at the present value of the lease payments to be made over the term of the lease, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the company's incremental borrowing rate. Lease payments comprise of fixed payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, amounts expected to be paid under residual value guarantees, exercise price of a purchase option when the exercise of the option is reasonably certain to occur, and any anticipated termination penalties. The variable lease payments that do not

# NOTES TO THE FINANCIAL STATEMENTS

FOR YEAR ENDED 30 JUNE 2022

depend on an index or a rate are expensed in the period in which they are incurred.

Lease liabilities are measured at amortised cost using the effective interest method. The carrying amounts are remeasured if there is a change in the following: future lease payments arising from a change in an index or a rate used; residual guarantee; lease term; certainty of a purchase option and termination penalties. When a lease liability is remeasured, an adjustment is made to the corresponding right-of-use asset, or to profit or loss if the carrying amount of the right-of-use asset is fully written down.

## EMPLOYEE BENEFITS

### Short-term employee benefits

Liabilities for wages and salaries, including non-monetary benefits, annual leave and long service leave expected to be settled wholly within 12 months of the reporting date are measured at the amounts expected to be paid when the liabilities are settled.

### Goods and Services Tax ('GST') and other similar taxes

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the tax authority. In this case it is recognised as part of the cost of the acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the tax authority is included in other receivables or other payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to the tax authority, are presented as operating cash flows.

Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the tax authority.

## NOTE 3.

### Critical accounting judgements, estimates and assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. Details of key judgements, estimates and assumptions made by management are discussed below.

### Coronavirus (COVID-19) pandemic

Judgement has been exercised in considering the impacts that the Coronavirus (COVID-19) pandemic has had, or may have, on the company based on known information. This consideration extends to the nature of the products and services offered, customers, supply chain, staffing and geographic regions in which the company operates. Other than as addressed in specific notes, there does not currently appear to be either any significant impact upon the financial statements or any significant uncertainties with respect to events or conditions which may impact the company unfavourably as at the reporting date or subsequently as a result of the Coronavirus (COVID-19) pandemic.

### Allowance for expected credit losses

The allowance for expected credit losses assessment requires a degree of estimation and judgement. It is based on the lifetime expected credit loss, grouped based on days overdue, and makes assumptions to allocate an overall expected credit loss rate for each group. These assumptions include recent sales experience and historical collection rates.

### Estimation of useful lives of assets

The company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite life intangible assets. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

### Lease term

The lease term is a significant component in the measurement of both the right-of-use asset and lease liability. Judgement is exercised in determining whether there is reasonable certainty that an option to extend the lease or purchase the underlying asset will be exercised, or an option to terminate the lease will not be exercised, when ascertaining the periods to be included in the lease term. In determining the lease term, all facts and circumstances that create an economical incentive to exercise an extension option, or not to exercise a termination option, are considered at the lease commencement date. Factors considered may include the importance of the asset to the company's operations; comparison of terms and conditions to prevailing market rates; incurrence of significant penalties; existence of significant leasehold improvements; and the costs and disruption to replace the asset. The company reassesses whether it is reasonably certain to exercise an extension option, or not exercise a termination option, if there is a significant event or significant change in circumstances.

### Economic dependence

Southern Queensland Country Tourism Ltd is dependent on Tourism & Events Queensland, the Queensland State Government and Local Councils for the majority of its income revenue used to operate the business. At the date of this report the Board of Directors has no reason to believe that this support will not continue.

## NOTE 4.

### Restatement of comparatives

#### Correction of error

An error was noted in relation to revenue recognition of government grant revenue recorded at 30 June 2021. An amount of \$148,000 was recognised as subsidies and grants received in advance at 30 June 2021 which, along with a corresponding opening balance at 1 July 2020 of \$114,000 reduced total revenue of Tourism and Events Queensland / State government in an equivalent net amount in the same period.

Adjustments totalling \$148,000 to reduce other liabilities were required to recognise the correct amount of subsidies and grants received in advance at 30 June 2021, being NIL in accordance with AASB 1058. The corresponding adjustment required was \$114,000 to opening retained surpluses at 1 July 2020 (being the opening balance of the liabilities at that date) and \$34,000 to increase revenue in the 2021 year. The directors have determined that these adjustments be made retrospectively.

# NOTES TO THE FINANCIAL STATEMENTS

FOR YEAR ENDED 30 JUNE 2022

## NOTE 4.

### Statement of profit or loss and other comprehensive income

EXTRACT	2021 \$ REPORTED	\$ ADJUSTMENT	2021 \$ RESTATED
Revenue	1,125,794	34,000	1,159,794
Surplus before income tax expense	10,816	34,000	44,816
Income tax expense	-	-	-
<b>Surplus after income tax expense for the year attributable to the members of Southern Queensland Country Tourism Ltd</b>	10,816	34,000	44,816
Other comprehensive income for the year, net of tax	-	-	-
<b>Total comprehensive income for the year attributable to the members of Southern Queensland Country Tourism Ltd</b>	10,816	34,000	44,816

### Statement of financial position at the end of the earliest comparative period

#### Liabilities

##### Current liabilities

Other	219,366	(148,000)	71,366
Total current liabilities	327,881	(148,000)	179,881

##### Total liabilities

327,881	(148,000)	179,881
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##### Net assets

353,908	148,000	501,908
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#### Equity

Retained surpluses	353,908	148,000	501,908
--------------------	---------	---------	---------

##### Total equity

353,908	148,000	501,908
---------	---------	---------

## NOTE 5. Revenue

	2022 \$	2021 \$
<i>Revenue recognised on receipt under AASB 1058 (not enforceable or no sufficiently specific performance obligations)</i>		
Council funding	517,531	464,522
Tourism and Events Queensland / State government	656,996	573,070
Marketing partners / membership	12,452	5,132
Operating revenue	5,710	117,070
Revenue	1,192,689	1,159,794

## NOTE 6. Other income

	2022 \$	2021 \$
Government grants - COVID-19 cash flow boost	-	100,000
Subsidies and grants - wages	7,703	2,590
Insurance recoveries	-	12,620
Other income	7,703	115,210

## NOTES TO THE FINANCIAL STATEMENTS

FOR YEAR ENDED 30 JUNE 2022

### NOTE 7. Other expenses

	<b>2022</b>	<b>2021</b>
	\$	\$
Projects & Advertising	415,170	706,088
Insurance	3,400	3,500
Motor vehicle expenses	8,053	7,288
Operating expenses	121,181	91,093
Postage	292	501
Printing & Stationery	5,868	4,781
Telephone	12,295	8,543
Repairs & Maintenance	10,899	4,834
Short-term and low-value leases	4,041	21,558
Workcover	1,624	1,533
Other expenses	470	3,036
	583,293	852,755

### NOTE 8. Cash and cash equivalents

	<b>2022</b>	<b>2021</b>
	\$	\$
<b>Current assets</b>		
Cash on hand	-	149
Cash at bank	490,256	578,800
	490,256	578,949

### NOTE 9. Trade and other receivables

	<b>2022</b>	<b>2021</b>
	\$	\$
<b>Current assets</b>		
Trade receivables	23,291	3,606
	23,291	3,606

### NOTE 10. Right-of-use assets

	<b>2022</b>	<b>2021</b>
	\$	\$
<b>Non-current assets</b>		
Non-current assets		
Land and buildings - right-of-use	60,003	-
Less: Accumulated depreciation	(25,001)	-
	35,002	-

The company leases land and buildings for its offices under a commercial tenancy agreement commencing 13 September 2021 and expiring 13 September 2023, with an option to extend for a further year. On renewal, the terms of the lease are renegotiated.

The company leases storage units and office equipment under agreements of less than 5 years. These leases are either short-term or low-value, so have been expensed as incurred and not capitalised as right-of-use assets.

# NOTES TO THE FINANCIAL STATEMENTS

FOR YEAR ENDED 30 JUNE 2022

## NOTE 10. Right-of-use assets

### Reconciliations

Reconciliations of the written down values at the beginning and end of the current financial year are set out below:

	LAND AND BUILDINGS \$	TOTAL \$
Balance at 1 July 2021	-	-
Additions	60,003	60,003
Depreciation expense	(25,001)	(25,001)
Balance at 30 June 2022	35,002	35,002

## NOTE 11. Financial assets

	2022 \$	2021 \$
<b>Current assets</b>		
Financial assets at amortised cost:		
- held-to-maturity investments: Term deposits	45,582	45,318
	45,582	45,318

## NOTE 12. Other

	2022 \$	2021 \$
<b>Current assets</b>		
Prepayments	4,809	1,972
Other deposits	7,888	-
	12,697	1,972

## NOTE 13. Property, plant and equipment

	2022 \$	2021 \$
<b>Non-current assets</b>		
Plant and equipment - at cost	2,870	-
Less: Accumulated depreciation	(548)	-
	2,322	-
Fixtures and fittings - at cost	15,925	3,106
Less: Accumulated depreciation	(6,351)	(2,418)
	9,574	688
Motor vehicles - at cost	57,236	57,236
Less: Accumulated depreciation	(23,657)	(15,263)
	33,579	41,973
Office equipment - at cost	28,159	22,984
Less: Accumulated depreciation	(15,928)	(13,701)
	12,231	9,283
	57,706	51,944

# NOTES TO THE FINANCIAL STATEMENTS

FOR YEAR ENDED 30 JUNE 2022

## NOTE 13. Property, plant and equipment

### Reconciliations

Reconciliations of the written down values at the beginning and end of the current financial year are set out below:

	PLANT AND EQUIPMENT \$	FIXTURES AND FITTINGS \$	MOTOR VEHICLES \$	OFFICE EQUIPMENT \$	TOTAL \$
Balance at 1 July 2021	-	688	41,973	9,283	51,944
Additions	2,870	13,177	-	10,063	26,110
Write off of assets	-	-	-	(834)	(834)
Depreciation expense	(548)	(4,291)	(8,394)	(6,281)	(19,514)
Balance at 30 June 2022	2,322	9,574	33,579	12,231	57,706

## NOTE 14. Trade and other payables

	2022 \$	2021 \$
<b>Current liabilities</b>		
Trade payables	90,861	53,258
Superannuation	12,964	8,313
BAS payable	30,877	14,267
Other payables	16,636	13,217
	151,338	89,055

## NOTE 15. Lease liabilities

	2022 \$	2021 \$
<b>Current liabilities</b>		
Lease liability	30,484	-
<b>Non-current liabilities</b>		
Lease liability	5,227	-
	35,711	-
<b>Future lease payments</b>		
Future lease payments are due as follows:		
Within one year	31,553	-
One to five years	5,259	-
	36,812	-

The company leases land and buildings for its offices under a commercial tenancy agreement commencing 13 September 2021 and expiring 13 September 2023, with an option to extend for a further year. The lease amount is subject to a market review on expiry of the original lease term on 13 September 2023. On renewal, the terms of the lease are renegotiated.

## NOTES TO THE FINANCIAL STATEMENTS

FOR YEAR ENDED 30 JUNE 2022

### NOTE 16. Employee benefits

	2022 \$	2021 \$
<i>Current liabilities</i>		
Annual leave	31,612	19,460

### NOTE 17. Other

	2022 \$	2021 \$
<i>Current liabilities</i>		
Revenue received in advance	-	71,366

### NOTE 18. Key management personnel disclosures

#### Compensation

The aggregate compensation made to directors and other members of key management personnel of the company is set out below:

	2022 \$	2021 \$
Aggregate compensation	179,428	176,240

### NOTE 19. Remuneration of auditors

#### Compensation

During the financial year the following fees were paid or payable for services provided by McConachie Stedman Audit and Assurance Pty Ltd (2021: Whitehouse Audit Pty Ltd), the auditor of the company:

	2022 \$	2021 \$
<i>Audit services - Whitehouse Audit Pty Ltd</i>		
Audit of the financial statements	-	6,900
<i>Audit services - McConachie Stedman Audit and Assurance Pty Ltd</i>		
Audit of the financial statements	6,750	-
	6,750	6,900

### NOTE 20. Contingent liabilities

During the year the company received revenue from a grant funding agreement with Tourism and Events Queensland. Under the terms of that agreement, any grant monies that are unexpended for a relevant period may be repayable. During the year there was an amount of \$68,205 (2021: \$148,000) of grant monies received that was not expended during the year, however consistent with prior years and allowances granted by Tourism and Events Queensland, the company expects the unspent funds to be deferred and expended in future years under the terms of the agreement and not have any amount repayable.

# NOTES TO THE FINANCIAL STATEMENTS

FOR YEAR ENDED 30 JUNE 2022

## NOTE 21. Commitments

The company had no commitments for expenditure as at 30 June 2022 and 30 June 2021.

## NOTE 22. Related party transactions

All directors hold their position in an honorary capacity. Accordingly, no directors were paid remuneration. No retirement and superannuation benefits were paid to directors and senior executives on retirement from office.

### Key management personnel

Disclosures relating to key management personnel are set out in note 18.

### Transactions with related parties

The following transactions occurred with related parties:

	2022 \$	2021 \$
Payment for goods and services:		
Payment for services from key management personnel	10,000	15,250

During the 2022 financial year the company obtained business services provided by The Mind Tank, of which director Chris Parsons is the owner, with expenses totalling of \$10,000 (2021: \$15,250). These services were provided and charged on an arms length basis on commercial terms, with payments made within commercial credit terms provided.

### Terms and conditions

All transactions were made on normal commercial terms and conditions and at market rates.

## NOTE 23. Events after the reporting period

Since 30 June 2022 Southern Queensland Country Tourism Ltd (SQCT) has continued to operate and deliver as per the Operational Plan and Key Performance Indicators (KPIs) within State and Local Government Partnership Agreements.

The State Tourism Organisation, Tourism and Events Queensland (TEQ) has proposed a realignment of the Regional Tourism Organisation (RTO) network commencing in July 2023. The objective of the realignment is to grow overall overnight visitor expenditure and market share for Queensland, through aligning consumer behaviour and experiences and optimising and developing destination partnerships.

The proposed realignment will result in a significant expansion of the geographical area encompassed within the Southern Queensland Country region, and is likely to include these additional local council geographic areas:

- Central Highlands Regional Council
- North Burnett Regional Council
- Somerset Shire Council
- Woorabinda Aboriginal Shire Council

A new funding model for the proposed realignment will be determined by TEQ. Financial impact cannot yet be determined. Prior to any realignment, the company will continue to operate within its current parameters.

No other matter or circumstance has arisen since 30 June 2022 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.

## DIRECTORS' DECLARATION

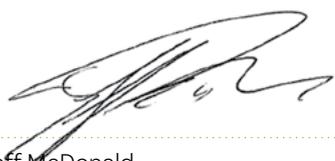
30 JUNE 2022

In the directors' opinion:

- the attached financial statements and notes comply with the Corporations Act 2001, the Australian Accounting Standards - Simplified Disclosures, the Corporations Regulations 2001 and other mandatory professional reporting requirements;
- the attached financial statements and notes give a true and fair view of the company's financial position as at 30 June 2022 and of its performance for the financial year ended on that date; and
- there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of directors made pursuant to section 295(5)(a) of the Corporations Act 2001.

On behalf of the directors



Geoff McDonald  
DIRECTOR (CHAIR)

Dated this 24th day of October 2022



Louise Sturgess,  
DIRECTOR & COMPANY SECRETARY

Dated this 24th day of October 2022



## INDEPENDENT AUDIT REPORT TO THE MEMBERS OF SOUTHERN QUEENSLAND COUNTRY TOURISM LTD

### REPORT ON THE AUDIT OF THE FINANCIAL REPORT

#### OPINION

We have audited the financial report of Southern Queensland Country Tourism Ltd (the Company), which comprises the statement of financial position as at 30 June 2022, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In our opinion, the accompanying financial report of Southern Queensland Country Tourism Ltd, is in accordance with the *Corporations Act 2001*, including:

- (a) giving a true and fair view of the Company's financial position as at 30 June 2022, and of its financial performance for the year then ended; and
- (b) complying with Australian Accounting Standards – Simplified Disclosures and the *Corporations Regulations 2001*.

#### BASIS FOR OPINION

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Company in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional & Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including Independence Standards) (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the Corporations Act 2001, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### OTHER MATTER

The financial report of Southern Queensland Country Tourism Ltd, for the year ended 30 June 2021, was audited by another auditor who expressed an unmodified opinion on that report on 15 November 2021.

#### RESPONSIBILITIES OF THE DIRECTORS FOR THE FINANCIAL REPORT

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Simplified Disclosures and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

### AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL REPORT

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgment and maintain professional scepticism throughout the audit.

We also:

- a) Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- b) Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.

- c) Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- d) Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report.  
However, future events or conditions may cause the Company to cease to continue as a going concern.
- e) Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### McConachie Stedman Audit and Assurance Pty Ltd



Mr Benjamin Horner

Chartered Accountant; Registered Company Auditor Director

McConachie Stedman Audit and Assurance Pty Ltd  
619 Ruthven Street, Toowoomba Qld 4350

27 October 2022



Thank you for your support throughout 2021-2022.



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**Title** **Community and Liveability Christmas Events Around the Region 2022**

**Date** 5 January 2023

**Responsible Manager** C. Barnard, COMMUNITIES MANAGER

### Summary

The purpose of this report is to update Council on the Christmas Events that were held around the Region in 2022.

### Link to Corporate Plan

Strategic Priority: Active Vibrant Community

- We are a happy, inclusive community, proud of where we live.
- Our parks, open spaces, and community facilities are alive with activities and connect our communities.
- We are a strong sustainable community supported by volunteers.
- We empower communities to develop local initiatives and events.

### Material Personal Interest/Conflict of Interest

Nil

### Officer's Recommendation

That this report be received and noted.

### Background Information

Every year the festive spirit comes alive in Western Downs and 2022 was no exception with many Christmas celebrations being held throughout the Region.

### Report

During the special time of Christmas, the Communities team in conjunction with various Community groups spread the Christmas cheer right across the region with Christmas tree light-ups, Rural mailbox competition, Christmas craft workshops, Community carols, Street parties, and much more.

Outlined below are some of the Christmas events that Council delivered and supported throughout the festive season:

#### **Christmas Where the Gumtrees Grow - Rural Mailbox Competition**

Rural Residents once again 'jingled all the highways' by decorating their property entrances or mailboxes for a chance to win great local prizes.

This year proved to be a tough competition with 15 creative entries received and after much deliberation by our judges Mayor McVeigh and Cr Tillman, the winning entries were decided and awarded to:

- 1<sup>st</sup> Prize** - Stanke Family - Chinchilla - \$500 Drakes Voucher from Chinchilla
- 2<sup>nd</sup> Prize** - Currin Family - Drillham - \$300 IGA Voucher from Miles
- 3<sup>rd</sup> Prize** - Keryn Brown - Ducklo - \$200 Culberts Butcher from Dalby
- Lucky Ham Draw** - Ian Campbell - Ham from Foodworks Tara

### **Chinchilla Christmas Celebration**

Following a successful combined event in 2021, Council again partnered with the CCCI and Chinchilla Lions Club to deliver a community Christmas celebration, including the Lions Club's magical light-up of the Chinchilla Botanical Parklands on Saturday 10 December. This collaboration has again proven to be extremely successful with reports of about 2,800 people attending this event.

The Chinchilla community was treated to food stalls, market stalls, community carols performers, rides, live entertainment, and the Town Proud Buy Local draws.

### **Dalby Christmas Tree Light Up Event**

The Dalby Christmas Tree light up event has been plagued by wet weather the last couple of years, however, this year "the show could go on" with the Dalby Event Centre being a great wet weather back up.

On the 30<sup>th</sup> of November, between 150 and 200 people braved the wet weather to join in on the Mayoral Christmas Storytime with Cr Tillman and the countdown to light up the big Christmas tree installed at the Dalby Event Centre. The festivities were supported by fun Christmas activities including a visit from Santa, live Christmas carols, a Christmas story, and market stalls with tasty treats including hot chocolate, hot chips, and fresh doughnuts.

### **Miles Christmas Carnival**

On Saturday 3 December, Miles Chamber of Commerce and the Miles Rugby League Club came together to deliver the Miles Christmas Carnival at Centenary Oval. About 500 people attended this fun filled event which had market stalls, BBQ, tours of emergency vehicles, live music, community raffle and a visit from Santa.

Council supported the event by providing lollies for the Santa bags and provided the Children's entertainment.

### **Tara Community Christmas Celebration**

The Tara Community Christmas Celebration was hosted by the Tara Futures Group and Tara Ambulance Committee on Friday the 16<sup>th</sup> of December 2022 at the Jack Chappell Oval. Council partnered with these groups to deliver an event for the whole community. There was live music, food vendors, market stalls, free kiddie rides, and Santa also made an appearance.

Cr Kylie Bourne read a letter to the Community from the Prime Minister in relation to the unfortunate circumstances that took place earlier that week which was followed by a minute silence for Constables Rachel McCrow and Matthew Arnold and Tara local Alan Dare. It was wonderful that the community come together to support each other and overall, the night was successful with approximately 500 people in attendance.

<b>VALUE ADDED EVENTS</b>			
<b>EVENT NAME</b>	<b>LOCATION</b>	<b>DATE</b>	<b>DETAILS</b>
<b>Dalby Community Carols</b>	Dalby Event Centre	09.12.2022	Provided venue hire assistance and Face painter Attendance: TBC
<b>Drillham Hall Community Christmas Tree</b>	Drillham Hall	9.12.2022	Santa colouring bags and lollies Attendance: Approx.100
<b>Jandowae Christmas Movie: The Grinch</b>	Jandowae Football Fields	09.12.2022	Attendance: 60 People Overall movie ran smoothly after a visit from Santa. WDRRC supplied the Movie screen & the movie licence for the evening
<b>Meandarra Christmas Party</b>	Dillon Park, Meandarra	09.12.2022	Face Painter & Santa colouring bags Attendance: Approx 150-200
<b>Wandoan Community Christmas Tree</b>	Wandoan Showgrounds	26.11.2022	Council provided lollies and Face Painting Attendance: Approx. 300 people

### **Christmas Programming at Libraries**

Libraries welcomed in the festive season with an astounding 69 programs delivered during December, attracting 592 attendees across the Western Downs. Along with Christmas craft, Storytime, Makerspace activities and a holiday-themed succulent swap & pot.

Branches partnered with Lions Clubs across the region for the yearly favourite 'Letters to Santa' activity. Just over 200 letters from the North Pole were delivered to local children, with a little help from Santa's library elves.

#### Consultation (Internal/External)

Nil

#### Legal/Policy Implications (Justification if applicable)

Nil

#### Budget/Financial Implications

Nil

#### Human Rights Considerations

Section 4(b) of the *Human Rights Act 2019* (Qld) (the Human Rights Act) requires public entities 'to act and make decisions in a way compatible with human rights'.

All activities will be undertaken in accordance with Council's human rights obligations.

#### **Conclusion**

Community Activation plays a vital role in creative active vibrant communities and great liveability. These events have demonstrated a strong alignment to Council's Corporate Plan and has achieve strong engagement from residents right across the region.

#### **Attachments**

Photos from various Christmas Events.

**Authored by:** K. Beil, COMMUNITY ACTIVATION AND EVENTS COORDINATOR

1ST PRIZE



CHINCHILLA

2ND PRIZE



DRILLHAM

3RD PRIZE



DUCKLO



